Funding UNHC

| Introduction |

NHCR presented a global needs-based budget of USD 3,924 million for 2013 requirements to its Executive Committee for approval in October 2012. This budget was considerably revised as the year progressed to respond to the many new emergency needs, reaching an unprecedented level of USD 5,335 million in total requirements by the end of December. Overall, 2013 requirements exceeded those of 2012 by 25 per cent.

Donors were called upon to dig ever deeper into their funding reserves to respond to the critical humanitarian needs that arose in 2013. Once again, UNHCR was extremely grateful for the strong, sustained support of its governmental, intergovernmental, United Nations and private-sector donors. At the same time, the Office was also deeply appreciative of the immeasurable contributions made by hosting countries, whose populations provided safety and hospitality for millions of refugees, despite huge pressure on their own national and local infrastructures (see chapter on *Hosting the World's Refugees*).

Contributions in 2013 amounted to USD 2,965 million, USD 647 million more than in 2012. However, the funds available could cover only some 60 per cent of the 2013 comprehensive budgetary requirements, leaving many of the needs of people of concern to UNHCR unmet.

It should be noted that in this report, all income and expenditures presented have been prepared using the modified cash basis accounting method (see glossary), whereas UNHCR's financial statements are prepared in accordance with International Public Sector Accounting Standards (IPSAS).

| Global needs assessment |

n the first quarter of 2012, UNHCR operations developed country-level strategies and plans for 2013 through a participatory and consultative process. The planning for 2013 was based on a comprehensive assessment of needs, a collaborative undertaking in all operations which involved partners and key stakeholders, and built on sectoral assessments

and surveys, including gaps identified through the ongoing implementation of programmes. Taking into account the evolving operational context, these assessments revealed gaps in the overall protection situation, as well as areas where the delivery of assistance and support to people of concern did not meet basic humanitarian standards. The plans and budgetary requirements reflected a realistic assessment of what would be needed to respond to the full range of needs known at that time, and the extent to which is was reasonable to consider that timely funding would be forthcoming and that the programmes planned could be implemented within the one-year timeframe. These plans were then subjected to a thorough executive-level review in April-May 2012, which included their alignment with the Global Strategic Priorities set for the 2012-2013 biennium (see chapter on *Global Strategic Priorities*).

In the last quarter of 2012, all UNHCR operations developed more detailed prioritized plans in preparation for implementation in January 2013. Once again, partners were consulted and initial planning assumptions reviewed and reassessed. Frequently, plans had to be adjusted in order to cater for events which had occurred subsequent to the initial planning, for example: new arrivals; fresh opportunities to pursue durable solutions; or other developments which affected the situation of people of concern.

As the plans are based on a comprehensive assessment of needs, and the Office is funded through voluntary contributions that are received at various times throughout the year, UNHCR operations must undertake a careful prioritization of the implementation of the plan, within an initial projection of resource availability. In the course of the year, operational developments are closely monitored in order to identify new emergency situations and assess the extent and criticality of needs, in order to direct additional resources to operations, as funds become available.

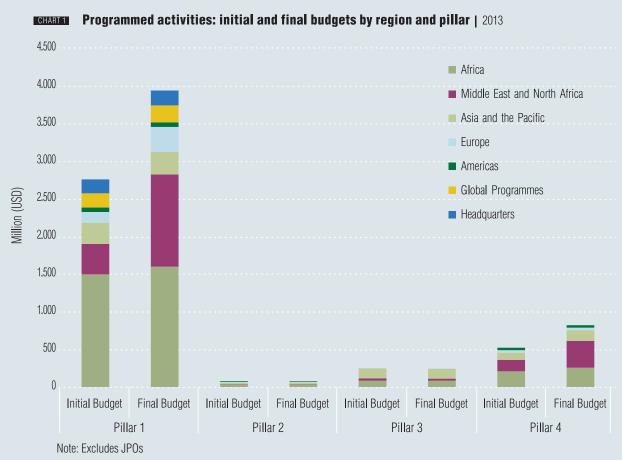
In 2013, UNHCR responded to several emergencies and displacement crises that were not foreseen in the original planning. Consequently, several supplementary budgets were launched to respond to the needs of people of concern (see Table 2).

R's programmes

| Requirements |

t its 62nd Session in October 2011, the Executive Committee had approved an original budget for 2013 of USD 3,418 million based on a global needs assessment (GNA). Subsequently, in October 2012 at its 63rd session, the Executive Committee approved a revised budget of USD 3,924 million. Supplementary requirements in 2013 brought the final annual budget to USD 5,335 billion, of which USD 5,084 million was for programmed activities. The final 2013 budget incorporates seven supplementary budgets, amounting to USD 1,413 million, established by the High Commissioner in accordance with UNHCR Financial Rule 7.5, to address unforeseen and new emergency needs in refugee and internal displacement (IDP) situations. During the year, additional requirements of USD 64.5 million were also met from the Operational Reserve (USD 61.5 million) and the "New or additional activities mandate-related" (NAM) Reserve (USD 3.0 million).

Chart 1 below discloses revised approved requirements and final requirements for programmed activities by pillar and geographic region. The budgetary allocations, and corresponding percentages of the total USD 5,084 million for the different pillars of the overall programmed activities in 2013, were as follows: Pillar 1 for refugee programmes: USD 3,936 million (77 per cent); Pillar 2 for stateless programmes: USD 79 million (2 per cent); Pillar 3 for reintegration projects: USD 249 million (5 per cent); and Pillar 4 for IDP projects: USD 820 million (16 per cent). These figures confirm the continuous growth of the Office's involvement in refugee emergencies since 2010, a trend that was highlighted also in last year's report on 2012. The requirements for programmed activities have increased by 25 per cent (approximately USD 1 billion) in comparison with the final 2012 budget, mainly due to the deteriorating conditions in existing crises, notably in the Middle East and in Africa.



As was the case in 2012, in 2013 Africa continued to account for the largest portion of total programmed activities – approximately USD 1,967 million (39 per cent). The bulk of the requirements (USD 1,597 million or 81 per cent of the total) were in Pillar 1 for refugee programmes, followed by USD 257 million (13 per cent) for IDP projects in Pillar 4.

Requirements for North Africa and the Middle East (USD 1,613 million) remained second highest, and almost doubled in comparison to 2012, representing 32 per cent of overall programmed activities in 2013, with USD 1,224 million (76 per cent) in Pillar 1 for refugee programmes, followed by USD 356 million (22 per cent) in Pillar 4 for IDP projects.

Asia and the Pacific remained stable at approximately USD 595 million (12 per cent), followed by Europe at USD 385 million (7.5 per cent), and the Americas at USD 102 million (2 per cent). The remaining USD 422 million (8 per cent) was for Global Programmes and Headquarters.

At the country level, in 2013 the major operational requirements were located in the Middle East countries involved in the emergency response to the worsening crisis in and around Syria. The largest requirements were in Jordan, amounting to USD 367.6 million, 100 per cent of which was for refugee programmes. Lebanon was the second largest operation with needs of USD 362.1 million, again almost entirely for refugee programmes. Syria accounted for some USD 317.9 million, of which USD 233 million (73 per cent) was for IDP activities. Iraq had the fourth-largest level of requirements, amounting to USD 293.7 million, of which USD 182.9 million (62 per cent) was for refugee programmes. The four operations together accounted for some USD 1,341.3 million – 29 per cent of the total field requirements for 2013.

