

Funding UNHCR

Over the past few years, UNHCR has been hugely challenged to respond to the needs of record numbers of people forced to flee by a growing number of conflicts, as presented in this report on the activities and results of the work of the Office in 2014.

The generosity of host countries has been stretched beyond limits and donors have dug very deep to ramp up funding to save millions of lives. With crises escalating, the gap between needs and resources has widened to alarming levels. Funds available in 2014 amounted to USD 3.6 billion, USD 369 million more than in 2013. However, despite the significant increase in contributions, only 55 per cent of the 2014 comprehensive budgetary requirements were covered, leaving many of the needs of people of concern to UNHCR unmet.

This chapter presents a review of UNHCR's budgetary requirements, income, expenditure and financial management in 2014. It includes a short presentation on UNHCR's main donors; for more details, please go to the organization's main operational website *Global Focus* (<http://reporting.unhcr.org>) where the donor profiles are displayed and updated regularly.

It should be noted that in this *Global Report 2014*, all income and expenditures have been prepared using the modified cash basis accounting method (see *Glossary*), whereas UNHCR's financial statements are prepared in accordance with International Public Sector Accounting Standards (IPSAS).

| Assessing the needs of refugees and other people of concern to UNHCR |

Prompted by UNHCR's Executive Committee and recognizing the need for structural changes in the organization, High Commissioner António Guterres launched an internal reform process in 2006. The primary objective was to increase the organization's effectiveness in meeting the needs of people of concern to UNHCR by developing programmes and processes based on comprehensive needs assessments and executed through results-driven planning, implementation and reporting.

The adoption of a results-based management approach entailed integrating a number of new elements in the management of UNHCR's operations, including a Results Framework; comprehensive needs assessments for each operation leading to an overall global needs assessment; global strategic priorities; and a revised budget structure.

The Results Framework provides a standardized description of the results UNHCR wants to achieve and was designed

to guide the assessment and planning processes. The global needs assessment is in essence a comprehensive mapping of the needs of people of concern to UNHCR worldwide against basic humanitarian standards, taking into account the existing capacity to implement or manage the implementation of response activities. It allows UNHCR to plan and budget more efficiently than before in order to meet these needs and to prioritize activities predictably and responsibly, with the aim of maximizing the organization's use of resources.

UNHCR adopted its current budget structure on 1 January 2010. This new structure was based on the comprehensive needs of people of concern, rather than on the approach linked to expected levels of income that had been followed prior to 2010. In 2014, the processes behind the comprehensive planning and budgeting approach were again followed and improved, based on the experience of two previous biennial programming cycles.

The logic of such an approach is clear, and this was what Executive Committee members had called for in order to assess the true extent of the growing humanitarian needs for refugees and other people of concern to the Office of the High Commissioner. However, the needs of forcibly displaced people across the world have grown so extensively and dramatically in the past five years that, by 2014, it became obvious that the corresponding material and financial requirements to respond adequately far outstripped the resources currently available for humanitarian support around the world.

While much was achieved with the remarkable level of funding provided by UNHCR's donors and the dedicated efforts of its partners to support and implement the operations – often requiring enormous flexibility and creativity to overcome unexpected obstacles and a rapidly changing working environment – 45 per cent of the requirements in 2014 could not be covered. A more detailed analysis of the budgets, income and funding is presented below.

| Financial analysis |

REQUIREMENTS

The original 2014 budget of USD 5,307.8 million was approved by the Executive Committee at its 64th session in October 2013. At its 65th session in October 2014, the Executive Committee approved a revised budget for 2014 of USD 6,236.2 million, based on updated requirements. The final 2014 budget of USD 6,569.7 million represents the sum of the original budget of USD 5,307.8 million and the supplementary budgets, totalling USD 1,261.9 million, established in the course of the year.

R's programmes

SUPPLEMENTARY BUDGETS

The USD 1,261.9 million for the supplementary budgets that were established by the High Commissioner to address unforeseen and new emergency needs during 2014 (see also Table 2), in accordance with UNHCR Financial Rule 7.5, included:

- Emergency response for the Syria situation (USD 212.5 million)
- Mainstreaming of the Emergency/Non-Food Item project in Sudan (USD 12.5 million)
- Emergency response for the South Sudan situation (USD 502.2 million)
- Emergency response for the Iraq situation (USD 334.9 million)
- Emergency response for the Central African Republic situation (USD 157.5 million)
- Emergency response for Internally Displaced Persons from North Waziristan Agency in Pakistan (USD 15.1 million)
- Emergency response for the Nigeria situation (USD 16.6 million)
- Internally Displaced People in Ukraine (USD 10.6 million)

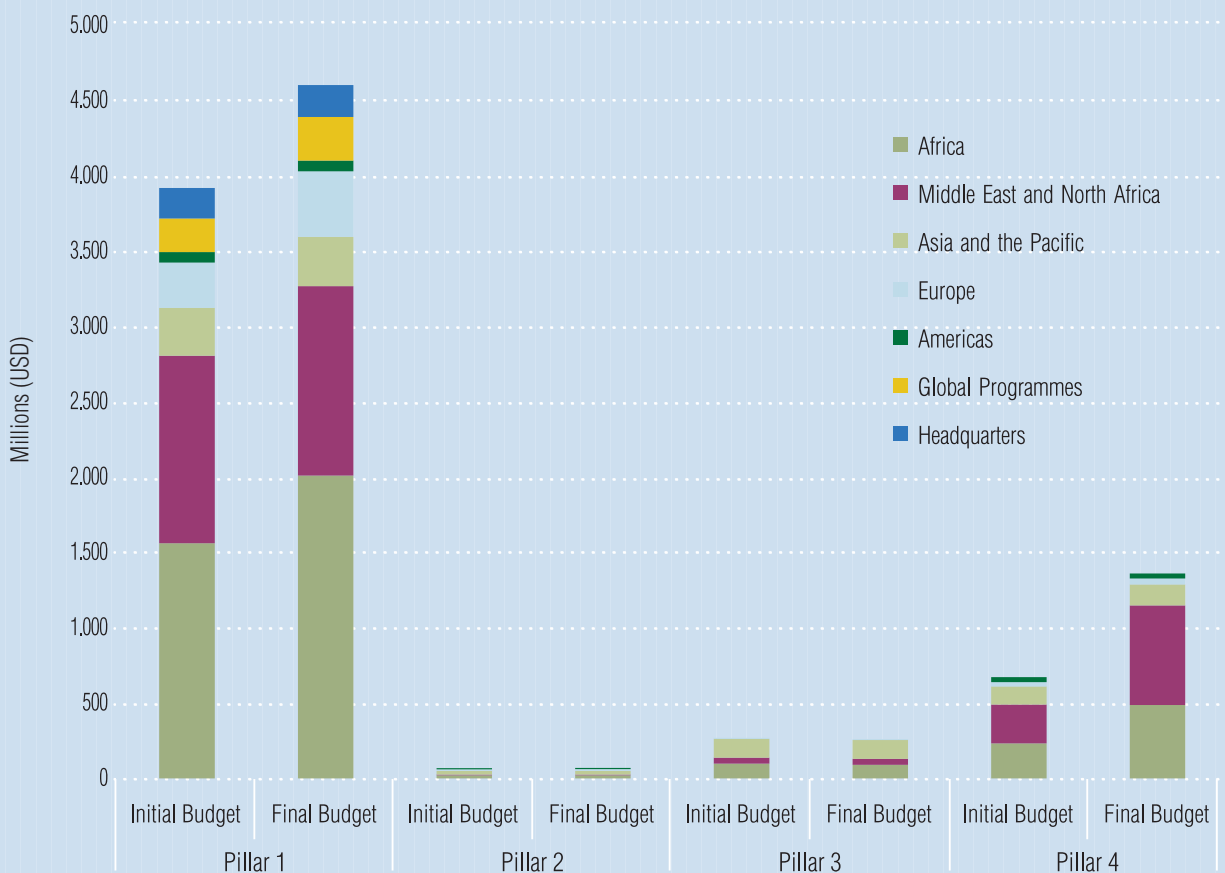
GROWING GLOBAL BUDGETARY REQUIREMENTS

Since the occurrence of new complex emergency situations in Africa and the Middle East in 2010, UNHCR's requirements have reflected a steady increase, from USD 3,288.7 million in 2010 to USD 3,821.7 million in 2011 (16 per cent increase), to USD 4,255.6 million in 2012 (11 per cent increase over 2011), to USD 5,335.4 million in 2013 (25 per cent increase over 2012), and finally reaching USD 6,569.7 million in 2014 – a 23 per cent increase compared to 2013.

The original requirements for programmed activities only (excluding reserves and JPOs) were USD 4,880.9 million or 92 per cent of the total original budget, while the final requirements reached USD 6,233.0 million or 95 per cent of the total final budget.

Chart 1 illustrates the initial requirements and the final requirements for programmed activities by pillar and geographic region. A comparison of the final 2013 requirements for programmed activities (USD 5,084.3 million) with 2014 shows an overall increase of USD 1,148.8 million or 23 per cent.

CHART 1 Programmed activities: initial and final budgets by region and pillar | 2014



REQUIREMENTS BY PILLAR

Of the total USD 6,233.0 million requirements, USD 4,559.3 million, or 73 per cent of the overall requirements, was allocated to Pillar 1 for refugee programmes. When compared to 2013, this is a minor decrease (4 per cent) although still a material increase (USD 622.9 million) in dollar terms. IDP projects in Pillar 4 represented the second largest budgetary allocation with USD 1,347.2 million or 22 per cent of the total requirements for programmed activities. In comparison with 2013, this is an increase in both percentage (5 per cent) and dollars (USD 527.0 million).

Reintegration projects (Pillar 3) and stateless programmes (Pillar 2) represented 4 per cent (USD 258.3 million) and 1 per cent (USD 68.3 million) of total programmed activities respectively and remained fairly stable compared to 2013.

The pillar comparison with 2013 demonstrates that in addition to increasing requirements for existing and new refugee emergencies, in 2014 UNHCR was also called to an increased involvement in IDP projects, confirming the growing needs in this area – as was already the case in 2013.

As shown in the chart, the majority of IDP project requirements are found in the Middle East and North Africa region (mainly in Iraq and the Syrian Arab Republic) and in the East and Horn of Africa (mainly in South Sudan).

REQUIREMENTS BY REGION

As in 2012 and 2013, Africa in 2014 continued to account for the largest part of total planned activities – approximately USD 2,583.0 million or 41 per cent – an increase of some USD 616.2 million or 31 per cent compared to 2013. The bulk of the requirements (USD 1,991.5 million or 77 per cent of the total) remained in Pillar 1 for refugee programmes, followed by USD 482.0 million or 19 per cent for IDP projects in Pillar 4.

After Africa, the Middle East and North Africa region (USD 1,944.6 million) remained the region with the second largest requirements, representing 31 per cent of overall programmed activities in 2014 with an increase of USD 331.3 million or 21 per cent compared to 2013. Pillar 1, refugee programmes, accounted for some USD 1,246.0 million or 64 per cent, followed by Pillar 4, IDP projects, with some USD 654.8 million or 34 per cent.

Requirements for planned activities in the Asia and the Pacific region were approximately USD 610.5 million (10 per cent), with

a minor decrease of USD 15.9 million (3 per cent) as compared to 2013.

Europe stood at some USD 487.1 million, or 8 per cent of the total planned activities, which represents an increase of some USD 102 million (26 per cent) compared to 2013. Europe's largest budgetary requirements (88 per cent) remained in Pillar 1 for refugee programmes.

The Americas remained stable at 2 per cent of the total requirements with some USD 110.5 million.

The aggregate requirements for Global Programmes and Headquarters stood at USD 497.4 million, or 8 per cent of the total, with a slight increase in dollar terms of some USD 75 million.

MAJOR COUNTRY OPERATIONS

At the country level, in 2014 the largest operational requirements were in Iraq (a total of USD 564.3 million of which USD 359.9 million or 64 per cent was for Pillar 4), owing to the critical situation in the country. Major needs remained located in the Middle East countries involved in the emergency response to the Syria situation, Lebanon (USD 455.2 million almost entirely for refugee programmes), Syria (USD 331.4 million of which 79 per cent was for IDP projects) and Jordan (USD 307.7 million for refugee programmes).

