

PHASE 1:

Ongoing general global promotion of resettlement - no specific region or state targeted

STRATEGY:

Promotion should as a minimum be targeted towards ExCom member States, but include other States as appropriate. The promotion needs to happen through a variety of measures, in order to have the desired effect. Promotion should ideally in parallel be carried out on a multilateral, regional and bilateral level.

All activities in Phase 1 to be included as part of subsequent Phases as appropriate

TOOL KIT:

- General information on resettlement part of UNHCR's website. Should include resettlement success stories, including contribution of refugees. Link to other relevant websites, including Irish/Finnish MORE project
- Reoccurring item at Standing Committee and ExCom meetings as a part of the AfP update (Goal 5, Action 5, bullet 1)
- UNHCR standard resettlement information package to be distributed as appropriate
- Resettlement to be addressed as part of visits by UNHCR, including visits by senior management
- Part of general ongoing bilateral contact between UNHCR and States
- Part of UNHCR/IOM regional strategies
- Part of UNHCR/IOM country strategies
- Part of regional State corporation, e.g. APEC, AU, EU, etc.
- Part of State's foreign relation strategy, including Embassy relations
- Part of NGO strategy
- Part of Convention Plus arrangements considerations
- Subject of information campaigns, i.a. Refugee Day celebrations

PHASE 2:

Potential resettlement States identified – a number of States targeted

The identification of potential resettlement States should be done by UNHCR, in close consultation with resettlement States, IOM and relevant NGO partners, including through the ATC and WGR

STRATEGY:

Apart from providing general information on resettlement, efforts to be aimed at providing targeted information directed at specific regions or individual States taking into account the particular context and State interest. Link to present effort by the EU to establish a common EU resettlement system should be established

TOOL KIT:

All activities included in Phase 1 to continue as appropriate

- Information to be addressed to authorities as well as civil society to help their advocacy role
- Specific list of key interlocutors to be developed
- Participation as observers in regular ATC and WGR meetings
- Item on ATC and WGR agenda
- Visits by and to resettlement States
- Limited funding to be made available, e.g. to be used to fund ATC/WGR observer participation

PHASE 3a and 3b:

State(s), which has shown general (a) or concrete (b) interest in establishing resettlement program, identified - an individual State or a number/group of States

STRATEGY:

Access to information to be provided at all levels, including general as well as targeted information. Traditional twinning capacity building corporation key. The aim is to stimulate the interest in establishing a resettlement program. Funding to be provided as appropriate in order to ensure best possible foundation for establishing a resettlement program

UNHCR to be focal point for expressed interest, including through Regional and Country Offices

TOOL KIT:

All activities included in Phase 1 and 2 to continue as appropriate

- Follow up visits by UNHCR/IOM, including Resettlement Section and senior management
- Visits to UNHCR Resettlement Section
- Description of standard resettlement program elements to be provided by UNHCR
- Example of resettlement caseloads, in particular resettlement efforts with a strategic outcome
- Access to MORE project outcome
- Access to CCR project outcome
- Access to Resettlement Handbook
- Access to Resettlement Integration Handbook
- UNHCR and ATC coordinated proactive contacts made by Resettlement States and/or NGOs as appropriate

Specific to 3b

- Funding possibilities, including through the EU
- Provision of information illustrating experiences of new resettlement countries
- Elaborated study visits to resettlement States, including visits to relevant authorities and NGO's
- Participation in State resettlement selection missions
- Twinning State and NGO partner appointed as appropriate, including twinning between existing and new/emerging NGOs

PHASE 4:

State(s) to establish resettlement program (pilot or permanent) - an individual State or a number/group of States

STRATEGY:

Aim to provide all necessary information and support at this decisive point in time. Twinning partners to be used to assist in developing the resettlement program

TOOL KIT:

All activities included in Phase 1, 2 and 3 to continue as appropriate

- Funding possibilities, including through the EU
- Outspoken support from UNHCR, IOM, resettlement States and NGOs, including active assistance
- Establish the nature and extent of support to be provided by twinning partners
- Twinning State and NGO partner(s) to support development of program

PHASE 5:

First 12 months of program implementation - an individual State or a number/group of States

STRATEGY:

Aim to support implementation of resettlement program, including through action related to adjustment, evaluation and consolidation. Continuous information important

TOOL KIT:

All activities included in Phase 1, 2, 3 and 4 to continue as appropriate

- Member of WGR
- Carefully selected case load presented by UNHCR (possible criteria: category is of particular interest to the State concerned, State participate in common burden sharing effort, part of strategic resettlement effort, cultural similarities, language)
- Twinning State and NGO partner actively to support implementation of program
- Evaluation assistance by UNHCR and/or States/NGOs
- Best practice group to meet regularly, e.g. in margins of WGR meetings
- Evaluation of support