In Europe, Turkey had total requirements of USD 225.6 million which were almost entirely for refugee programmes related to the Syria situation.

In Africa, Kenya was the largest operation, with requirements of USD 251.6 million, almost exclusively related to refugee programmes under Pillar 1, followed by South Sudan with USD 220.2 million, of which 77 per cent was for refugee activities. In Asia, Afghanistan accounted for some USD 131.4 million of which 50 per cent was for reintegration projects under Pillar 3.

In 2013, UNHCR utilized 22 per cent, or USD 61.5 million, of its Operational Reserve to meet additional needs in field operations, Global Programmes and at Headquarters. 60 per cent of the requirements met from the Operational Reserve were for Global Programmes, 27 per cent for field operations, followed by Headquarters 13 per cent.

During 2013, the use of the NAM reserve amounted to USD 3 million, or 15 per cent of the total approved amount of USD 20 million, with the largest allocation going to Asia and the Pacific for operations in Bangladesh, to provide assistance to refugees from Myanmar's northern Rakhine State (USD 1.7 million or 57 per cent of the total).

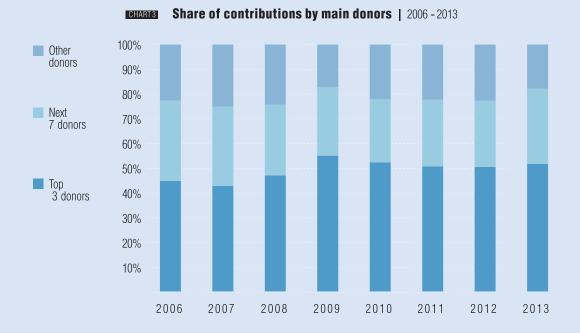
| Income |

n another year of remarkable donor support, total contributions in 2013 increased to USD 2,965 million. This figure includes the United Nations Regular Budget assessed contribution of USD 46.32 million, but not a carry-over from 2012 in the amount of USD 236.1 million or net income of USD 40 million from adjustments, transfers and other sources. With the inclusion of the carry-over and income from adjustments, transfers and other source, the overall funds available to UNHCR operations were USD 3,234 million. Contributions to UNHCR are shown by type of budget, in nominal and real terms, in CHART 2.

CHARTE Contributions to UNHCR in nominal and real terms (USD millions) | 2006 - 2013

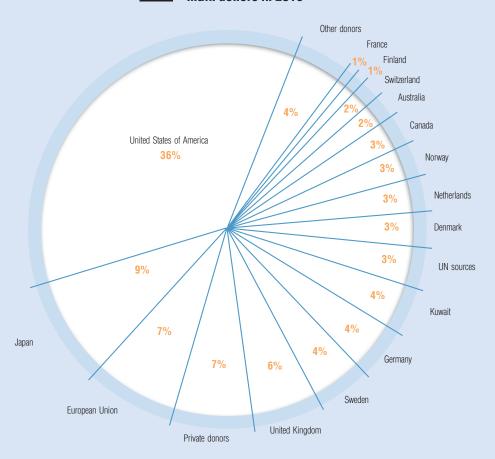


Note: Contributions in real terms have been adjusted with the United States Consumer Price Index, using 2006 as the base year. http://www.bls.gov/cpi/



While UNHCR continued to work on broadening its sources of income, the share of contributions remained practically the same as in 2012, with approximately 52 per cent of voluntary contributions provided by UNHCR's top three donors, and 82 per cent by the top 10 donors. The top three donors in 2013 remained the United States, Japan and the European Union, followed by private-sector donations, the United Kingdom and Sweden. UNHCR's main donors are shown in Chart 4, while the full list of donors in 2013 can be found in Table 4. More detailed donor profiles are presented in the annexes.





POOLED FUNDING AND DEVELOPMENT PARTNERSHIPS

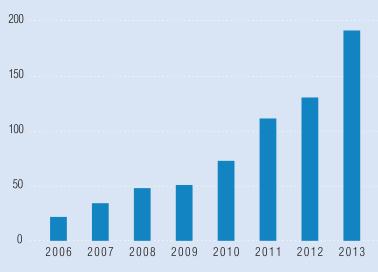
n 2013, UNHCR continued to seek funding from decentralized humanitarian, transitional and development sources, and to support field operations in the preparation of submissions. Further investment was made at both headquarters and field levels to produce high quality proposals and reports on the implementation of projects through such funding streams.

The total amount of contributions received from UN-managed pooled and trust funds in 2013 was USD 94.9 million, compared to USD 121.3 million in 2012. While funding from the Central Emergency Response Fund (CERF) remained stable at some USD 70 million, contributions from the Common Humanitarian Funds (CHF) decreased from USD 21 million in 2012 to USD 9 million in 2013, owing to a significant drop in funds received from the CHF Sudan. The CHF contributions of USD 9 million were for needs in the Democratic Republic of the Congo, Somalia, South Sudan and Sudan. Other significant pooled funding was received from the UN Delivering as One Funds (USD 5 million) and from UNAIDS (USD 4.9 million). The CERF remains a significant funding source, amongst the top 20 contributors to UNHCR in 2013.

In 2013, UNHCR continued to strengthen its partnerships with development actors, including UNDP and the World Bank, as well as to ensure that displacement issues are on the development agenda. In addition to the Solutions Strategy for Afghan Refugees to Support Voluntary Repatriation, Sustainable Reintegration and Assistance to Host Countries and the Transitional Solutions Initiative in Eastern Sudan and in Colombia, UNHCR is also partnering with a broad coalition of States, civil society groups, international organizations and others through the Solutions Alliance, a new network of actors committed to addressing protracted displacement situations and avoiding new protracted displacement situations.

CHART 5

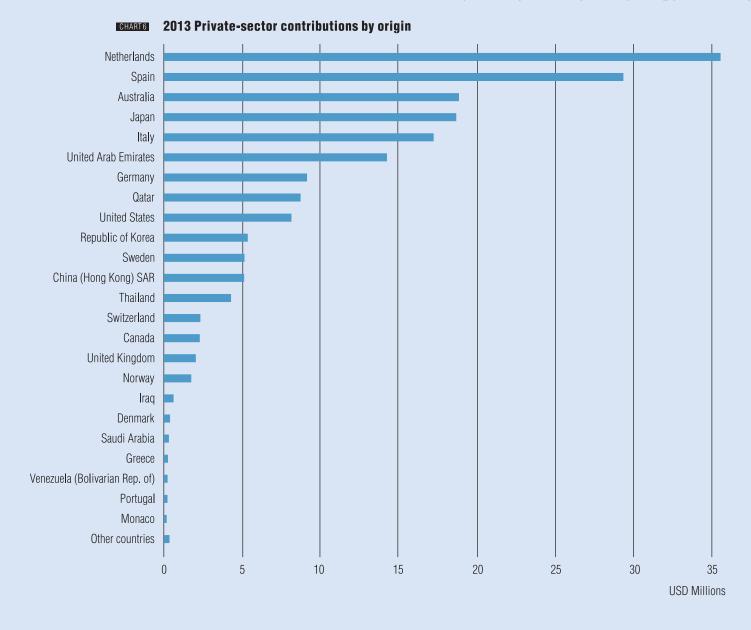
Contributions from the private sector (USD millions) | 2006 - 2013



PRIVATE SECTOR FUNDRAISING

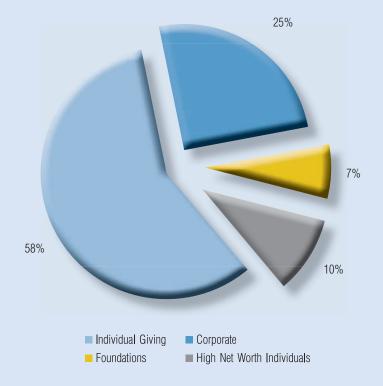
NHCR experienced another year of notable achievements in building relations and drawing contributions from the private sector. In 2013, the organization raised USD 191 million through its private-sector fundraising (PSFR) network, representing a leap in funding of 46 per cent in just one year. **CHART 5** shows the evolution in recent years of private-sector income, which has grown more than 900 per cent since 2006.