In Europe, Turkey was also involved in the response to the Syria situation with some USD 318.4 million for refugee programmes.

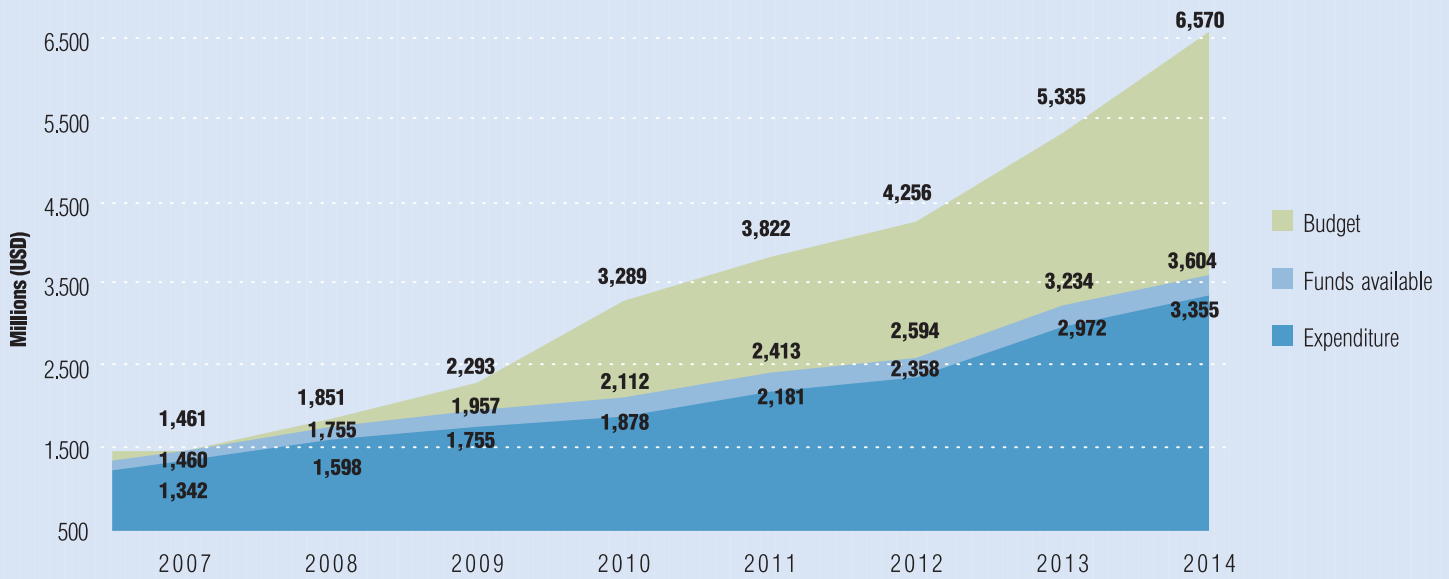
In Africa, the largest requirements were in South Sudan (USD 423.0 million of which 53 per cent was for IDP projects and 45 per cent for refugee programmes), followed by Kenya and Ethiopia (USD 285.1 million and USD 283.7 million respectively), mainly for refugee programmes, as well as Uganda (USD 232.1 million) and Chad (USD 227.1 million).

In Asia, Pakistan accounted for some USD 162.5 million of which 37 per cent was for reintegration projects (Pillar 3) and 35 per cent for refugee programmes (Pillar 1).

In 2014, UNHCR utilized USD 89.3 million from its Operational Reserve to meet additional needs for Global Programmes (USD 39.6 million or 44 per cent of the total), field operations (USD 38.7 million or 43 per cent of the total, mainly in Asia and Africa) and Headquarters (USD 11.0 million or 12 per cent).

Use made of the NAM Reserve in 2014 amounted to USD 1 million of the total approved amount of USD 20 million, with 94 per cent allocated in the Asia and the Pacific region for operations in Bangladesh.

CHART 2 UNHCR budgets, funds available and expenditure | 2007 - 2014



MANAGEMENT OF FUNDS

UNHCR’s final budget in 2014 reached USD 6,569.7 million (comprising USD 6,233.0 million for planned activities, USD 324.7 million as reserve balances and USD 12 million for JPOs). This represents an increase of approximately USD 1,234.3 million (or 23 per cent) in comparison with the 2013 final budget.

Funds available reached USD 3,603.1 million, representing an increase of approximately USD 369.0 million (or 11 per cent) in comparison with 2013.

Expenditure also increased by some USD 383.6 million (or 13 per cent) in comparison with 2013, reaching USD 3,355.4 million. The total 2014 expenditure included USD 3,348.1 million for programmed activities and USD 7.3 million for JPOs.

The 2014 resulting closing funding balance to be brought forward to 2015 is therefore approximately USD 247.7 million. This amount includes specific earmarked funds for the continuation of some of the programmed activities in 2015.

Chart 2 illustrates the trends of budgets, funds available and expenditure for the eight-year period from 2007 to 2014. The sharp increase in requirements in 2010 corresponded to the move to comprehensive needs-based planning and budgeting as of that year. The chart illustrates the commensurate increase in funds available and expenditure. Nevertheless, the gap between funds available and overall requirements remains evident, amounting to some USD 2,966.6 million (or 45 per cent) in 2014.

EXPENDITURE BY PILLAR

In 2014, expenditure for refugee programmes (Pillar 1 excluding JPOs) amounted to approximately USD 2,619.7 million: in comparison with expenditure for refugee programmes in 2013 this represents an increase of some USD 233.9 million or 10 per cent. The ratio of Pillar 1 expenditure over total expenditure for programmed activities was 78 per cent in 2014 with a decrease of 2 per cent compared to 2013.

Expenditure for IDP projects (Pillar 4) amounted to USD 613.3 million in 2014. This reflects an increase of approximately USD 162.7 million (or 36 per cent) in comparison with expenditure for IDP projects in 2013. The ratio of expenditure for IDP projects over total expenditure for programmed activities was 18 per cent in 2014, compared to 15 per cent in 2013.

Expenditure on reintegration projects (Pillar 3) and stateless programmes (Pillar 2) amounted to USD 79.1 million and USD 36.0 million respectively. When compared to 2013, there was a moderate decrease in Pillar 3 expenditure while expenditure remained the same for Pillar 2. The ratios of pillar expenditure over total expenditure for programmed activities remained fairly stable at 2 and 1 per cent for Pillar 3 and Pillar 2 respectively.

CHART 3 Expenditure for programmed activities by region and pillar | 2014

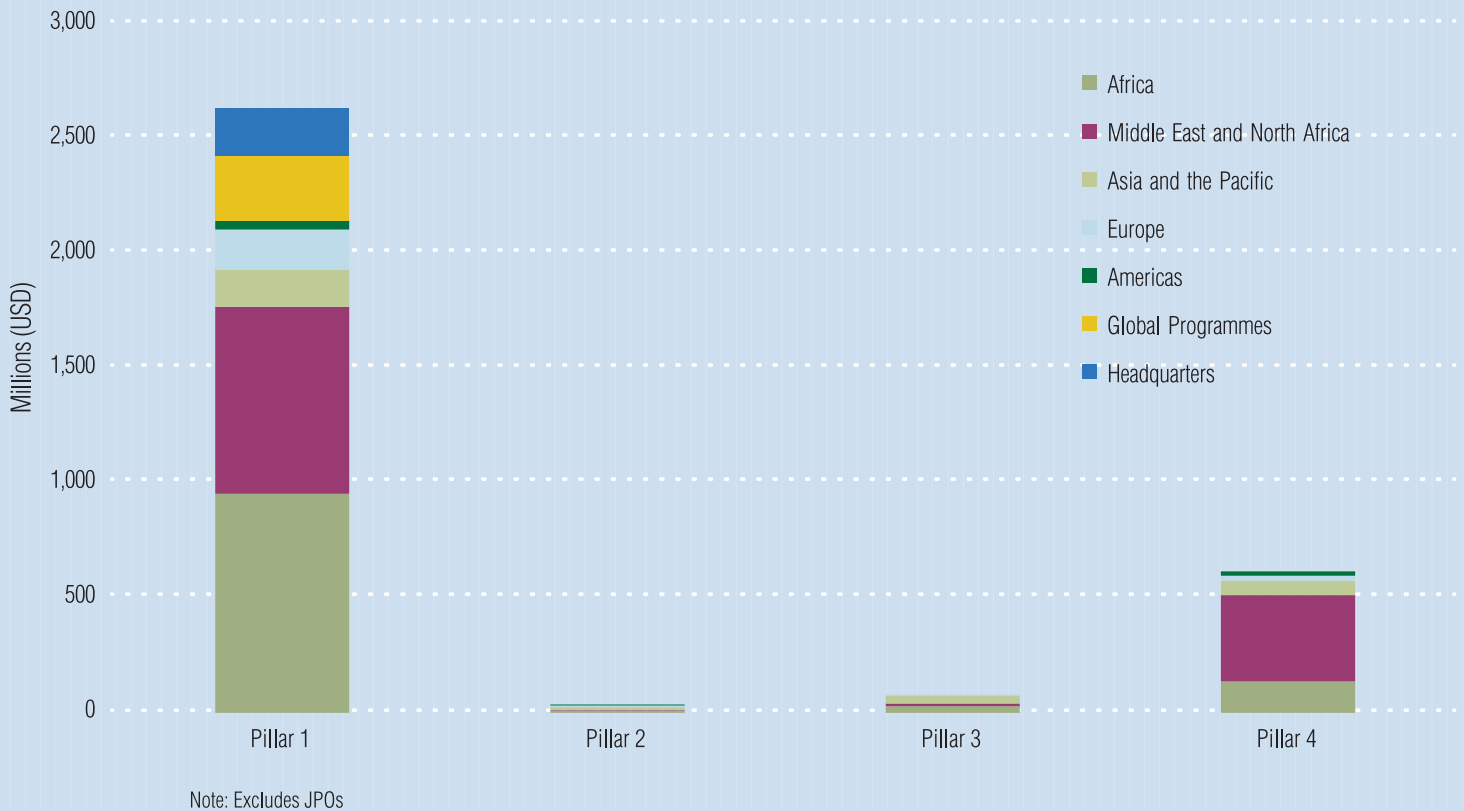


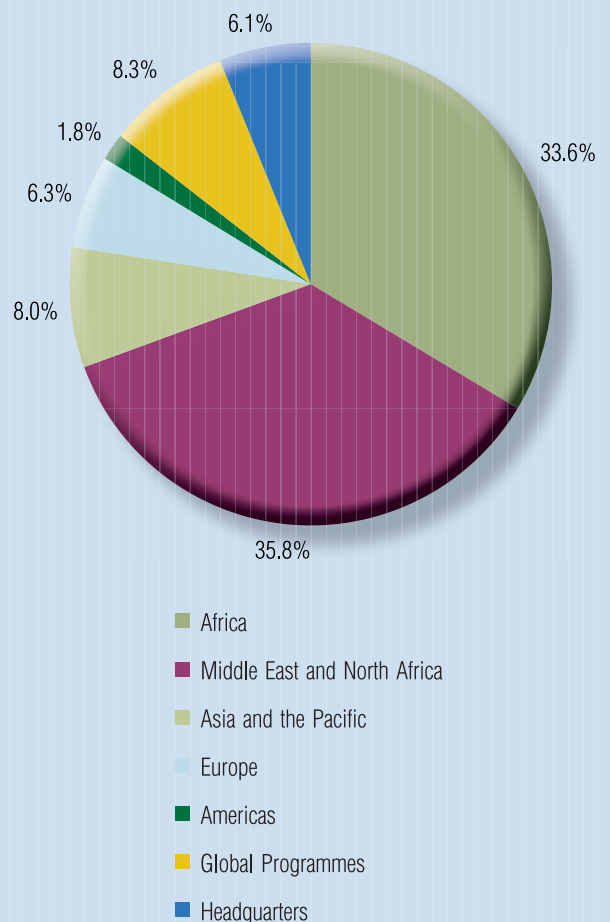
Chart 3 provides further details on expenditure breakdown by region and pillar.

