

## **Refugee Coordination - Key Elements**

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High Commissioner  Mandate			REFUGEE COORDINATION			
	Accountability	Leadership	UNHCR Representative works in collaboration with the Government to achieve the protection of refugees			
		Strategic Planning	UNHCR Representative with operational and development partners:  • Protection and Solutions Strategy			
		Operational Coordination	<ul> <li>Predictable Coordination</li> <li>UNHCR Refugee Coordinator &amp; Multi-sector Operations</li> <li>Team</li> <li>UNHCR-led Refugee Protection Working Group/ Task force</li> </ul>			
		Delivery of services	Service delivery with partners:  Co-/chaired by Government/ partner/UNHCR			
		Resource Mobilization	Refugee appeal [e.g. RRP]:  Inter-Agency Appeals Regional Appeals			
Person of Concerns		son of Concerns				

## Mixed Situations: Flexibility & Synergies

**Refugee Response** 

**Cluster System** 

UNHCR Representative	Leadership	RC/HC
Drawing on HCT (standing agenda item at HCT)	Strategic Planning	НСТ
UNHCR Ref Coordinator + Multi- sector Ops Team	Coordination	OCHA Inter-Cluster Coordination
Refugee Protection Working Group	Protection	Protection Cluster
Service Delivery Sectors	Service Delivery	Cluster A Cluster actor 1 Cluster actor 2 Cluster B