In **Chart 6** which displays private-sector contributions by origin, it can be seen that the private-sector donor base continues to increase and expand. Contributions from private donors in the Netherlands, Spain, Australia, Japan, Italy, the United Arab Emirates, Germany, Qatar, the United States and the Republic of Korea were the top 10 sources of UNHCR's private-sector funding in 2013.

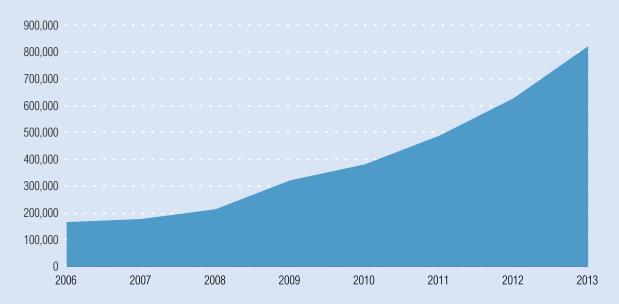


CHARTE Private-sector contributions in 2013 by source

Individual donors, as shown in **Chart 7**, remain the largest source of private-sector contributions, with USD 110.5 million or 58 per cent of private-sector income. The Leadership Giving programme, which includes contributions from corporate partners, foundations and philanthropists, grew to reach USD 80.4 million in total contributions.



Number of individuals contributing to UNHCR | 2006 - 2013



Once again, UNHCR continued to advocate for unrestricted income, which allows for greater flexibility in managing resources, particularly when there are many emergencies that may detract from underfunded operations. In 2013, 51.4 per cent of the income transferred to the private sector was unearmarked or broadly earmarked. As can be seen in **Chart 8**, the number of individual donors by the end of 2013 increased to over 822,000, a growth of approximately 30 per cent compared to 2012. These contributions are due in large part to face-to-face fundraising, which is a vital part of the private-sector global programme, and is implemented by UNHCR offices and national fundraising partners.

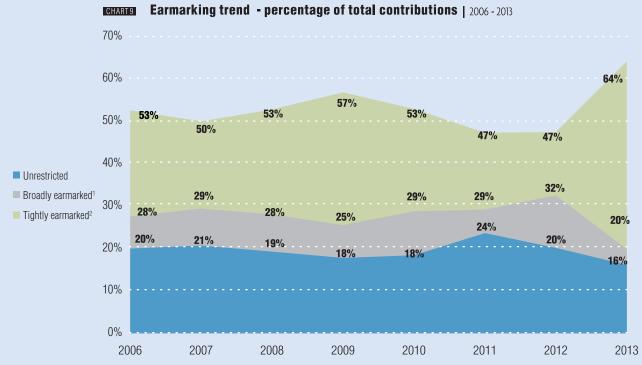
Overall, 2013 was another year of progress when UNHCR focused in particular on extending its Leadership Giving programme and acquiring new individual donors who represent

long-term, sustainable private sector revenue for the work of the organization.

| Quality of contributions |

n order to provide predictable and uninterrupted protection and assistance for populations of concern, the Office depends on early and unrestricted donor support. Predictable funding is essential to plan, budget and implement operations in a timely and efficient manner.

As can be seen in **Chart 9**, unrestricted contributions to UNHCR, which had shown an encouraging increase to 24 per cent in 2011, continued a downward trend, representing just 16 per cent of overall contributions in 2013. At the same time,



- ¹ Contributions earmarked at the regional, subregional or thematic level
- ² Contributions earmarked at the country or sector level

tightly earmarked contributions rose from 47 per cent to 64 per cent. **Chart 10** illustrates a further breakdown of the level of earmarking of contributions received by UNHCR in 2013. Given the important role that unrestricted contributions play in allowing operations to start up and continue without interruption throughout the year, especially at times when new emergencies tend to divert resources from less visible operations, UNHCR will continue to encourage donors to provide more unrestricted support.

| Management of funds |

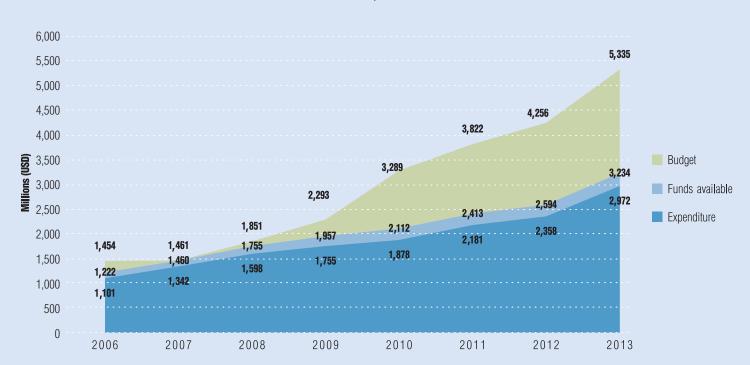
NHCR's total budget in 2013 reached over USD 5,335 million, comprised of USD 5,084 million for programmed activities, USD 239 million as reserve balances and USD 12 million for Junior Professional Officers (JPOs). Funds available exceeded USD 3,234 million, representing an increase of approximately USD 640 million (25 per cent) in comparison with 2012. Expenditure also increased by some USD 614 million (26 per cent) in comparison with 2012, reaching USD 2,971 million. The total 2013 expenditure included USD 2,963 million for programmed activities and USD 8.0 million for JPOs. The resulting 2013 closing balance was approximately USD 262 million, including funds earmarked specifically for the continuation of some activities programmed for 2014.