EXPENDITURE BY REGION

At the regional level, the greatest expenditure was incurred in the Middle East and North Africa (MENA) region where it reached USD 1,198.8 million, with a net increase of some USD 140.8 million compared to 2013, and accounted for 36 per cent of the total expenditure for programmed activities, the same level as in 2013. Over 68 per cent of the total expenditure in the MENA region was for refugee programmes under Pillar 1 while 31 per cent was for IDP projects (Pillar 4). In particular, the expenditure for IDP projects in the region increased by some USD 120.3 million or 47 per cent compared to expenditure for IDP projects in 2013, mainly due to the extensive humanitarian needs in Iraq.

Expenditure in Africa amounted to USD 1,125.2 million and accounted for 34 per cent of total expenditure for programmed activities in 2014. The bulk of the expenditure, over 84 per cent, was for refugee programmes and some 12 per cent for IDP projects. The comparison with total 2013 expenditure in Africa shows a net increase of approximately USD 153.1 million or 16 per cent, distributed primarily over Pillar 1 by USD 104.8 million and by USD 45.8 million in Pillar 4. The main expenditure increases in 2014 are found in the East and Horn of Africa region, namely in Ethiopia and Uganda for refugee operations and South Sudan for IDP projects, as well as in the Central Africa and the Great Lakes subregion for refugee operations in Cameroon.

CHART 4 Programmed activities: expenditure by region | 2014



As was already the case in 2013, in 2014 the expenditure in the Asia and the Pacific region continued to decline, from 10 per cent to 8 per cent of total expenditure for programmed activities at USD 269.5 million of which some 60 per cent was for refugee programmes.

Expenditure in Europe increased by some USD 38.5 million or 23 per cent compared to 2013, amounting in 2014 to USD 209.3 million or 6 per cent of the total expenditure for programmed activities. Expenditure for refugee programmes accounted for some 83 per cent of the total expenditure in Europe, with an increase of USD 30.7 million or 21 per cent in comparison with 2013. The bulk of the increase was incurred in Eastern Europe.

Expenditure in the Americas remained at USD 61.1 million, at the same level as in 2013, and accounted for just under 2 per cent of total expenditure for programmed activities.

Expenditure on Global Programmes at USD 278.9 million increased by some USD 62.2 million with a 29 per cent increase compared to 2013, but its share of total expenditure for programmed activities remained fairly stable at 8 per cent.

There was a minor increase of USD 11.9 million in expenditure on Headquarters although compared to total

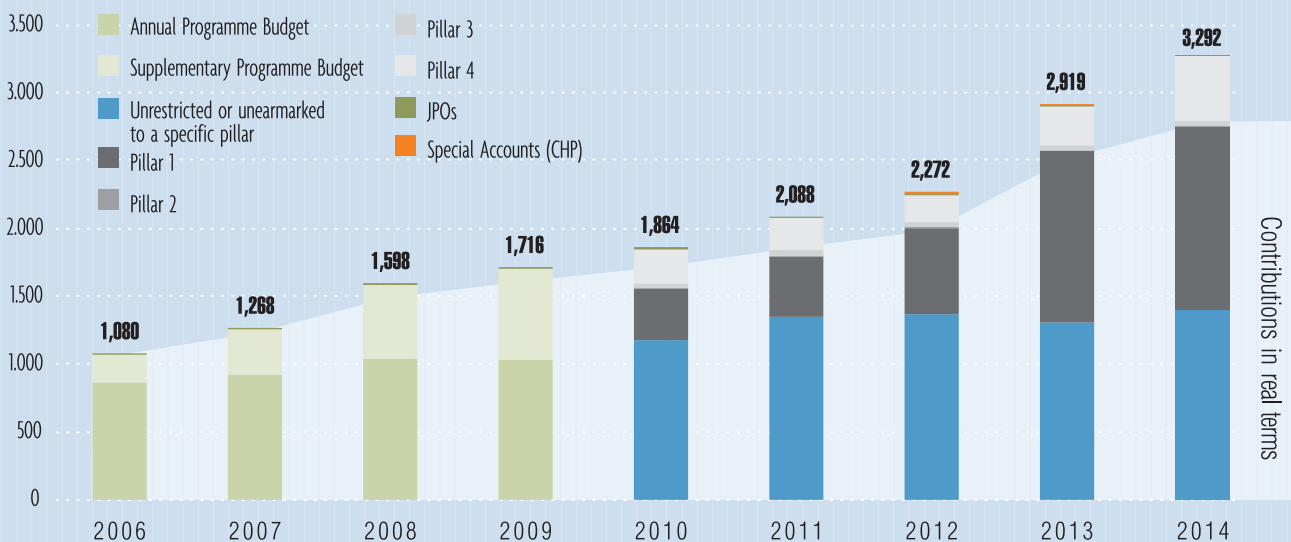
programmed expenditure, Headquarters expenditure continued to decrease from 8 per cent in 2012 to 6.5 per cent in 2013 and 6.1 per cent in 2014.

Chart 4 provides the percentage by region for 2014 programmed expenditure.

| Income |

In another year of remarkable donor support, total contributions in 2014 increased to USD 3.3 billion. This figure includes the United Nations Regular Budget assessed contribution of USD 45.5 million, but not a carry-over from 2013 in the amount of USD 262.3 million and net income of USD 3.7 million from adjustments, transfers and other sources. With the inclusion of the carry-over and income from adjustments, transfers and other sources, the overall funds available to UNHCR operations were USD 3.6 billion. Contributions to UNHCR are shown by type of budget, in nominal and real terms, in **Chart 5**.

CHART 5 Contributions to UNHCR in nominal and real terms (USD millions) | 2006 - 2014



Note: Chart excludes UN regular budget. Contributions in real terms have been adjusted with the United States Consumer Price Index, using 2006 as the base year (www.bls.gov/cpi/).

While UNHCR continued to work on broadening its sources of income, the share of contributions remained practically the same as in 2013, with approximately 53.4 per cent of voluntary contributions provided by UNHCR's top three donors, and 82.2 per cent by the top 10 donors (see **Chart 6**). The top donors in 2014 are the United States, the European Union, and private-sector donations, followed by the United Kingdom and Japan. UNHCR's main donors are shown in **Chart 7**, while the full list of donors in 2014 can be found in Table 4. For more detailed donor profiles, see UNHCR's *Global Focus* website (<http://reporting.unhcr.org>).

POOLED FUNDING AND DEVELOPMENT PARTNERSHIPS

In 2014, UNHCR continued to seek funding from decentralized humanitarian, transitional and development sources, and to support field operations in the preparation of submissions. Further investment was made at both headquarters and field levels to produce high quality proposals and reports on the implementation of projects through such funding streams.

The total amount of contributions received from UN-managed pooled and trust funds in 2014 was USD 74.2 million, compared to USD 94.9 million in 2013. Funding from the Central Emergency Response Fund (CERF) fell to USD 52.4 million, and contributions from the Common Humanitarian Funds (CHF) decreased from USD 9 million in 2013 to USD 6.1 million in 2014, owing to a significant drop in funds received from the CHF Sudan. The CHF contributions of USD 6.2 million were for needs in Afghanistan, Somalia, South Sudan and Sudan. Other significant pooled funding was received from the UN Delivering as One Funds (USD 3.4 million). The CERF remains a significant funding source, ranking as UNHCR's 14th largest source of income in 2014.

In 2014, UNHCR continued to strengthen its partnerships with development actors, including UNDP and the World Bank, as well as to ensure that displacement issues are on the development agenda. In addition to the Solutions Strategy for Afghan Refugees to Support Voluntary Repatriation, Sustainable Reintegration and Assistance to Host Countries and the Transitional Solutions Initiative in Eastern Sudan and in Colombia, UNHCR is also partnering with a broad coalition of States, civil society groups, international organizations and others through the Solutions Alliance, a new network of actors committed to addressing protracted displacement situations and avoiding new protracted displacement situations.

CHART 6 Share of contributions by main donors | 2006 - 2014

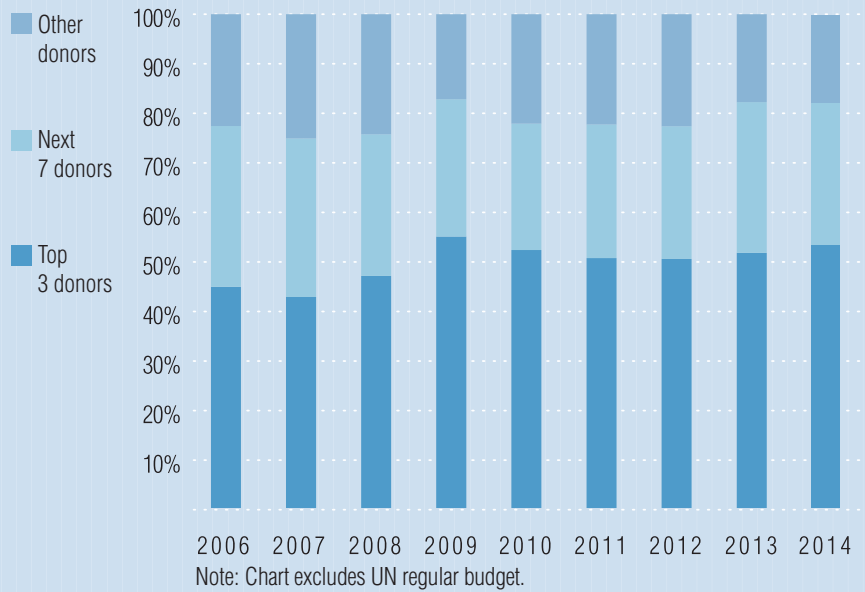
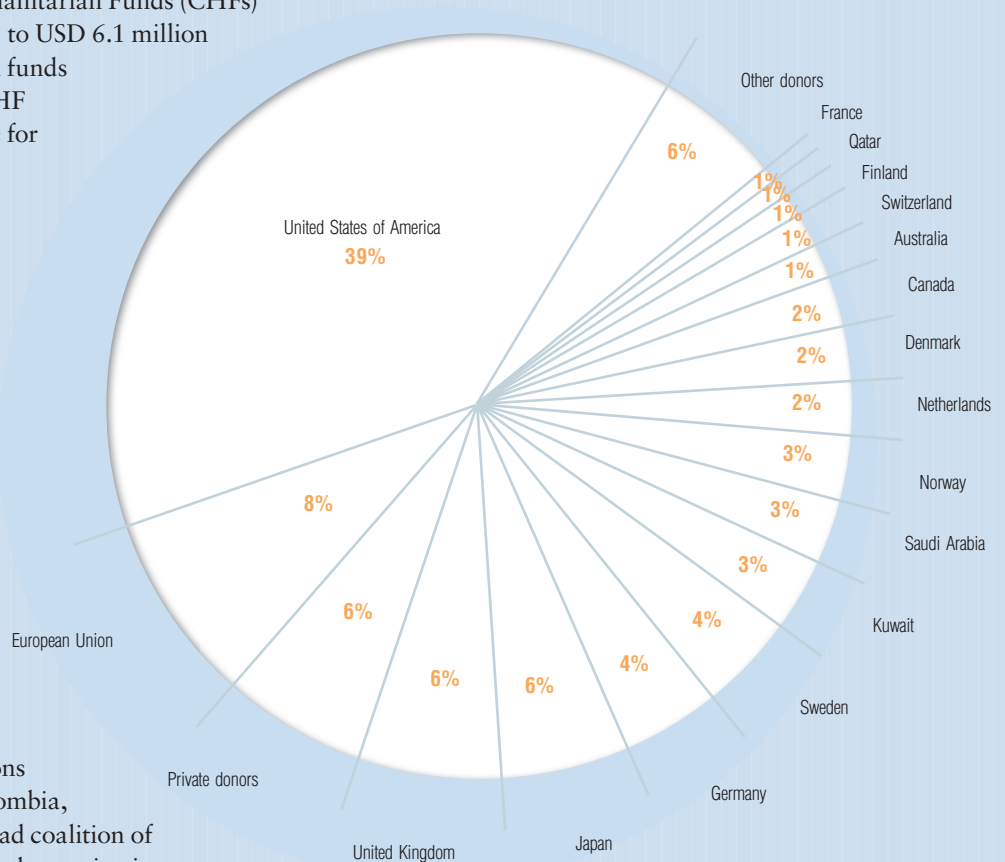


CHART 7 Main donors in 2014



PRIVATE-SECTOR FUNDRAISING

UNHCR experienced yet another year of notable achievements in building relations and drawing contributions from the private sector. In 2014, UNHCR received USD 208.2 million from private donors, surpassing the USD 200 million mark for the first time (see **Chart 8**). This represents an increase of some 310 per cent as compared to 2009.