The budgets, funds available and expenditure continued their upward trend with further significant increases in 2013. These figures reflect the burgeoning numbers and needs of people of concern affected by the major emergency situations that the Office was called upon to respond to in 2013, in addition to the requirements assessed through the comprehensive needs-based planning and budgeting exercise for the year, as approved by the Executive Committee in October 2012. While the funds available

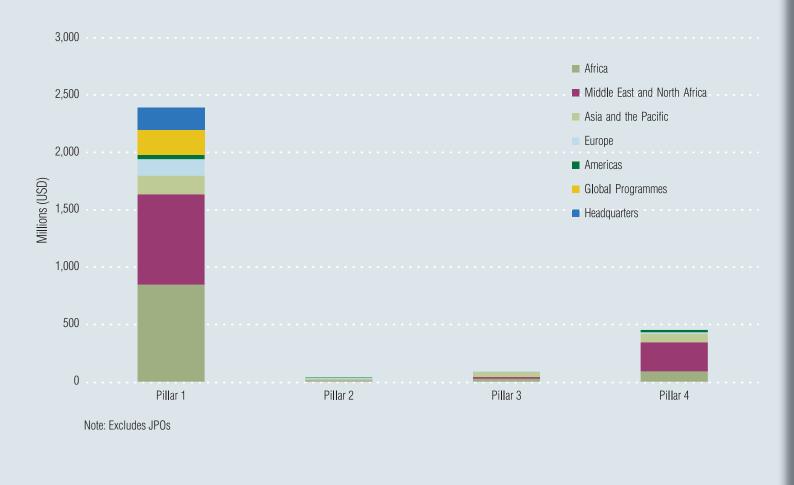
30% Unearmarked Regional / Subregional / Thematic Country

Sector

CHART12 UNHCR budgets, funds available and expenditure | 2006 - 2013



CHARTES Expenditure for programmed activities by region and pillar | 2013



and expenditure grew proportionately, the chart illustrates clearly the considerable gap of some USD 2 billion (or 39 per cent) between funds available and overall requirements in 2013.

Expenditure for refugee programmes (Pillar 1) amounted to USD 2,393 million (80 per cent) of the total expenditure for programmed activities. This represented an increase of 29 per cent in comparison with expenditure for refugee programmes in 2012. Expenditure for IDP projects (Pillar 4) amounted to USD 451 million. This reflects an increase of approximately USD 107 million (or 31 per cent) in comparison with expenditure for IDP projects in 2012. The ratio of expenditure for IDP projects in 2013 was 15 per cent of the total expenditure for programmed activities, and remains stable in relation to 2012. Expenditure on reintegration projects (Pillar 3) and stateless

programmes (Pillar 2) amounted to USD 91 million and USD 36 million respectively, and while the ratios remained fairly stable compared to 2012 figures (3 per cent and 1 per cent of the total, respectively), in dollar terms expenditure in Pillar 3 fell by USD 27 million. Chart 3 provides further details on expenditure breakdown by region and pillar.

Although, in dollar terms, 2013 expenditure in Africa remained stable compared to 2012, it accounted for 33 per cent of total expenditure for programmed activities. In percentage terms, this represents a decrease of 8 per cent in comparison with 2012 figures. On the other hand, expenditure in the Middle East and North Africa region continued to rise, doubling in dollar terms to reach approximately USD 1,058 million, and accounting for 36 per cent of total expenditure, a rise of 14 per cent in

comparison with 2012. This increase reflects the continuing and new displacements in these regions throughout the period.

Expenditure in the Asia and the Pacific region declined in the period under review, from 13 per cent in 2012 to 10 per cent of total expenditures in 2013. Europe and the Americas remained at the same level overall in percentage terms as in 2012, accounting for 6 and 2 per cent of total expenditure respectively. However, in dollar terms, expenditure for Europe actually increased by USD 36 million. The overall proportion of expenditure on Global Programmes also remained stable at 7 per cent, while in dollar terms it went up by USD 46 million. The expenditure on Headquarters continued to go down: from 8 per cent in 2012 to 6.5 per cent in 2013. Chart 4 reflects these ratios.

In 2013 UNHCR continued to operate a special account to administer the Common Humanitarian Pipeline in Sudan. During the year, USD 7.5 million and USD 7 million were accounted for in the special account as total revenue and expenditure respectively.

| Conclusion |

ith the proliferation of major displacement crises in 2013, particularly in the Middle East and in Africa, UNHCR was challenged and tested on many fronts to manage the needs of ever-expanding numbers of people of concern and to mobilize more resources than ever before in its history. The Office is extremely grateful for the continued commitment of donors and hosting countries. Without this support – political, material and financial – it would not be possible to protect and assist almost 43 million forcibly displaced people across the world.

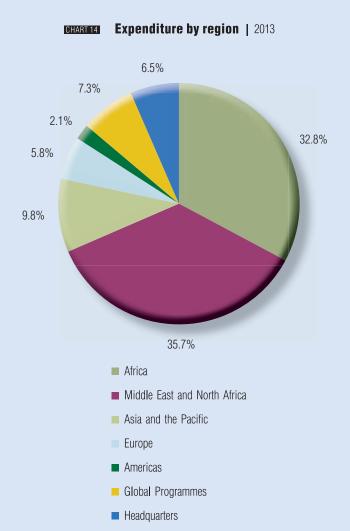


TABLE 1

Budget and expenditure in 2013

		Pillar 1 Refugee	Pillar 2 Stateless	Pillar 3 Reintegration	Pillar 4 IDP	Total
Subregion		programme	programme	projects	projects	
Central Africa and the Great Lakes	Budget	239,845,521	8,685,665	55,780,480	92,799,251	397,110,9
D 177 (46)	Expenditure	142,495,217	2,142,835	18,386,063	23,786,156	186,810,2
East and Horn of Africa	Budget	1,033,380,645	14,417,342	22,009,343	132,215,207	1,202,022,5
	Expenditure	530,119,955	5,858,884	4,864,360	49,051,635	589,894,8
West Africa	Budget	245,228,581	2,391,416	6,511,468	30,017,940	284,149,4
0 1 16:	Expenditure	132,962,774	1,522,489	3,205,846	16,914,218	154,605,3
Southern Africa	Budget	78,759,162	2,885,892	0	1,826,904	83,471,9
N. 1.46:	Expenditure	39,340,045	800,275	0	673,844	40,814,1
North Africa	Budget	163,002,928	2,364,989	0	2,790,418	168,158,3
ACTION TO	Expenditure	96,068,315	445,316	0	313,536	96,827,1
Middle East	Budget	1,060,619,849	3,644,830	27,304,149	353,589,084	1,445,157,9
0 1 777	Expenditure	691,734,211	1,310,628	14,494,972	253,639,320	961,179,1
South-West Asia	Budget	157,790,265	1,489,108	125,470,483	67,567,981	352,317,8
0 111	Expenditure	87,252,591	78,690	44,240,403	31,101,109	162,672,7
Central Asia	Budget	10,698,363	3,360,446	0	4,045,439	18,104,2
Cl.A.:	Expenditure	6,130,631	2,041,855	0	1,328,660	9,501,
South Asia	Budget	30,535,285	1,595,971	4,258,080	2,450,570	38,839,9
C d F . A .	Expenditure	18,647,258	777,867	1,216,568	950,553	21,592,2
South-East Asia	Budget	86,931,983	15,848,721	0	67,271,552	170,052,2
East Asia and the Pacific	Expenditure	39,400,451	7,405,290	0	39,872,907	86,678,6
East Asia and the Pacific	Budget	14,937,388	408,012	0	0	15,345,4
Francisco Francisco	Expenditure	10,842,344	310,267	0	0	11,152,6
Eastern Europe	Budget	254,585,954	3,291,168	0	13,076,261	270,953,3
Carala Francisco Francisco	Expenditure	87,061,243	1,555,149	7 221 240	5,192,328	93,808,7
South-Eastern Europe	Budget	18,198,548	5,251,053	7,221,240	20,249,857	50,920,6
Northern, Western,	Expenditure	10,145,410	4,032,664	4,975,236 0	7,802,378	26,955,6
Central and Southern	Budget	59,152,601	4,116,589	0	0	63,269,1
Europe	Expenditure	46,801,588	3,231,526	O	U	50,033,
North America and the	Budget	7,781,759	8,883,579	0	3,935,343	20,600,6
Caribbean	Expenditure	6,535,602	4,209,044	0	1,088,159	11,832,8
Latin America	Budget	52,593,157	493,324	0	28,388,581	81,475,0
	Expenditure	30,023,288	389,037	0	18,870,843	49,283,1
Global Programmes	Budget	224,857,489	0	0	0	224,857,4
Ü	Expenditure	216,660,107	0	0	0	216,660,1
Headquarters ¹	Budget	197,533,792	0	0	0	197,533,7
	Expenditure	193,512,535	0	0	0	193,512,5
Subtotal programmed	Budget	3,936,433,271	79,128,104	248,555,242	820,224,387	5,084,341,0
activities	Expenditure	2,385,733,566	36,111,815	91,383,448	450,585,645	2,963,814,4
Operational Reserve	Budget	222,086,565	0	0	0	222,086,5
NAM Reserve ²	Budget	16,946,803	0	0	0	16,946,8
Junior Professional	Budget	12,000,000	0	0	0	12,000,0
Officers	Expenditure	8,010,341	0	0	0	8,010,3
	Budget	4,187,466,639	79,128,104	248,555,242	820,224,387	5,335,374,3
	Expenditure	2,393,743,907	36,111,815	91,383,448	450,585,645	2,971,824,8

¹ Includes allocations from the UN Regular Budget as follows: USD 46,323,700 (budget) and USD 46,373,700 (expenditure). ² "New or additional activities - mandate-related" (NAM) Reserve

Supplementary budgets in 2013

(USD)

Description			Budget
Syria Situation emergency response	Middle East and North Africa		1,005,876,557
(UNHCR's requirements in the Syria Regional Response Plan for Jan-Jun 2013 (March 2013) and revision for Jan-Dec 2013; and revised Syria Humanitarian Assistance Response Plan (SHARP) for Jan-Dec 2013)	Europe		187,457,785
	Global Operations		2,687,770
	Headquarters		1,173,584
		Subtotal	1,197,195,696
Emergency response for the situation in the	East and Horn of Africa		40,793,925
eastern Democratic Republic of the Congo: March 2013 and Addendum of September 2013	Central Africa and the Great Lakes		44,233,484
Maron 2010 and Addendant of Deptember 2010		Subtotal	85,027,409
Myanmar Situation (March 2013)	Asia and the Pacific		48,115,045
		Subtotal	48,115,045
Emergency response for internally	Middle East and North Africa		12,975,437
displaced persons returning to Abyan Governorate in Yemen (March 2013)		Subtotal	12,975,437
Emergency response to the influxes	East and Horn of Africa		3,044,186
of refugees from the Central African Republic into neighbouring countries: Joint	Central Africa and the Great Lakes		24,460,000
Supplementary Budget Appeal – UNHCR- UNICEF-WFP (July 2013)		Subtotal	27,504,186
Emergency response to the influx of	East and North of Africa		24,864,865
Sudanese refugees into Chad		Subtotal	24,864,865
Energency response for the population	Asia and the Pacific		17,953,000
affected by Typhoon Haiyan in the Philippines (November 2013)		Subtotal	17,953,000
riiiippiiies (Novellibei 2013)		Total	1,413,635,638

TABLE 3

Summary of contributions in 2013

(USD)

								(020)
Donor	Unearmarked or broadly earmarked	Pillar 1 Refugee programme	Pillar 2 Stateless programme	Pillar 3 Reintegration projects	Pillar 4 IDP projects	JPOs	Speical Accounts (CHP) ¹	Total
Governments and the European Union	1,195,687,710	1,139,175,589	3,045,173	35,591,273	246,236,123	9,918,169	2,881,934	2,632,535,971
Inter- governmental bodies		336,461			300,000			636,461
UN funds		56,563,606	704,216	782,281	32,269,326		4,570,201	94,889,630
Private donors	112,036,777	69,493,201	135,685	252,615	9,108,358			191,026,635
UN Regular Budget		46,323,700						46,323,700
Total	1,307,724,487	1,311,892,556	3,885,074	36,626,169	287,913,807	9,918,169	7,452,135	2,965,412,397

Note: Includes indirect support costs that are recovered from contributions to Pillars 3 and 4, supplementary budgets and the "New or additional activities – mandate-related" (NAM) Reserve

¹ Common Humanitarian Pipeline in Sudan

TABLE 4

Total ¹ 1,041,707,225 252,939,102 213,490,514 161,152,531 128,910,259 116,617,788 112,356,762 86,486,360 85,568,687 80,177,988 75,231,998 57,522,352
252,939,102 213,490,514 161,152,531 128,910,259 116,617,788 112,356,762 86,486,360 85,568,687 80,177,988 75,231,998
252,939,102 213,490,514 161,152,531 128,910,259 116,617,788 112,356,762 86,486,360 85,568,687 80,177,988 75,231,998
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86,486,360 85,568,687 80,177,988 75,231,998
85,568,687 80,177,988 75,231,998
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75,231,998
57,522,352
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27,163,702
24,320,668
19,569,244
13,030,631
12,000,000
11,523,754
10,531,936
9,965,812
9,740,260
7,596,836
5,946,689
5,128,205
5,032,660
1,958,644
1,843,646
1,475,014
1,272,774
1,028,589
714,204
525,101
337,385
326,000
313,380
267,350
233,766
215,983
200,000
105.000
195,009

Donor	Contributions	JPOs	Total ¹
Viet Nam	180,000	0	180,000
Colombia	172,162	0	172,162
Malta	117,505	0	117,505
Greece	115,445	0	115,445
Algeria	100,000	0	100,000
Chile	100,000	0	100,000
Israel	100,000	0	100,000
Armenia	98,172	0	98,172
Namibia	88,399	0	88,399
Latvia	88,351	0	88,351
Turkmenistan	81,792	0	81,792
Croatia	70,032	0	70,032
Kyrgyzstan	67,014	0	67,014
Nigeria	63,735	0	63,735
Iceland	50,000	0	50,000
Indonesia	50,000	0	50,000
Singapore	50,000	0	50,000
Slovenia	40,706	0	40,706
Azerbaijan	36,749	0	36,749
Lithuania	26,237	0	26,237
Mexico	25,000	0	25,000
Andorra	23,453	0	23,453
Holy See	20,000	0	20,000
Thailand	20,000	0	20,000
Costa Rica	15,000	0	15,000
Slovak Republic	13,569	0	13,569
Botswana	13,288	0	13,288
Cyprus	13,226	0	13,226
Bulgaria	10,000	0	10,000
Serbia	5,000	0	5,000
Montenegro	5,000	0	5,000
Uruguay	5,000	0	5,000
Afghanistan	1,000	0	1,000
Subtotal	2,622,617,802	9,918,169	2,632,535,971
African Union	400,000	0	400,000
International Organization for Migration	154,461	0	154,461
International Conference on the Great Lakes Region	82,000	0	82,000
Subtotal	636,461	0	636,461