In **Chart 9** which displays private-sector contributions by origin, it can be seen that the private-sector donor base has continued to grow. Contributions from private donors in Spain, the Netherlands, Italy, Japan, Australia, Germany, the United States, the Republic of Korea, Sweden and China (Hong Kong SAR) were the top 10 sources of UNHCR's private-sector funding in 2014.

CHART 8 Private-sector contributions (USD millions) | 2006 - 2014

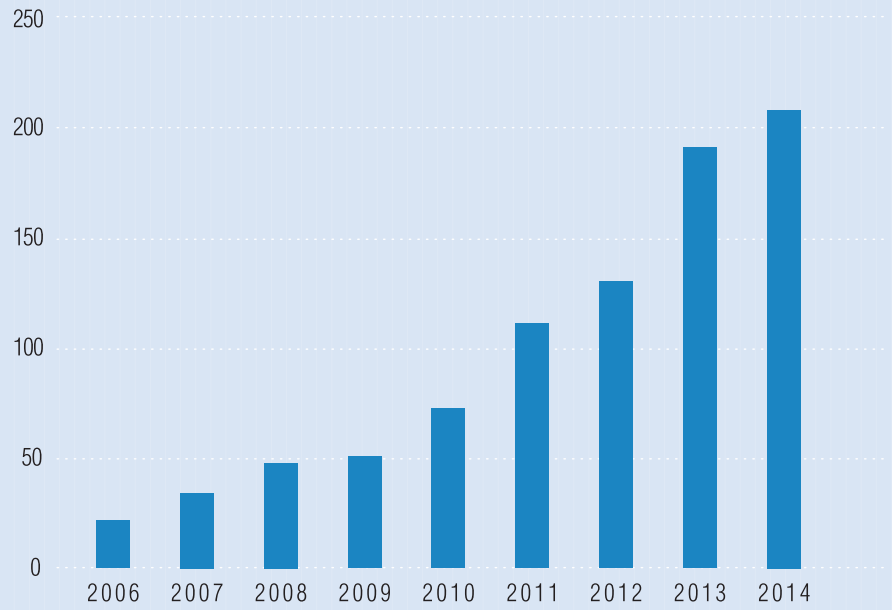
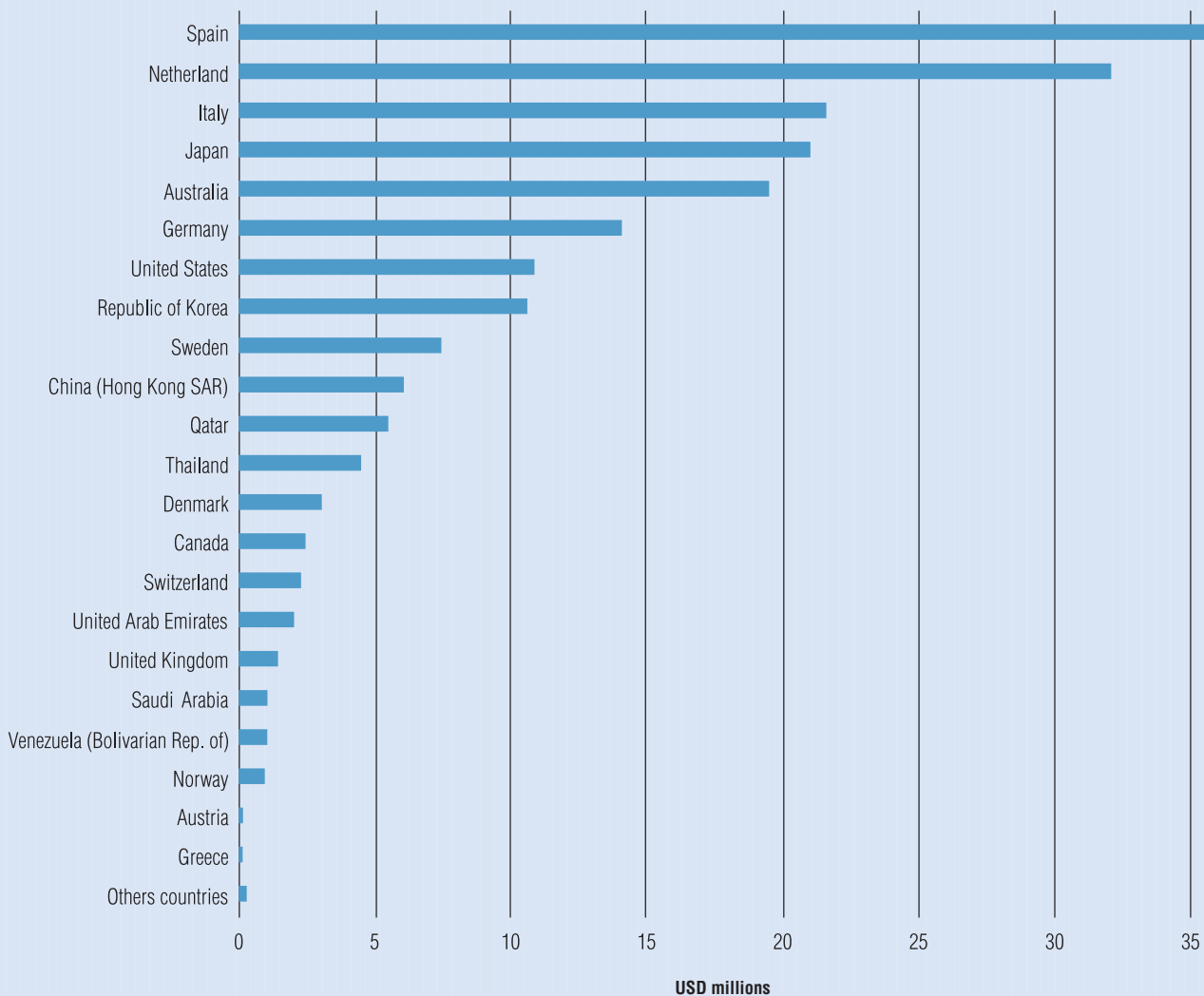


CHART 9 Private-sector contributions by origin | 2014



Individual donors, as shown in **Chart 10**, remain the largest source of private-sector contributions, with USD 137.0 million or 66 per cent of private-sector income. The Leadership Giving programme, which includes contributions from corporate partners, foundations and philanthropists, raised USD 71.2 million in total contributions in 2014.

UNHCR continued to advocate for unrestricted income, which allows for greater flexibility in managing resources, particularly when there are many emergencies that may detract from underfunded operations. In 2014, 70 per cent of the income transferred to the private sector was unearmarked or broadly earmarked. As can be seen in **Chart 11**, by the end of 2014, the number of individual donors had increased to over 961,600, a growth of approximately 17 per cent compared to 2013. These contributions are primarily due to face-to-face fundraising, which is a vital part of the private-sector global programme, and is implemented by UNHCR offices and national fundraising partners. The 2014-2018 private-sector fundraising global strategy involves diversifying the fundraising base through digital communications (e.g. search, display, social media, websites, SMS, mobile and direct response TV) to sustain long-term support.