			(USD)
Donor	Contributions	JPOs	Total ¹
Central Emergency Response Fund ³	70,436,138	0	70,436,138
United Nations Delivering as One ⁴	5,037,065	0	5,037,065
United Nations Programme on HIV and AIDS 5	4,968,500	0	4,968,500
Common Humanitarian Fund for Sudan ⁶	4,731,021	0	4,731,021
Common Humanitarian Fund for South Sudan ⁷	2,492,998	0	2,492,998
UNDP/UNHCR TSI Joint Programme 8	1,564,619	0	1,564,619
United Nations Development Programme	926,305	0	926,305
Democratic Republic of the Congo Pooled Fund 9	925,471	0	925,471
United Nations Trust Fund for Human Security 10	837,296	0	837,296
United Nations Children's Fund	678,479	0	678,479
United Nations Emergency Relief Fund 11	504,611	0	504,611
United Nations Population Fund	436,200	0	436,200
UN Department for Economic and Social Affairs	410,880	0	410,880
Common Humanitarian Fund for Somalia 12	410,000	0	410,000
World Food Programme	202,030	0	202,030
United Nations Peacebuilding Fund 13	164,128	0	164,128
United Nations Fund for Action against Sexual Violence in Conflict 14	151,940	0	151,940
United Nations Office for Project Services	11.948	0	11.948
Subtotal	94.889.630	0	94.889.630
Private donors in the Netherlands	35,610,297	0	35,610,297
Private donors in Spain	29,394,706	0	29,394,706
Private donors in Australia	18,870,383	0	18,870,383
Private donors in Japan	18,702,767	0	18,702,767
Private donors in Italy	17,254,729	0	17,254,729
Private donors in the United Arab Emirates	14,263,997	0	14,263,997
Private donors in Germany	9,149,960	0	9,149,960
Private donors in Qatar	8,738,406	0	8,738,406
Private donors in the United States of America	8,155,825	0	8,155,825
Private donors in the Republic of Korea	5,363,590	0	5,363,590
Private donors in Sweden	5,154,167	0	5,154,167
Private donors in China (Hong Kong SAR)	5,128,873	0	5,128,873
Private donors in Thailand	4,288,293	0	4,288,293
Private donors in Switzerland	2,330,817	0	2,330,817
Private donors in Canada	2,292,730	0	2,292,730
Private donors in the United Kingdom	2,038,151	0	2,038,151
Private donors in Norway	1,744,000	0	1,744,000
Private donors in Iraq	613,380	0	613,380
Private donors in Denmark	389,000	0	389,000
Private donors in Saudi Arabia	315,145	0	315,145
Private donors in Greece	254,178	0	254,178
Private donors in the Bolivarian Republic of Venezuela	229,574	0	229,574
Private donors in Portugal	220,656	0	220,656

(USD)

Donor		Contributions	JPOs	Total ¹
Private donors in Monaco		169,096	0	169,096
Private donors in Liechtenstein		64,683	0	64,683
Private donors in France		54,857	0	54,857
Private donors in Lebanon		53,000	0	53,000
Private donors in Kuwait		47,383	0	47,383
Private donors in Egypt		45,806	0	45,806
Private donors in Serbia		20,416	0	20,416
Private donors in Malta		15,640	0	15,640
Private donors in Mexico		14,475	0	14,475
Private donors in Austria		11,920	0	11,920
Private donors in Jordan		8,058	0	8,058
Private donors in the Philippines		5,252	0	5,252
Private donors in Belgium		4,927	0	4,927
Private donors in Ireland		2,921	0	2,921
Private donors in the Czech Republic		2,576	0	2,576
Private donors in Cameroon		840	0	840
Private donors in Argentina		691	0	691
Private donors in Croatia		285	0	285
Private donors in Croana Private donors in Turkey		186	0	186
Tilvate donois ili Tulkey	Subtotal	191,026,635	0	191,026,635
	Total	2,909,170,528	9,918,169	2,919,088,697
	Total	2,303,170,328	9,910,109	2,919,000,097

Note: Includes indirect support costs that are recovered from contributions to Pillars 3 and 4, supplementary budgets and the "New or additional activities - mandate-related" (NAM) Reserve and excludes the UN Regular Budget

¹ Includes contribution towards Common Humanitarian Pipeline of USD 7,452,135

² Contribution from Central Government: USD 4,304,901; contribution from other public sources channelled through España con ACNUR: USD 3,291,936

³ Funded by the Governments of Australia, Belgium, Canada, Denmark, Germany, Ireland, Netherlands, Norway, Sweden, the United Kingdom and other donors. For details of all donors click the CERF hyperlink: http://cerf.un.org

⁴ Funded by the Governments of Canada, Finland, Ireland, Norway and Sweden

 $^{^{5}}$ Funded by the Governments of Finland, Netherlands, , Norway , Sweden, Switzerland, the United Kingdom and the United States of America

⁶ Funded by the Governments of Denmark, Ireland, Netherlands, Norway, Sweden and the United Kingdom

⁷ Funded by the Governments of Australia, Belgium, Denmark, Ireland, Netherlands, Norway, Sweden and the United Kingdom. For details of donors click the UNPBF hyperlink: http://www.unpbf.org/index.shtml

⁸ Funded by the Governments of Netherlands and Norway

⁹ Funded by the Governments of of Australia, Belgium, Ireland, Netherlands, Norway, Sweden and the United Kingdom

 $^{^{10}}$ Funded by the Government of Japan

 $^{^{\}rm 11}$ Funded by the Governments of Belgium, Ireland, Kuwait, Spain and Sweden

¹² Funded by the African Union and the Governments of Australia, Denmark, Finland, Germany, Ireland, Netherlands, Sweden and the United Kingdom

¹³ Funded by the Governments of Australia, China, Norway, Sweden and the United Kingdom

 $^{^{\}rm 14}$ Funded by the Governments of Sweden and the United Kingdom

Transfers from the 2013 Operational Reserve

			(030)
Operational Reserve app	roved by t	he Executive Committee in October 2012	283,547,507
Transfers from the Opera	tional Res	erve (by regions/countries/headquarters)	
AFRICA			
Burkina Faso		Mali Situation Response	155,129
Cameroon		Response to new influx from Nigeria	2,008,560
Central African Republic		Emergency Response, procurement of NFIs for internally displaced persons (IDPs)	3,000,000
Chad		Educate A Child programme	919,088
Ethiopia		Community-based complaints mechanisms Project	112,789
Rwanda		Educate A Child programme	641,85
Malawi		Response to new refugee influx from the Democratic Republic of the Congo	100,000
Nigeria	1)	Mali Situation Response	34,78
	2)	Response to new influx from Nigeria	3,491,44
Senegal Regional Office	1)	IDP Situation in Nigeria	1,325,93
	2)	Mali Situation Response	21,92
South Sudan		South Sudan Emergency Response	800,00
Uganda	1)	Emergency response for Congolese refugees	1,500,00
	2)	Educate A Child programme	389,99
		Subtotal	14,501,49
MIDDLE EAST AN	D NOR	TH AFRICA	
Egypt Regional Office		Strengthening the staffing needs in the MENA region	77.08
Mauritania		Mali Situation Response	213.39
Syrian Arab Republic		Educate A Child programme	428.49
Yemen		Educate A Child programme	155.00
		Subtotal	873.96
asia and the pa	CIFIC		
Malaysia		Educate A Child programme	248.14
		Subtotal	248.145
	CIFIC	Educate A Child programme	24

			(USD
EUROPE			
Belgium Regional Office		Additional communication and branding activities	171,51
Italy Regional Office		Protection needs and durable solutions for residents of the Hurriya Temporary Transit Location in Albania	500,00
		Subtotal	671,51
AMERICAS			
United States Regional Office		Strengthening protection capacity	168,50
		Subtotal	168,50
GLOBAL PROGRAMMES			
Executive Direction and Management		Innovation initiative	821,23
Division of External Relations	1)	In-kind services for the deployment of Standby Experts	90,00
	2)	Private Sector Fundraising Activities in Spain	3,595,65
	3)	2013 Nansen Refugee Awardee	200,00
Division of International Protection	1)	Activities for Climate Change and Displacement	1,149,17
	2)	Educate A Child initiative (EACI)	400,00
	3)	Strengthening Resettlement Deployment, emergency resettlement response, RSD Capacity and BID	4,495,03
	4)	Strengthening the quality of resettlement referrals	154,56
	5)	Global Protection Cluster	368,55
	6)	Capacity building to design strategic plans for enhanced access to quality education	299,50
	7)	In-kind services for the deployment of Standby Experts	79,00
Division of Emergency Security and	1)	Global Fleet Management Project	9,901,89
Supply	2)	UNDSS Joint Field Security Costs	91,57
	3)	In-kind contribution for office and warehouse space	821,82
	4)	In-kind services for the deployment of Standby Experts	2,104,50
Division of Programme Support and	1)	Contribution for Affiliated Workforce	430,10
Management	2)	Strengthening Global Camp Coordination and Camp Management Cluster Interventions	2,843,22
	3)	Strengthening Information Management	1,385,00
	4)	Strengthening Clusters Capacity	849,55
	5)	Creative support to Durable Solutions	1,077,72
	6)	In-kind services for the deployment of standby experts	74,50
Division of Information Systems and	1)	Strengthening Emergency Response Capacity	1,005,63
Telecommunications	2)	VSAT migration costs	4,523,10
Division of Human Resources Man-	1)	Strengthening Information Management	145,00
agement	2)	Support of Global Staff Accommodation and Working Conditions in Hardship Locations	160,30
	3)	Global Protection Cluster	97,22
		Subtotal	37,163,88

HEADQUARTERS			
Executive Direction and Management	1)	Enterprise Risk Management	423,835
	2)	Additional funds to cover needs until end of 2013	50,000
	3)	Strengthening the senior management of the Liason Office in New York	52,023
Division of External Relations	1)	Strengthening communications capacity	697,585
Division of International Protection	1)	Activities for Climate Change and Displacement	5,454
	2)	Educate A Child (EAC) initiative	222,165
	3)	Strengthening Resettlement Deployment, emergency resettlement response, RSD Capacity and BID.	142,857
	4)	Child Protection	51,244
	5)	Capacity building to design strategic plans for enhanced access to quality education	100,500
Division of Programme Support and Management	1)	Strengthening Information Management	170,000
Bureaux and desks	1)	Mali Situation Response	45,312
Division of Information Systems and Telecommunications	1)	Transition cost for Infrastructure Managed Services	1,800,000
Division of Human Resources Management	1)	Mali Situation Response	50,000
Management	2)	International Professional Recruitment and Conversion Initiative	440,954
Division of Financial and Administrative Management	1)	MSRP Upgrade	1,477,858
Global Service Centre	1)	Strengthening procurement services	198,498
	2)	Mali Situation Response	10,000
	3)	MSRP Upgrade	574,500
	4)	Enterprise Risk Management	442,926
	5)	Global Protection Cluster	35,336
	6)	In-kind contribution for office and warehouse space	842,385
		Subtotal	7,833,433
		Total transferred	61,460,942
3. Balance			222,086,565

 $^{^{1}}$ Transfer to the income growth fund, which is used for the development of key markets for private sector contributions

Transfers from the 2013 "New or additional activities - mandate-related" (NAM) Reserve

(USD)

1. "New or additional activities - mandate	-related" Reserve approved by the Executive Committee in October 2012	20,000,000
2. Transfers from the "New or additional a	activities - mandate-related" Reserve (by regions/countries/headquarters)	
AFRICA		
Chad	Creative support to durable solutions	186,000
South Sudan	Creative support to durable solutions	232,500
	Subtotal	418,500
ASIA AND THE PACIFIC		
Bangladesh	Assistance to refugees from northern Rakhine State in Myanmar	1,669,858
	Subtotal	1,669,858
GLOBAL PROGRAMMES		
Executive Direction and Management	Research Project on resettled refugees	46,500
Division of International Protection	Protection of children and legal and Institutional assistance on internal displacement	413,550
Division of Human Resources Management	Strengthening the capacity of national and local NGOs	467,289
	Subtotal	927,339
HEADQUARTERS		
Division of International Protection	Protection of children and legal and Institutional assistance on internal displacement	37,500
	Subtotal	37,500
	Total transferred	3,053,197
3. Balance		16,946,803

TABLE7 Contributions to the Operational Reserve 2013

(USD)

Donor	All pillars
United States of America	29,900,000
Total	29,900,000

TABLE 8

Contributions to the Junior Professional Officer scheme

Donor	Total
United States of America	2.375.000
Netherlands	1.232.926
Germany	918.517
Japan	800.816
Norway	715.319
Finland	697.214
Denmark	535.103
France	527.752
Belgium	469.544
Spain	450.268
Sweden	320.008
Australia	268.804
Republic of Korea	266.906
Poland	159.510
Italy	143.480
Switzerland	37.003
Total	9.918.169

Junior Professional Officers sponsored between 2006 and 2013

Sponsoring government	2006	2007	2008	2009	2010	2011	2012	2013	Total
United States of America									
	6	9	4	2	3	9	3	4	40
Spain	2	4	5	9	5	2	1	0	28
Norway	4	4	1	3	2	3	2	2	21
Germany	2	2	5	2	3	1	3	2	20
Netherlands	3	2	4	2	3	1	3	0	18
Denmark	3	0	6	2	0	2	1	1	15
France	3	4	1	0	3	1	2	2	16
Developing countries sponsored by the Netherlands	1	3	2	3	1	0	2	0	12
Finland	1	2	3	3	0	0	3	2	14
Japan	1	3	1	3	3	0	1	4	16
Sweden	3	1	2	3	0	2	0	0	11
Italy	1	3	1	1	1	1	0	1	9
Belgium	1	2	0	0	1	0	3	0	7
Switzerland	2	2	0	2	0	1	0	0	7
Canada	3	0	3	0	0	0	0	0	6
Republic of Korea	2	0	1	0	0	1	1	1	6
Austria	1	2	0	0	0	0	0	0	3
Australia	0	0	0	1	0	0	1	2	4
Liechtenstein	0	1	0	0	0	0	0	0	1
Luxembourg	0	0	1	0	0	0	0	0	1
Poland	0	0	0	0	0	0	0	1	1
Total	39	44	40	36	25	24	26	22	256

Note: Numbers indicated correspond only to the year of hire for the Junior Professional Officer.