CHART 10 2014 private-sector contributions by source

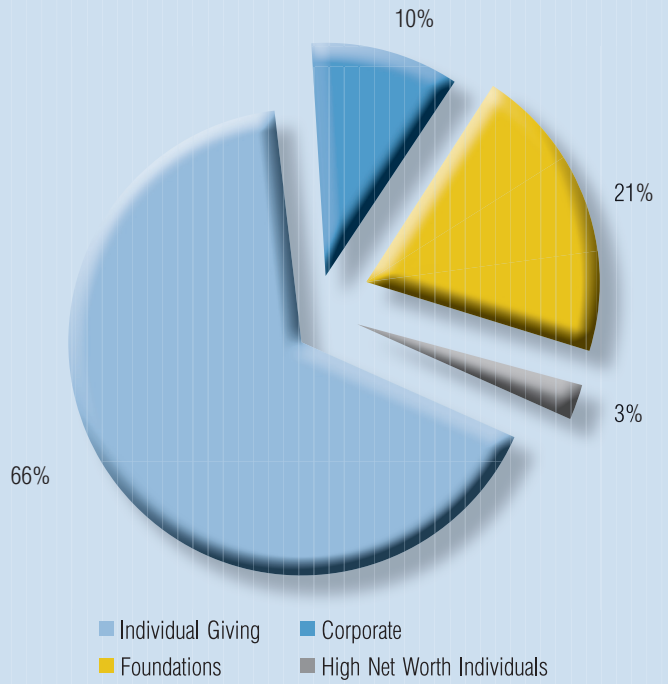


CHART 11 Number of individuals contributing to UNHCR | 2006 - 2014

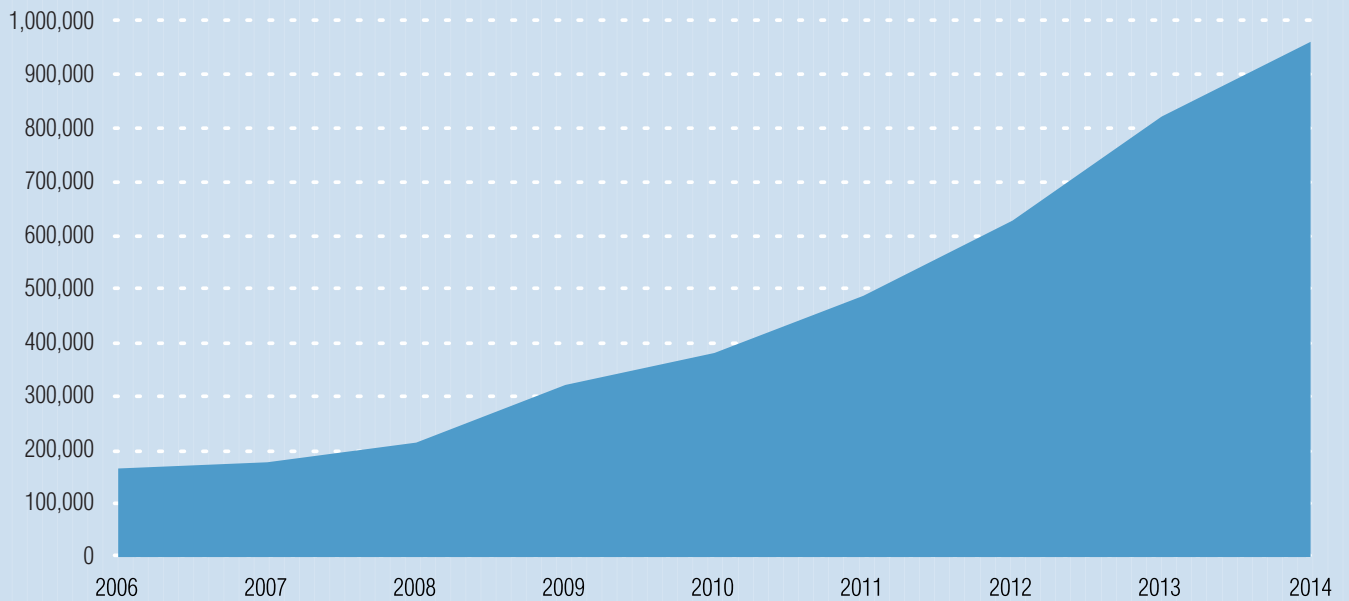
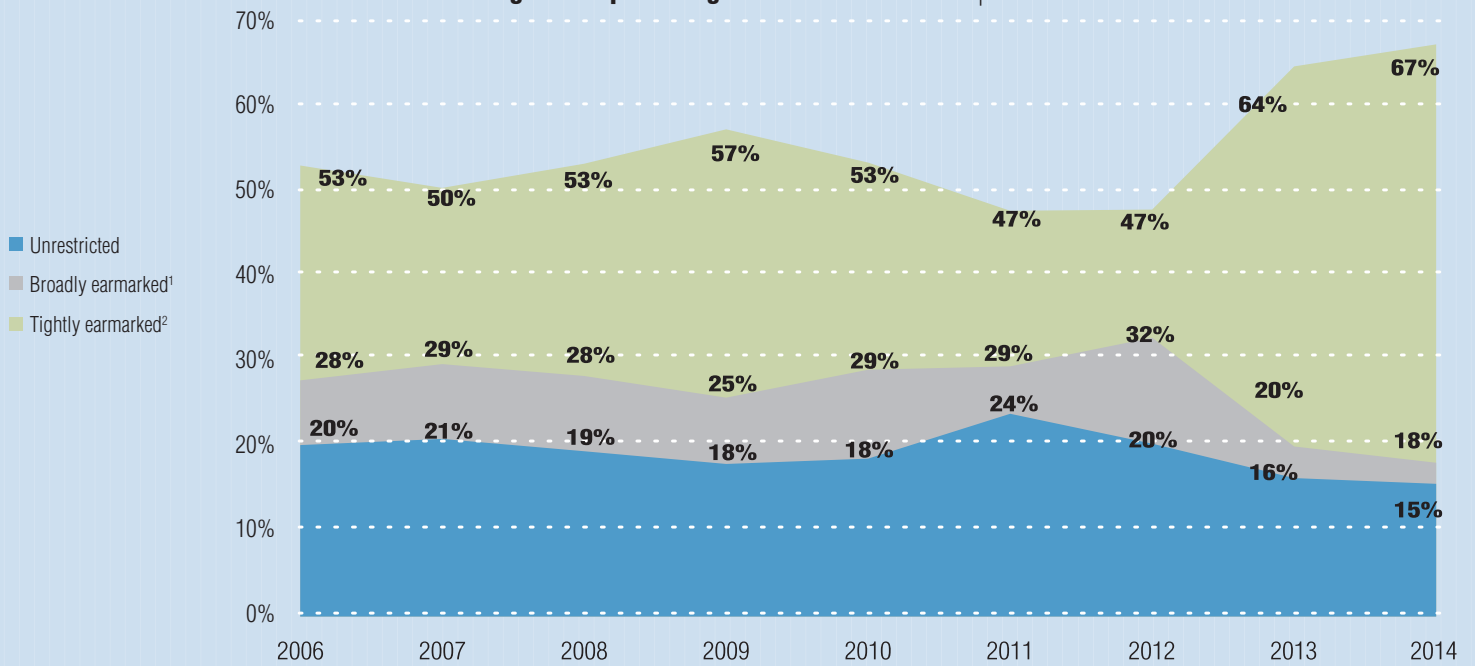


CHART 12 Earmarking trend - percentage of total contributions | 2006 - 2014



¹ Contributions earmarked at the regional, subregional or thematic level
² Contributions earmarked at the country or sector level

| Quality of contributions |

In order to provide reliable and uninterrupted protection and assistance for populations of concern, the Office depends on early and unrestricted donor support. Predictable funding is essential to plan, budget and implement operations in a timely and efficient manner.

While the US dollar value of unrestricted funding of UNHCR's work increased in 2014, as can be seen in **Chart 12**, the ratio of unearmarked versus total contributions continued to slip downwards, representing just 15 per cent of overall contributions in 2014. At the same time, tightly earmarked contributions rose from 64 per cent in 2013 to 67 per cent in 2014. **Chart 13** illustrates a further breakdown of the level of earmarking of contributions received by UNHCR in 2014. Given the important role that unrestricted contributions play in allowing operations to start up and continue without interruption throughout the year, especially at times when new emergencies tend to divert resources from less visible operations, UNHCR will continue to encourage donors to provide more unrestricted support.

| Conclusion |

With major displacement crises continuing unabated in 2014, particularly in the Middle East and in Africa, UNHCR has continued to seek every opportunity to mobilize resources for needs that extended far beyond the levels required ever before in its history. The Office is extremely grateful for the continued commitment of donors and hosting countries. Without this support – political, material

and financial – it would not be possible for the organization and its staff to protect and assist vulnerable displaced people. However, many questions remain as to how future humanitarian requirements can be funded in a realistic and sustainable way, in order to save lives and help close to 55 million forcibly displaced people to stay resilient and find durable solutions.

CHART 13 Level of earmarking in 2014

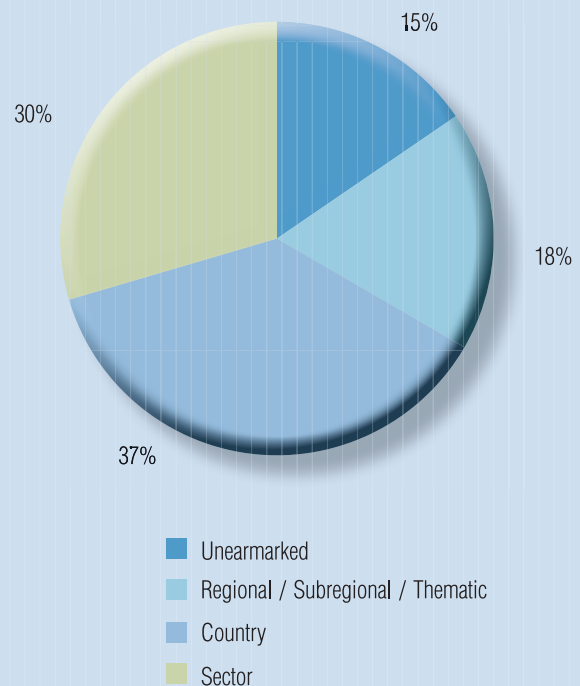


TABLE 1
Budget and expenditure in 2014

(USD)

| Subregion | | Pillar 1 Refugee programme | Pillar 2 Stateless programme | Pillar 3 Reintegration projects | Pillar 4 IDP projects | Total |
|--|--------------------|----------------------------------|------------------------------------|---------------------------------------|-----------------------------|----------------------|
| Central Africa and the Great Lakes | Budget | 307,970,396 | 2,809,642 | 64,777,447 | 127,766,329 | 503,323,814 |
| | Expenditure | 175,781,135 | 1,299,486 | 22,289,366 | 36,784,365 | 236,154,352 |
| East and Horn of Africa | Budget | 1,407,771,179 | 12,567,881 | 15,006,956 | 299,263,267 | 1,734,609,283 |
| | Expenditure | 613,326,614 | 5,745,710 | 3,130,447 | 88,577,817 | 710,780,588 |
| West Africa | Budget | 205,830,081 | 3,836,016 | 9,329,473 | 54,252,741 | 273,248,311 |
| | Expenditure | 118,993,898 | 2,130,337 | 4,163,614 | 10,493,252 | 135,781,101 |
| Southern Africa | Budget | 69,955,136 | 1,139,941 | - | 690,555 | 71,785,632 |
| | Expenditure | 41,601,755 | 530,332 | - | 347,899 | 42,479,986 |
| North Africa | Budget | 175,288,903 | 509,962 | - | 2,050,000 | 177,848,865 |
| | Expenditure | 98,903,228 | 88,692 | - | 383,024 | 99,374,944 |
| Middle East | Budget | 1,070,743,151 | 3,732,621 | 39,598,855 | 652,731,435 | 1,766,806,062 |
| | Expenditure | 712,056,164 | 3,078,401 | 10,535,762 | 373,769,158 | 1,099,439,485 |
| South-West Asia | Budget | 184,600,696 | 212,420 | 120,933,719 | 77,188,051 | 382,934,886 |
| | Expenditure | 88,791,053 | 185,668 | 34,246,586 | 35,679,540 | 158,902,847 |
| Central Asia | Budget | 10,120,377 | 4,024,848 | - | 2,457,167 | 16,602,392 |
| | Expenditure | 5,587,550 | 2,896,797 | - | 1,432,522 | 9,916,869 |
| South Asia | Budget | 31,381,187 | 2,336,884 | 3,030,049 | 1,264,439 | 38,012,559 |
| | Expenditure | 18,175,829 | 463,396 | 491,882 | 967,069 | 20,098,176 |
| South-East Asia | Budget | 84,648,403 | 16,994,259 | - | 57,397,389 | 159,040,051 |
| | Expenditure | 38,357,348 | 7,955,182 | - | 23,839,167 | 70,151,697 |
| East Asia and the Pacific | Budget | 13,554,106 | 298,032 | - | - | 13,852,138 |
| | Expenditure | 10,043,182 | 283,339 | - | - | 10,326,521 |
| Eastern Europe | Budget | 348,653,091 | 3,224,190 | - | 21,416,117 | 373,293,398 |
| | Expenditure | 114,936,788 | 1,284,114 | - | 13,355,687 | 129,576,589 |
| South-Eastern Europe | Budget | 16,939,696 | 4,820,537 | 5,595,628 | 18,285,055 | 45,640,916 |
| | Expenditure | 9,449,523 | 3,334,647 | 4,212,107 | 9,535,412 | 26,531,689 |
| Northern, Western, Central and Southern Europe | Budget | 64,254,085 | 3,810,594 | - | - | 68,064,679 |
| | Expenditure | 50,313,784 | 2,856,909 | - | - | 53,170,693 |
| North America and the Caribbean | Budget | 9,697,762 | 7,448,701 | - | 3,270,295 | 20,416,758 |
| | Expenditure | 6,937,387 | 3,563,959 | - | 620,575 | 11,121,921 |
| Latin America | Budget | 60,538,773 | 502,657 | - | 29,177,542 | 90,218,972 |
| | Expenditure | 32,203,278 | 265,713 | - | 17,513,854 | 49,982,845 |
| Global Programmes | Budget | 287,827,709 | - | - | - | 287,827,709 |
| | Expenditure | 278,890,855 | - | - | - | 278,890,855 |
| Headquarters ¹ | Budget | 209,581,781 | - | - | - | 209,581,781 |
| | Expenditure | 205,400,769 | - | - | - | 205,400,769 |
| Subtotal programmed activities | Budget | 4,559,356,511 | 68,269,185 | 258,272,127 | 1,347,210,382 | 6,233,108,205 |
| | Expenditure | 2,619,750,140 | 35,962,682 | 79,069,764 | 613,299,341 | 3,348,081,927 |
| Operational Reserve | Budget | 305,665,349 | - | - | - | 305,665,349 |
| NAM Reserve ² | Budget | 18,979,973 | - | - | - | 18,979,973 |
| Junior Professional Officers | Budget | 12,000,000 | - | - | - | 12,000,000 |
| | Expenditure | 7,327,376 | - | - | - | 7,327,376 |
| | Budget | 4,896,001,833 | 68,269,185 | 258,272,127 | 1,347,210,382 | 6,569,753,527 |
| | Expenditure | 2,627,077,516 | 35,962,682 | 79,069,764 | 613,299,341 | 3,355,409,303 |

¹ Includes allocations from the UN Regular Budget as follows: USD 45,551,800 (budget) and USD 45,594,595 (expenditure)

² "New or additional activities - mandate-related" (NAM) Reserve

TABLE 2

Supplementary budgets in 2014

| | | (USD) |
|--|------------------------------------|----------------------|
| Description | Region / Subregion | Budget |
| Emergency response for the Syria situation UNHCR requirements in the regional Refugee Response Plan 2014 (RRP6) and the Syria Humanitarian Assistance Response Plan 2014 (SHARP) | Middle East and North Africa | 205,835,722 |
| | Europe | 6,616,344 |
| | Subtotal | 212,452,066 |
| Mainstreaming of the Emergency/Non-Food Item project in Sudan | East and Horn of Africa | 12,500,000 |
| | Subtotal | 12,500,000 |
| Emergency response for the South Sudan situation UNHCR requirements in the South Sudan emergency revised regional Refugee Response Plan (RRP) issued in July 2014 and the Emergency Response for the South Sudan situation revised Supplementary Appeal issued in August 2014 | East and Horn of Africa | 501,417,653 |
| | Global Programmes | 250,000 |
| | Headquarters | 504,305 |
| | Subtotal | 502,171,958 |
| Emergency response for the Iraq situation Revised Supplementary Appeal issued in September 2014 | Middle East and North Africa | 329,040,828 |
| | Europe | 5,900,000 |
| | Headquarters | 13,839 |
| | Subtotal | 334,954,667 |
| Emergency response for the Central African Republic situation UNHCR requirements in the Central African Republic revised regional Refugee Response Plan issued in July 2014 and the Emergency Response for the Central African Republic situation revised Supplementary Appeal issued in August 2014 | East and Horn of Africa | 27,640,433 |
| | Central Africa and the Great Lakes | 128,234,424 |
| | West Africa | 372,472 |
| | Global Programmes | 500,000 |
| | Headquarters | 769,340 |
| | Subtotal | 157,516,669 |
| Emergency response for Internally Displaced Persons from North Waziristan Agency in Pakistan Supplementary Appeal issued in July 2014 | Asia and the Pacific | 15,130,400 |
| | Subtotal | 15,130,400 |
| Emergency response for the Nigeria situation Nigeria regional Refugee Response Plan (RRP) issued in September 2014 and Emergency Response for the Nigeria situation Supplementary Appeal issued in September 2014 | West Africa | 7,615,560 |
| | East and Horn of Africa | 3,455,378 |
| | Central Africa and the Great Lakes | 5,521,053 |
| | Subtotal | 16,591,991 |
| Internally Displaced People in Ukraine Supplementary Appeal issued in August 2014 | Europe | 10,593,000 |
| | Subtotal | 10,593,000 |
| Total | | 1,261,910,751 |

TABLE 3

Summary of contributions in 2014

| | | | | | | | (USD) |
|---|----------------------------------|----------------------------|------------------------------|---------------------------------|-----------------------|------------------|----------------------|
| Donor | Unearmarked or broadly earmarked | Pillar 1 Refugee programme | Pillar 2 Stateless programme | Pillar 3 Reintegration projects | Pillar 4 IDP projects | JPOs | Total |
| Governments and the European Union | 1,261,256,305 | 1,016,130,797 | 2,490,057 | 29,766,946 | 417,592,974 | 7,872,428 | 2,735,109,507 |
| Inter-governmental bodies | 1,146,639 | 238,353,298 | 1,032,189 | 3,867,104 | 30,272,214 | | 274,671,444 |
| Private donors | 138,525,679 | 60,170,447 | | 264,010 | 9,266,347 | | 208,226,484 |
| UN funds | 199,117 | 47,157,430 | 337,550 | 2,006,403 | 24,531,483 | | 74,231,983 |
| UN Regular Budget | | 45,551,800 | | | | | 45,551,800 |
| Total | 1,401,127,740 | 1,407,363,772 | 3,859,796 | 35,904,462 | 481,663,018 | 7,872,428 | 3,337,791,218 |

Note: Includes indirect support costs that are recovered from contributions to Pillars 3 and 4, supplementary budgets and the "New or additional activities – mandate-related" (NAM) Reserve

TABLE 4
Total contributions in 2014

| | | | (USD) |
|------------------------------------|----------------------------|-----------|---------------|
| Donor | Contributions ¹ | JPOs | Total |
| Governments and the European Union | | | |
| United States of America | 1,279,067,870 | 1,760,000 | 1,280,827,870 |
| European Union | 271,511,801 | 0 | 271,511,801 |
| United Kingdom | 203,507,919 | 0 | 203,507,919 |
| Japan | 180,656,824 | 955,642 | 181,612,466 |
| Germany | 138,460,391 | 1,037,221 | 139,497,612 |
| Sweden | 134,103,834 | 131,319 | 134,235,153 |
| Kuwait | 104,356,762 | 0 | 104,356,762 |
| Saudi Arabia | 92,295,902 | 0 | 92,295,902 |
| Norway | 90,247,067 | 679,529 | 90,926,595 |
| Netherlands | 76,720,760 | 840,149 | 77,560,909 |
| Denmark | 76,750,590 | 479,337 | 77,229,927 |
| Canada | 73,423,460 | 0 | 73,423,460 |
| Australia | 48,200,780 | 0 | 48,200,780 |
| Switzerland | 47,684,728 | 0 | 47,684,728 |
| Finland | 31,363,238 | 909,668 | 32,272,906 |
| Qatar | 26,431,993 | 0 | 26,431,993 |
| France | 21,080,878 | 381,932 | 21,462,810 |
| Republic of Korea | 15,692,275 | 178,185 | 15,870,460 |
| Ireland | 13,043,719 | 0 | 13,043,719 |
| Italy | 11,161,966 | 130,873 | 11,292,839 |
| Luxembourg | 10,518,204 | 37,681 | 10,555,885 |
| Belgium | 9,978,099 | 350,892 | 10,328,991 |
| Spain ² | 7,577,540 | 0 | 7,577,540 |
| United Arab Emirates | 6,703,556 | 0 | 6,703,556 |
| New Zealand | 5,829,916 | 0 | 5,829,916 |
| Bahrain | 3,530,000 | 0 | 3,530,000 |
| Brazil | 3,213,557 | 0 | 3,213,557 |
| Austria | 2,815,524 | 0 | 2,815,524 |
| Russian Federation | 2,000,000 | 0 | 2,000,000 |
| Hungary | 1,918,027 | 0 | 1,918,027 |
| Morocco | 1,029,077 | 0 | 1,029,077 |
| Mexico | 1,025,000 | 0 | 1,025,000 |
| China | 929,464 | 0 | 929,464 |
| Turkey | 700,000 | 0 | 700,000 |
| Estonia | 676,790 | 0 | 676,790 |
| Poland | 655,798 | 0 | 655,798 |
| Czech Republic | 394,441 | 0 | 394,441 |
| Argentina | 326,000 | 0 | 326,000 |
| Monaco | 318,151 | 0 | 318,151 |
| Portugal | 307,357 | 0 | 307,357 |
| Romania | 229,096 | 0 | 229,096 |
| Liechtenstein | 220,507 | 0 | 220,507 |

Total contributions in 2014

(USD)

| Donor | Contributions ¹ | JPOs | Total |
|--|----------------------------|------------------|----------------------|
| Kazakhstan | 206,788 | 0 | 206,788 |
| Armenia | 198,712 | 0 | 198,712 |
| Latvia | 146,335 | 0 | 146,335 |
| Algeria | 100,000 | 0 | 100,000 |
| Israel | 100,000 | 0 | 100,000 |
| Chile | 100,000 | 0 | 100,000 |
| Croatia | 97,541 | 0 | 97,541 |
| Turkmenistan | 94,090 | 0 | 94,090 |
| Viet Nam | 90,000 | 0 | 90,000 |
| Namibia | 88,399 | 0 | 88,399 |
| Montenegro | 86,122 | 0 | 86,122 |
| Slovak Republic | 79,513 | 0 | 79,513 |
| Kyrgyzstan | 71,154 | 0 | 71,154 |
| Greece | 68,027 | 0 | 68,027 |
| Nigeria | 63,735 | 0 | 63,735 |
| Lithuania | 63,434 | 0 | 63,434 |
| Malta | 62,267 | 0 | 62,267 |
| Singapore | 50,000 | 0 | 50,000 |
| Indonesia | 50,000 | 0 | 50,000 |
| Slovenia | 41,379 | 0 | 41,379 |
| Azerbaijan | 36,724 | 0 | 36,724 |
| Uruguay | 30,000 | 0 | 30,000 |
| Georgia | 25,000 | 0 | 25,000 |
| South Africa | 21,264 | 0 | 21,264 |
| Thailand | 20,000 | 0 | 20,000 |
| Holy See | 20,000 | 0 | 20,000 |
| Costa Rica | 15,147 | 0 | 15,147 |
| Botswana | 13,288 | 0 | 13,288 |
| Andorra | 13,175 | 0 | 13,175 |
| Bulgaria | 11,000 | 0 | 11,000 |
| Tunisia | 7,000 | 0 | 7,000 |
| India | 6,679 | 0 | 6,679 |
| Cyprus | 6,244 | 0 | 6,244 |
| Serbia | 5,000 | 0 | 5,000 |
| Mozambique | 2,000 | 0 | 2,000 |
| Subtotal | 2,998,748,880 | 7,872,428 | 3,006,621,309 |
| Intergovernmental bodies | | | |
| Intergovernmental Authority on Development | 2,500,000 | 0 | 2,500,000 |
| International Organization for Migration | 309,642 | 0 | 309,642 |
| African Union | 200,000 | 0 | 200,000 |
| Arab Gulf Programme for United Nations Development Organizations | 150,000 | 0 | 150,000 |
| Subtotal | 3,159,642 | 0 | 3,159,642 |

Total contributions in 2014

(USD)

| Donor | Contributions ¹ | JPOs | Total |
|---|----------------------------|----------|-------------------|
| UN funds | | | |
| Central Emergency Response Fund (CERF) ³ | 52,388,328 | 0 | 52,388,328 |
| United Nations Programme on HIV and AIDS | 4,999,812 | 0 | 4,999,812 |
| Common Humanitarian Fund for Sudan ⁴ | 4,205,748 | 0 | 4,205,748 |
| United Nations Delivering as One Funds ⁵ | 3,407,977 | 0 | 3,407,977 |
| United Nations Office for Project Services | 1,996,724 | 0 | 1,996,724 |
| United Nations Peacebuilding Fund (UNPBF) ⁶ | 1,303,268 | 0 | 1,303,268 |
| Common Humanitarian Fund for Afghanistan | 1,299,998 | 0 | 1,299,998 |
| United Nations Children's Fund | 1,166,937 | 0 | 1,166,937 |
| United Nations Emergency Relief Fund | 750,786 | 0 | 750,786 |
| Democratic Republic of the Congo Pooled Fund ⁷ | 672,342 | 0 | 672,342 |
| United Nations Trust Fund for Human Security ⁸ | 588,253 | 0 | 588,253 |
| Common Humanitarian Fund for South Sudan ⁹ | 579,194 | 0 | 579,194 |
| United Nations Development Programme | 280,001 | 0 | 280,001 |
| UN Trust Fund for International Cooperation for Development (TFICD) ¹⁰ | 193,774 | 0 | 193,774 |
| UN Fund for Action against Sexual Violence in Conflict ¹¹ | 132,680 | 0 | 132,680 |
| World Food Programme | 105,560 | 0 | 105,560 |
| Common Humanitarian Fund for Somalia ¹² | 85,600 | 0 | 85,600 |
| United Nations Office for the Coordination of Humanitarian Affairs | 75,000 | 0 | 75,000 |
| Subtotal | 74,231,983 | 0 | 74,231,983 |
| Private donors | | | |
| Private donors in Spain | 39,980,281 | 0 | 39,980,281 |
| Private donors in the Netherlands | 32,079,030 | 0 | 32,079,030 |
| Private donors in Italy | 21,604,824 | 0 | 21,604,824 |
| Private donors in Japan | 21,016,525 | 0 | 21,016,525 |
| Private donors in Australia | 19,500,004 | 0 | 19,500,004 |
| Private donors in Germany | 14,084,264 | 0 | 14,084,264 |
| Private donors in the United States of America | 10,874,242 | 0 | 10,874,242 |
| Private donors in the Republic of Korea | 10,608,645 | 0 | 10,608,645 |
| Private donors in Sweden | 7,450,192 | 0 | 7,450,192 |
| Private donors in China (Hong Kong SAR) | 6,073,902 | 0 | 6,073,902 |
| Private donors in Qatar | 5,499,792 | 0 | 5,499,792 |
| Private donors in Thailand | 4,502,582 | 0 | 4,502,582 |
| Private donors in Denmark | 3,055,000 | 0 | 3,055,000 |