2013 in-kind contributions

Donor	Description	Total
Argentina	Premises for UNHCR office in Buenos Aires	126,000
Armenia	Premises for UNHCR office in Yerevan	98,172
Austria	Premises for UNHCR office in Vienna	46,752
Azerbaijan	Premises for UNHCR Warehouse in Baku	6,948
Botswana	Premises for UNHCR office in Gabarone	13,288
China	Premises for UNHCR office in Hong Kong SAR (China)	125,014
Croatia	Premises for UNHCR office in Zagreb	70,032
Czech Republic	Premises for UNHCR office in Prague	26,665
Hungary	Premise for UNHCR offices in Budapest: Global Service Centre and Regional Representation for Central Europe	1,879,625
Ireland	Deployment of standby experts through Irish Aid	187,500
Italy	Premises for UNHCR office in Rome	180,000
Japan	In-kind humanitarian assistance to Sudanese refugees in South Sudan	1,045,188
Kazakhstan	Premises for UNHCR offices in Almaty and Astana	184,999
Kuwait	Premises for UNHCR office in Kuwait City	106,762
Kyrgyzstan	Premises for UNHCR office in Bishkek	67,014
Morocco	Premises for UNHCR office in Laayoune, Western Sahara	28,589
Namibia	Premises for UNHCR office in Windhoek	88,399
Nigeria	Premises for UNHCR office in Lagos	63,735
Poland	Premises for UNHCR office in Warsaw	69,100
RedR	Deployment of standby experts to various UNHCR operations	635,000
Danish Refugee Council	Deployment of standby experts to various UNHCR operations	389,000
ADEO Japan	Blankets for refugees in Dadaab	29,804
Panasonic Corporation	Solar lamps for UNHCR operation in Kenya	80,000
Fast Retailing Co., Ltd. (UNIQLO)	Second hand clothing to UNHCR operation in Jordan, Burundi, Bangladesh and Nepal	1,867,208
Norwegian Refugee Council	Deployment of standby expert to various UNHCR operations	1,744,000
Svenska Cellulosa Aktiebolaget	Sanitary pads for UNHCR operations in South Sudan	40,518
International Olympic Committe	Sports kits to UNHCR operations, including Jordan	535,850
IKEA Foundation	Mattresses for refugees in Jordan/Lebanon, Sunnan lamps for UNHCR operation in Ethiopia and transport costs, and solar lamps for operation in Afghanistan	3,447,378
Said Foundation	500 prefabs for refugees in Za'atri camp	1,553,500
Good Neighbors International	Children's clothes, shoes and hygiene kits for UNHCR operations	40,902
Latter-day Saint Charities, Inc.	Baby diapers and hygiene kits to Jordan and second-hand clothing and related transportation	1,440,288
TOMS Shoes	Shoes for UNHCR operations in Uganda	61,200
USA for UNHCR	Solar lamps for UNHCR operation in Philippines	700,331

2013 in-kind contributions

Donor	Description	Total
Republic of Korea	640 tents for IDPs in Rakhine State, Myanmar	245,377
Romania	Premises for UNHCR offices in Bucharest and Timisoara	131,665
South Africa	Premises for UNHCR office in in Cape Town	26,148
Spain	Premises for UNHCR office in Madrid	499,455
Sweden	Services by experts deployed by the Swedish Rescue Services (MSB) to various operations and water and electric supply Azraq camp in Jordan	813,000
Switzerland	Deployment of standby experts from Switzerland	1,938,000
Turkmenistan	Premises for UNHCR office in Ashgabat	81,792
United Arab Emirates	Premises for UNHCR warehouse in Dubai provided through the International Humanitarian City	1,643,646
United Kingdom	Deployment of standby experts from United Kingdom	154,500
United Nations Children's Fund	$12,\!000$ jerrycans for refugees in the north-east of the Republic of the Congo - NFIs - biscuits HEB for Malian refugees in Burkina Faso	269,159
United Nations Office for Project Services	Dell Windows Server R710 for Kabul, Afghanistan	11,948
United States of America	Malaria medication and rapid tests for Nyarugusu refugee camp in United Republic of Tanzania	276,329
Viet Nam	Premises for UNHCR office in Hanoi	180,000
World Food Programme	Food commodities for UNHCR operation in Mozambique	202,030
	Total	23,451,809

Unrestricted voluntary contributions in 2013

(USD) (USD)

Donor	Total	Donor	Total
Sweden	07.500.144	United Arab Emirates	000 000
	87,590,144		200,000
Norway	52,966,102	Romania	135,685
Netherlands	49,543,677	Algeria	100,000
United Kingdom	39,936,102	Israel	100,000
Denmark	27,874,564	Estonia	58,290
Japan	21,978,366	Greece	50,000
Australia	19,628,099	Indonesia	50,000
Switzerland	15,231,164	Singapore	50,000
France	14,000,000	Hungary	38,314
Canada	12,950,341	Azerbaijan	29,802
Germany	10,389,610	Mexico	25,000
Belgium	9,778,357	Portugal	20,000
Finland	9,090,909	Thailand	20,000
Ireland	7,790,549	Latvia	19,481
New Zealand	5,128,205	Costa Rica	15,000
Republic of Korea	2,732,357	Slovak Republic	13,569
Luxembourg	1,948,052	Andorra	13,263
Morocco	1,000,000	Cyprus	13,226
Saudi Arabia	1,000,000	Bulgaria	10,000
Austria	766,234	Colombia	10,000
Poland	726,450	Montenegro	5,000
Italy	646,831	Serbia	5,000
Russian Federation	500,000	Uruguay	5,000
China	350,000	Afghanistan	1,000
South Africa	311,237	Private donors	75,513,971
Argentina	200,000	Total	470,758,951
Turkey	200,000		

List of corporate, foundation and high net-worth individuals' donations (over USD 100,000, cash or in-kind)

Donor	Total
IKEA Foundation	32,955,42
Her Highness Sheikha Jawaher bint Mohammed Bin Sultan Al Qassimi	14,205,00
Educate A Child (EAC) Programme	6,738,40
Fast Retailing Co., Ltd. (UNIQLO)	2,867,20
Dutch Postcode Lottery	2,606,79
Qatar Charity	2,000,00
Swedish Postcode Lottery (4)	1,747,37
Norwegian Refugee Council	1,744,00
Said Foundation	1,592,32
Latter-day Saint Charities, Inc. (1)	1,467,50
Koinonia Foundation (1)	700,3
RedR	635,00
International Olympic Committee	535,8
Stichting af Jochnick Foundation (4)	500,0
Morneau Sheppell	462,8
UPS Foundation (1)	400,0
Danish Refugee Council	389,0
The Howard G. Buffett Foundation (1)	349,9
Fondazione Prosolidar-Onlus	332,9
Fundacion La Caixa (2)	268,0
John D. and Catherine T. MacArthur Foundation (1)	250,0
Islamic Relief USA (1)	250,0
Alwaleed bin Talal Foundation	200,0
AC Milan	194,8
Fundacion Probitas (2)	189,7
Nando Peretti Foundation	163,6
The Khaled Hosseini Foundation (1)	157,2
Consiglio Italiano Rifugiati	144,9
Tokyo Marathon Foundation (3)	135,9
Lebara Foundation	135,8
Hewlett Packard (1)	110,00
Municipio Paredes	108,9
Fuji Optical Co., Ltd (3)	100,00
Total	74,639,23

¹ Contributions through USA for UNHCR

² Contributions through *España con Acnur*

³ Contributions through Japan for UNHCR
⁴ Contributions through UNHCR Insamlingsstiftelse (Sweden for UNHCR)