Total contributions in 2014

(USD)

| Donor | Contributions ¹ | JPOs | Total |
|--|----------------------------|------------------|----------------------|
| Private donors in Canada | 2,456,475 | 0 | 2,456,475 |
| Private donors in Switzerland | 2,295,337 | 0 | 2,295,337 |
| Private donors in the United Arab Emirates | 2,039,885 | 0 | 2,039,885 |
| Private donors in the United Kingdom | 1,443,491 | 0 | 1,443,491 |
| Private donors in Saudi Arabia | 1,058,203 | 0 | 1,058,203 |
| Private donors in Venezuela (Bolivarian Rep. of) | 1,051,572 | 0 | 1,051,572 |
| Private donors in Norway | 958,135 | 0 | 958,135 |
| Private donors in Austria | 157,849 | 0 | 157,849 |
| Private donors in Greece | 141,540 | 0 | 141,540 |
| Private donors in France | 99,235 | 0 | 99,235 |
| Private donors in Lebanon | 50,000 | 0 | 50,000 |
| Private donors in the Philippines | 48,744 | 0 | 48,744 |
| Private donors in New Zealand | 30,000 | 0 | 30,000 |
| Private donors in Angola | 20,537 | 0 | 20,537 |
| Private donors in Belarus | 19,671 | 0 | 19,671 |
| Private donors in Mexico | 10,074 | 0 | 10,074 |
| Private donors in Ireland | 4,757 | 0 | 4,757 |
| Private donors in Romania | 3,177 | 0 | 3,177 |
| Private donors in Jordan | 2,816 | 0 | 2,816 |
| Private donors in Belgium | 2,366 | 0 | 2,366 |
| Private donors in Turkey | 1,867 | 0 | 1,867 |
| Private donors in the Czech Republic | 1,165 | 0 | 1,165 |
| Private donors in Malaysia | 306 | 0 | 306 |
| Subtotal | 208,226,484 | 0 | 208,226,484 |
| Total | 3,284,366,990 | 7,872,428 | 3,292,239,418 |

Note: Includes indirect support costs that are recovered from contributions to Pillars 3 and 4, supplementary budgets and the "New or additional activities - mandate-related" (NAM) Reserve and excludes the UN Regular Budget allocation

¹ Includes USD 88,317,600 received through the United Nations Office for the Coordination of Humanitarian Affairs

² Contribution from Central Government: USD 3,514,552; contribution from other public sources channelled through *España con ACNUR*: USD 4,062,988

³ For details of all donors go to the CERF website: <http://cerf.un.org>

⁴ Funded by the Governments of Australia, Denmark, Ireland, the Netherlands, Norway, Spain, Sweden and the United Kingdom

⁵ Funded by the Governments of the Netherlands, Norway, Spain and the United Kingdom

⁶ For details of donors go to the UNPBF website: <http://www.unpbf.org/>

⁷ Funded by the Governments of Belgium, Ireland, Luxembourg, Norway, Spain, Sweden and the United Kingdom

⁸ Funded by the Government of Japan

⁹ Funded by the Governments of Australia, Denmark, Ireland, the Netherlands, Norway, Sweden and the United Kingdom

¹⁰ Funded by the Government of Japan

¹¹ Funded by the Governments of Finland, Norway, Sweden and the United Kingdom

¹² Funded by the Governments of Australia, Denmark, Finland, Germany, Ireland, the Netherlands, Norway, Sweden, Switzerland, and the United Kingdom

TABLE 5

Transfers from the 2014 Operational Reserve

(USD)

1. Operational Reserve approved by the Executive Committee in October 2013 **394,927,789**

2. Transfers from the Operational Reserve (by regions/countries/headquarters)

| AFRICA | | | |
|----------------------------------|----|--|-------------------|
| Angola | | Seeds for Solutions Initiative | 1,000,000 |
| Burundi | | Seeds for Solutions Initiative | 500,000 |
| Cameroon | | Capacity Building Initiative | 79,897 |
| Central African Republic | | Capacity Building Initiative | 140,532 |
| Chad | | Capacity Building Initiative | 250,169 |
| Côte d'Ivoire | | Ebola Virus Disease in West Africa | 50,000 |
| Democratic Republic of the Congo | | Capacity Building Initiative | 55,152 |
| Guinea | | Ebola Virus Disease in West Africa | 200,000 |
| Kenya | | Capacity Building Initiative | 43,973 |
| Liberia | | Ebola Virus Disease in West Africa | 1,450,000 |
| Malawi | 1) | Capacity Building Initiative | 38,708 |
| | 2) | Mozambican influx in southern Malawi | 100,000 |
| Mali | 1) | Mali Situation - return and reintegration of Malian refugees | 9,700,000 |
| | 2) | Capacity Building Initiative | 53,489 |
| Niger | | Capacity Building Initiative | 123,240 |
| Rwanda | | Capacity Building Initiative | 42,334 |
| Senegal Regional Office | 1) | Capacity Building Initiative | 100,175 |
| | 2) | Ebola Virus Disease in West Africa | 100,000 |
| Somalia | | Capacity Building Initiative | 257,016 |
| South Africa Regional Office | | Capacity Building Initiative | 304,554 |
| South Sudan | | Capacity Building Initiative | 134,074 |
| Sudan | | Capacity Building Initiative | 100,590 |
| Uganda | | Capacity Building Initiative | 46,435 |
| Zambia | | Capacity Building Initiative | 81,100 |
| Subtotal | | | 14,501,499 |
| MIDDLE EAST AND NORTH AFRICA | | | |
| Algeria | | Capacity Building Initiative | 46,220 |
| Iraq | 1) | Iraq Situation | 8,265,077 |
| | 2) | Capacity Building Initiative | 46,473 |
| Israel | | Capacity Building Initiative | 37,238 |
| Egypt Regional Office | | Capacity Building Initiative | 76,500 |
| Libya | | Capacity Building Initiative | 48,038 |
| Morocco | | Capacity Building Initiative | 71,780 |
| Yemen | | Capacity Building Initiative | 49,867 |
| Subtotal | | | 8,641,194 |
| ASIA AND THE PACIFIC | | | |
| Afghanistan | 1) | Capacity Building Initiative | 50,445 |
| | 2) | Afghan Situation | 9,000,001 |
| Pakistan | | Capacity Building Initiative | 156,351 |
| The Philippines | 1) | Emergency response, typhoon Haiyan | 4,729,000 |
| | 2) | Capacity Building Initiative | 40,764 |
| Kazakhstan Regional Office | | Capacity Building Initiative | 141,262 |
| Tajikistan | | Capacity Building Initiative | 41,826 |
| Indonesia | | Capacity Building Initiative | 39,477 |
| Malaysia | | Capacity Building Initiative | 51,824 |
| Myanmar | | Capacity Building Initiative | 41,294 |
| Thailand Regional Office | | Capacity Building Initiative | 180,219 |
| Subtotal | | | 14,472,462 |

(USD)

| EUROPE | | | |
|--|----|---|-------------------|
| Belgium Regional Office | | Capacity Building Initiative | 39,481 |
| Bosnia and Herzegovina | | Capacity Building Initiative | 105,352 |
| Georgia | | Capacity Building Initiative | 89,831 |
| Italy Regional Office | | Capacity Building Initiative | 34,877 |
| | | Iraq Situation | 100,000 |
| Subtotal | | | 369,542 |
| AMERICAS | | | |
| Colombia | | Capacity Building Initiative | 37,097 |
| Ecuador | | Capacity Building Initiative | 100,584 |
| Panama Regional Office | | Capacity Building Initiative | 125,044 |
| Subtotal | | | 262,725 |
| GLOBAL PROGRAMMES | | | |
| Executive Direction and Management | | Innovation Initiative | 312,590 |
| Division of External Relations | | Private Sector Fundraising global activities | 9,999,998 |
| Division of International Protection | 1) | Seeds for Solutions Initiative | 605,000 |
| | 2) | Capacity Building Initiative | 45,967 |
| | 3) | Refugee Status Determination deployments | 204,000 |
| | 4) | Global Resettlement activities | 1,745,000 |
| | 5) | Advocacy for Protection | 86,039 |
| | 6) | DAFI Scholarship Programme | 585,645 |
| | 7) | In-kind services for the deployment of standby experts | 105,000 |
| Division of Programme Support and Management | 1) | Seeds for Solutions Initiative | 1,882,726 |
| | 2) | Capacity Building Initiative | 124,023 |
| | 3) | In-kind services for the deployment of standby experts | 136,000 |
| Division of Emergency Security and Supply | 1) | Global Fleet Management | 5,531,525 |
| | 2) | Strengthening Emergency Capacity Management Service | 660,984 |
| | 3) | Capacity Building Initiative | 106,397 |
| | 4) | Strengthening Field Safety Service | 47,509 |
| | 5) | In-kind contribution for free warehouse space | 821,823 |
| | 6) | Staff accomodation | 285,045 |
| | 7) | In-kind services for the deployment of stand-by experts | 2,389,000 |
| | 8) | Refugee housing units | 11,500,000 |
| Division of Information Systems and Telecommunications | 1) | Capacity Building Initiative | 56,317 |
| | 2) | Acquisition of software | 1,113,986 |
| Division of Human Resources Management | 1) | Finalization of e-Learning services | 325,234 |
| | 2) | Global Protection Cluster learning activities | 243,685 |
| | 3) | DHRM Staff Accomodation | 478,152 |
| | 4) | Francophone Emergency Management Workshop (WEM) | 222,717 |
| Subtotal | | | 39,614,361 |

(USD)

| HEADQUARTERS | | | | |
|--|----|---|-------------------|--------------------|
| Executive Direction and Management | 1) | Support to Executive Office of the Secretary-General | 74,987 | |
| | 2) | Strengthening the Investigation Service | 186,861 | |
| | 3) | Capacity Building Initiative | 247,373 | |
| | 4) | Strengthening the New York Office | 134,263 | |
| | 5) | Implementation of the UNHCR-DRC investigation roster | 280,661 | |
| | 6) | Strengthening Executive Direction and Management | 77,651 | |
| | 7) | Strengthening management support | 150,000 | |
| Division of External Relations | 1) | Support to the Office for the Coordination of Humanitarian Affairs | 279,646 | |
| | 2) | External relations support to the Special Envoy function | 225,129 | |
| | 3) | UNHCR contribution to United Nations Development Group | 1,096,866 | |
| | 4) | Capacity Building Initiative | 747,742 | |
| Division of International Protection | 1) | Capacity Building Initiative | 275,463 | |
| | 2) | Seeds for Solutions Initiative | 70,000 | |
| | 3) | Strengthening the Division of International Protection | 216,459 | |
| Division of Programme Support and Management | | Capacity Building Initiative | 215,744 | |
| Department of Operations - Regional Bureaus | 1) | Afghan Situation | 150,000 | |
| | 2) | Strengthening Department of Operations | 117,313 | |
| Division of Information Systems and Telecommunications | 1) | Capacity Building Initiative | 70,486 | |
| | 2) | Acquisition of software | 3,504,000 | |
| Division of Human Resources Management | 1) | Strengthening of human resources | 947,655 | |
| | 2) | Enhancement of mental health and psychosocial support | 90,000 | |
| | 3) | Walk-in Clinic | 30,500 | |
| Global Service Centre | 1) | Support to Entry-Level Humanitarian Professional Programme and Capacity Building Initiative | 250,521 | |
| | 2) | Global Protection Cluster learning activities | 113,030 | |
| | 3) | Improve capacity in procurement services | 164,371 | |
| | 4) | Improve capacity in logistics services | 324,461 | |
| | 5) | Capacity Building Initiative in finance | 45,967 | |
| | 6) | In-kind contribution for free office/warehouse space | 798,568 | |
| | 7) | Staff accomodation | 40,000 | |
| Staff Council | | Assess field staff condition in key operations | 25,000 | |
| | | | Subtotal | 10,950,718 |
| | | | Total transferred | 89,262,439 |
| 3. Balance | | | | 305,665,350 |

TABLE 6

Transfers from the 2014 "New or additional activities - mandate-related" (NAM) Reserve

(USD)

| | | |
|--|--|--------------------------|
| 1. "New or additional activities - mandate-related" Reserve approved by the Executive Committee in October 2013 | | 20,000,000 |
| 2. Transfers from the "New or additional activities - mandate-related" Reserve (by regions/countries/headquarters) | | |
| ASIA AND THE PACIFIC | | |
| Bangladesh | Assistance for refugees from Myanmar | 963,027 |
| | | Subtotal |
| | | 963,027 |
| GLOBAL PROGRAMMES | | |
| Executive Direction and Management | Formation of informal Community of Practice (CoP) for urban refugees | 22,000 |
| | | Subtotal |
| | | 22,000 |
| HEADQUARTERS | | |
| Executive Direction and Management | Formation of informal Community of Practice (CoP) for urban refugees | 35,000 |
| | | Subtotal |
| | | 35,000 |
| | | Total transferred |
| | | 1,020,027 |
| 3. Balance | | 18,979,973 |

TABLE 7

Contributions to the Operational Reserve 2014

(USD)

| Donor | Total |
|--------------------------|-------------------|
| United States of America | 31,600,000 |
| Grand Total | 31,600,000 |

TABLE 8

Contributions to the Junior Professional Officers scheme

(USD)

| Donor | Total |
|--------------------------|------------------|
| United States of America | 1,760,000 |
| Germany | 1,037,221 |
| Japan | 955,642 |
| Finland | 909,668 |
| Netherlands | 840,149 |
| Norway | 679,529 |
| Denmark | 479,337 |
| France | 381,932 |
| Belgium | 350,892 |
| Republic of Korea | 178,185 |
| Sweden | 131,319 |
| Italy | 130,873 |
| Luxembourg | 37,681 |
| Grand Total | 7,872,428 |

TABLE 9
2014 in-kind contributions

| | | (USD) |
|-----------------------------------|--|-----------|
| Donor | Description | Total |
| Argentina | Premises for UNHCR office in Buenos Aires | 126,000 |
| Armenia | Premises for UNHCR office in Yerevan | 98,712 |
| Austria | Premises for UNHCR office in Vienna | 58,369 |
| Azerbaijan | Premises for UNHCR Warehouse in Baku | 6,946 |
| Botswana | Premises for UNHCR office in Gabarone | 13,288 |
| Canada | Core relief items for UNHCR emergency operation in Iraq and deployment of standby experts to various UNHCR operations | 434,787 |
| China | Premises for UNHCR office in Hong Kong SAR (China) | 129,464 |
| Croatia | Premises for UNHCR office in Zagreb | 48,633 |
| Czech Republic | Premises for UNHCR office in Prague | 36,751 |
| Denmark | Premises for UNHCR office in Copenhagen and rub halls for UNHCR emergency operation in Iraq | 234,649 |
| Estonia | Food items for Ukraine IDPs | 116,090 |
| Germany | NFIs for UNHCR operation in Iraq | 856,060 |
| Hungary | Premises for UNHCR offices in Budapest: Global Service Centre and Regional Representation for Central Europe | 1,802,215 |
| Ireland | Deployment of standby experts through Irish Aid | 157,500 |
| Italy | Premises for UNHCR office in Rome | 234,740 |
| Kazakhstan | Premises for UNHCR offices in Almaty and Astana | 191,788 |
| Kuwait | Premises for UNHCR office in Kuwait City | 106,762 |
| Kyrgyzstan | Premises for UNHCR office in Bishkek | 71,154 |
| Luxembourg | Premises for UNHCR office at University of Luxembourg | 10,325 |
| Montenegro | Premises for UNHCR office in Podgorica | 86,122 |
| Morocco | Premises for UNHCR office in Laayoune, <i>Western Sahara</i> | 29,077 |
| Namibia | Premises for UNHCR office in Windhoek | 88,399 |
| Nigeria | Premises for UNHCR office in Lagos | 63,735 |
| Poland | Premises for UNHCR office in Warsaw | 74,141 |
| RedR | Deployment of standby experts to various UNHCR operations | 90,000 |
| Austrian Red Cross | NFIs for UNHCR operation in Iraq | 114,436 |
| Danish Refugee Council | Deployment of standby experts to various UNHCR operations | 120,000 |
| Miscellaneous donors Germany | Tents and core relief items for IDPs in Iraq | 155,317 |
| AS Roma | Clothing for UNHCR operation in Lebanon | 54,490 |
| SCA HYGIENE PRODUCTS SPA | Sanitary pads for UNHCR operation In Lebanon | 14,280 |
| Fast Retailing Co., Ltd. (UNIQLO) | Second-hand clothing for UNHCR operations in Algeria, Bangladesh, Burkina Faso, Cameroon, the Democratic Republic of the Congo, Côte d'Ivoire, Jordan, Kenya, Malawi, the Philippines and Syria. | 5,502,088 |
| Fuji Optical | Optical package to UNHCR operation in Azerbaijan | 195,194 |

2014 in-kind contributions

| | | (USD) |
|--|--|-------------------|
| Donor | Description | Total |
| Kohshin Rubber Co Ltd | Gumboots for UNHCR operation in Philippines | 12,500 |
| Norwegian Church Aid | Wash kits for UNHCR operation in Iraq and deployment of standby staff to various UNHCR operations | 958,135 |
| Husqvarna AB | Chainsaw for UNHCR operation in the Philippines | 200,000 |
| UNHCR <i>Insamlingsstiftelse</i> | Human Bridge clothes to UNHCR operation in Syria | 148,775 |
| International Olympic Committee | Sports kits to UNHCR operation in Myanmar and Uganda | 59,100 |
| IKEA Foundation | Bedding for UNHCR operation in the Philippines and mattresses and quilts for refugees in Iraq | 2,243,986 |
| DUBAI WORLD CENTRAL | Clothes and blankets for UNHCR operation in Jordan | 89,945 |
| Vodafone Foundation | Vodafone tablets for UNHCR operation in Dadaab, Kenya | 126,191 |
| Catholic Relief Services | Tents for UNHCR operation in Ethiopia | 405,720 |
| Latter-day Saint Charities, Inc. | Second-hand clothing to UNHCR operation in Cameroon | 1,222,500 |
| Localized Water Solutions LLC | LWS water system to Mauritania | 46,384 |
| Soles for Souls | Shoes for UNHCR operations in Syria | 151,317 |
| TOMS Shoes | Shoes for UHCR operations in Uganda | 102,638 |
| Global Bright Foundation | Solar lamps to UNHCR operation in Rwanda | 114,500 |
| Qatar | Tents, blankets, fuel coupons and NFIs to UNHCR operations in Turkey and Lebanon | 14,679,605 |
| Romania | Premises for UNHCR offices in Bucharest and Timisoara | 149,096 |
| South Africa | Premises for UNHCR office in Cape Town | 21,264 |
| Spain | Premises for UNHCR office in Madrid | 410,477 |
| Sweden | Services by experts deployed by the Swedish Rescue Services (MSB) to various operations, blankets and tents to UNHCR operation in Iraq and mobile workshops to UNHCR global fleet management | 1,270,885 |
| Switzerland | Deployment of standby experts from Switzerland and tents for UNHCR operation in Iraq | 3,764,469 |
| Turkmenistan | Premises for UNHCR office in Ashgabat | 94,090 |
| United Arab Emirates | Premises for UNHCR warehouse in Dubai provided through the International Humanitarian City | 1,643,646 |
| United Kingdom | Deployment of standby experts from the United Kingdom and tents for UNHCR operation in Iraq | 898,160 |
| United Nations Office for the Coordination of Humanitarian Affairs | Tents for UNHCR operation in Afghanistan | 75,000 |
| Viet Nam | Premises for UNHCR office in Hanoi | 90,000 |
| Total | | 40,299,892 |

TABLE 10
Unrestricted voluntary contributions in 2014

| | | (USD) | | | (USD) |
|----------------------|--|------------|-----------------|--|--------------------|
| Donor | | Total | Donor | | Total |
| Sweden | | 89,925,316 | Poland | | 120,548 |
| United Kingdom | | 55,910,543 | Algeria | | 100,000 |
| Norway | | 49,293,460 | Israel | | 100,000 |
| Netherlands | | 44,836,957 | Romania | | 80,000 |
| Denmark | | 27,981,812 | Estonia | | 67,935 |
| Japan | | 21,882,503 | Indonesia | | 50,000 |
| Australia | | 21,694,215 | Singapore | | 50,000 |
| Switzerland | | 17,054,033 | Hungary | | 41,040 |
| France | | 14,000,000 | Uruguay | | 30,000 |
| Canada | | 11,310,592 | Azerbaijan | | 29,778 |
| Germany | | 10,296,146 | Monaco | | 27,174 |
| Belgium | | 9,881,423 | Mexico | | 25,000 |
| Finland | | 9,510,870 | Latvia | | 20,380 |
| Ireland | | 8,437,068 | Portugal | | 20,000 |
| New Zealand | | 5,016,722 | Thailand | | 20,000 |
| Republic of Korea | | 3,092,275 | Costa Rica | | 15,147 |
| Luxembourg | | 2,038,043 | Kazakhstan | | 15,000 |
| Italy | | 1,375,516 | Slovak Republic | | 13,587 |
| Kuwait | | 1,000,000 | Bulgaria | | 11,000 |
| Morocco | | 1,000,000 | Tunisia | | 7,000 |
| Saudi Arabia | | 1,000,000 | India | | 6,679 |
| China | | 800,000 | Cyprus | | 6,244 |
| Austria | | 734,694 | Holy See | | 5,000 |
| Russian Federation | | 500,000 | Serbia | | 5,000 |
| Argentina | | 200,000 | Mozambique | | 2,000 |
| Qatar | | 200,000 | Private donors | | 98,581,258 |
| Turkey | | 200,000 | Total | | 508,821,959 |
| United Arab Emirates | | 200,000 | | | |

TABLE 11

**List of corporate, foundation and high net-worth individual donations
(over USD 100,000, cash or in-kind)**

(USD)

| Donor | Total |
|---|-------------------|
| IKEA Foundation | 29,034,858 |
| Fast Retailing Co., Ltd. (UNIQLO) | 5,841,948 |
| Educate A Child Programme (EAC) | 5,499,792 |
| Dutch Postcode Lottery | 3,033,168 |
| The LEGO Foundation | 2,935,000 |
| Swedish Postcode Lottery ⁴ | 1,904,890 |
| Latter-day Saints Charities, Inc. ¹ | 1,222,500 |
| Her Highness Sheikhha Jawaher bint Mohammed Bin Sultan Al Qassimi | 985,690 |
| Norwegian Refugee Council | 810,500 |
| Saudi Red Crescent Society | 800,000 |
| AC Milan | 584,416 |
| <i>Stichting af Jochmick</i> Foundation ⁴ | 500,000 |
| HRH Princess Haya Bint Al Huss | 500,000 |
| Vodafone Foundation | 431,178 |
| UPS Foundation ¹ | 425,000 |
| Catholic Relief Services (CRS) | 405,720 |
| The Howard G. Buffett Foundation ¹ | 325,490 |
| <i>Fondazione Prosolidar-Onlus</i> | 303,517 |
| <i>Said Foundation</i> | 285,645 |
| <i>Fundacion La Caixa</i> ² | 268,097 |
| Tom Shoes ¹ | 253,955 |
| HENLEY PARTNERS HOLDINGS PLC | 250,000 |
| Morneau Shepell | 226,959 |
| <i>Husqvarna AB</i> | 200,000 |
| Fuji Optical Co., Ltd | 195,194 |
| International Olympic Committee | 160,175 |
| United Nations Foundation | 154,544 |
| Hewlett Packard ¹ | 150,000 |
| Human Bridge ⁴ | 147,775 |
| Norwegian Church Aid | 147,635 |
| The Khaled Hosseini Foundation ¹ | 139,730 |
| Sheikh Mohd Bin Suroor Al Nhyn | 136,129 |
| UAE Red Crescent Society | 136,109 |
| Islamic Relief USA ¹ | 127,061 |
| Danish Refugee Council | 120,000 |
| Austrian Red Cross | 114,436 |
| Maureen White ¹ | 100,000 |
| Fuji Optical Co., Ltd ³ | 100,000 |
| Total | 58,957,109 |

¹ Contributions through USA for UNHCR² Contributions through *España con Acnur*³ Contributions through Japan for UNHCR⁴ Contributions through *UNHCR Insamlingsstiftelse* (Sweden for UNHCR)