Funding UNHC

| Introduction |

NHCR's 2012 global needs-based budget of USD 3.6 billion was approved by the Executive Committee in October 2011. In the course of 2012, hefty emergency response demands necessitated the revision of requirements. With the creation of seven supplementary budgets, amounting to USD 692.7 million, to respond to these new and unforeseen emergencies, the revised budget totalled USD 4.3 billion at the end of 2012, an increase in requirements of some 11 per cent compared to 2011.

UNHCR was extremely grateful for the strong, sustained support of donors in 2012, including governmental, intergovernmental, United Nations and private-sector donors. At the same time, the Office was also deeply appreciative of the hospitality provided by hosting countries, without which refugee protection would not be possible (see chapter on *Hosting the World's Refugees*).

Voluntary contributions in budget year 2012 amounted to USD 2.3 billion, USD 186 million more than in 2011. Despite this increase in contributions, only 54 per cent of the 2012 budgetary requirements were met, leaving many of the needs of people of concern to UNHCR unmet. In this Global Report 2012, all income and expenditures presented have been converted on a modified cash basis (see page 105).

| The global needs assessment |

n the first quarter of 2011, UNHCR operations developed country-level strategies and plans for 2012-13 through a participatory and consultative process. The planning for 2012 was based on a comprehensive assessment of needs, a collaborative undertaking which involved partners and key stakeholders, and built on sectoral assessments and surveys, as well as gaps identified through the ongoing implementation of programmes. These assessments identified gaps in the overall protection situation as well as areas where the delivery of assistance and support

to people of concern did not meet basic humanitarian standards. The capacity of UNHCR and its partners to deliver the necessary services in a given operation was also an important parameter in assessing the scope of needs and budgetary requirements that were included in the overall plans. These plans were then subjected to a thorough UNHCR review in April-May 2011, which included their alignment with the Global Strategic Priorities set for the 2012-2013 biennium (see chapter on Global Strategic Priorities).

In the last quarter of 2011, all UNHCR operations developed more detailed plans in preparation for implementation in January 2012. Once again, partners were consulted and initial planning assumptions reviewed and reassessed. Frequently, plans had to be adjusted in order to cater for events which had occurred subsequent to the initial planning, for example, new arrivals, potential new solutions, or other developments which affected the situation of people of concern.

As UNHCR is funded almost exclusively by voluntary contributions and must balance expenditures in relation to funds available, it is obliged to pursue a phased approach to implementing its programmes. Field operations have to assess options for their operation and circumstances on the ground in order to decide which needs should be addressed as a first priority. In the course of the year, operational developments are closely monitored in order to identify new emergency situations and assess the relative criticality of needs, in order to direct additional resources to operations, as they become available.

In 2012, UNHCR responded to several emergencies and displacement crises that were not foreseen in the original planning. Consequently, several supplementary budgets were launched to respond to the needs of the people of concern including those affected by the situations in the eastern Democratic Republic of the Congo, Mali, Sudan, the Syrian Arab Republic and southern Yemen.

R's programmes

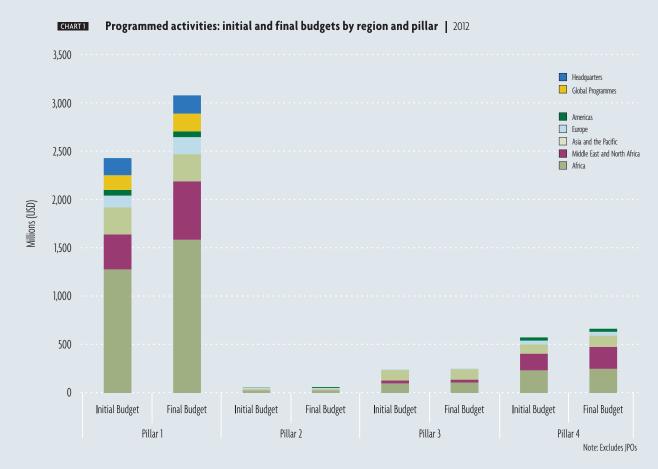
| Requirements |

NHCR's overall budget in 2012 increased from USD 3.6 billion to USD 4.3 billion with the establishment of seven supplementary programmes. Within the overall budget, the total requirements for programmed activities increased from USD 3.3 billion to USD 4.1 billion. The total difference of USD 754.4 million was comprised of: transfers from the Operational and "New or additional activities – mandate-related" (NAM) Reserves of USD 88.7 million and USD 1.3 million respectively; a reduction of USD 28.3 million in requirements across the Liberia, Sudan and Headquarters operations; and USD 692.7 million for the following supplementary programmes, which were established to address unforeseen and new emergency needs in refugee and IDP displacement situations throughout the world:

- Syria situation emergency response (USD 271.4 million)
- Sudan situation emergency response (USD 214.7 million)
- Mali situation emergency response (USD 123.6 million)

- Democratic Republic of the Congo situation emergency response (USD 37.2 million)
- Food assistance to Iraqi and non-Iraqi urban refugees in Syria (USD 20.0 million)
- Refugee status determination project at camp "New Iraq" (USD 13.2 million)
- Emergency response to IDPs in southern Yemen (USD 12.8 million)

Chart 1 shows the initial and final requirements for programmed activities by pillar. The budget allocations and corresponding percentages of overall programmed activities in 2012 for the different pillars were as follows: Pillar 1 (refugee programmes): USD 3.1 billion (76 per cent); Pillar 2 (stateless programmes): USD 62.1 million (2 per cent); Pillar 3 (reintegration projects): USD 255.4 million (6 per cent); and Pillar 4 (IDP projects): USD 665.7 million (16 per cent). These figures reflect the growth in demand for the Office's involvement in refugee emergencies since 2010 – notably in Africa and the Middle East - with the overall requirements for programmed activities having increased by more than USD 363 million compared to the final budget for 2011.



Of total programmed activities, Africa continued to account for the largest budget – almost USD 2 billion or 48 per cent. The majority of the requirements (USD 1.6 billion or 81 per cent) were in Pillar 1 for refugee programmes, followed by USD 250.2 million or 13 per cent for IDP projects under Pillar 4.

The second largest set of requirements were for the Middle East and North Africa (USD 866.2 million), representing 21 per cent of overall programmed activities. This was followed by Asia and the Pacific (USD 525.3 million or 13 per cent), Europe (USD 233.9 million or 6 per cent) and the Americas (USD 101.1 million or 2 per cent). The remaining 10 per cent of requirements were for Global Programmes and Headquarters.

With respect to country operations, South Sudan's requirements more than tripled during the course of 2012, driven by the conflict in the Sudan-South Sudan border areas. The South Sudan operation had the greatest requirements in 2012, amounting to USD 265.3 million, of which USD 202.4 million (76 per cent) was for refugee programmes. Kenya, with the largest refugee operation in 2012, was the second largest operation worldwide, with requirements of USD 237.7 million, almost exclusively related to refugee programmes. Iraq had the third-highest set of requirements, amounting to USD 231.5 million. Of Iraq's total requirements, over half, USD 129.5 million (56 per cent), were related to IDP projects, while requirements for refugee programmes more than doubled from USD 30 million at the beginning of 2012 to USD 71 million by the end of 2012, due to the continuing exodus from Syria into the neighbouring countries. Requirements for operations in Ethiopia reached USD 218.7 million. The combined requirements of these four operations represent 26 per cent of the total requirements in the Field.

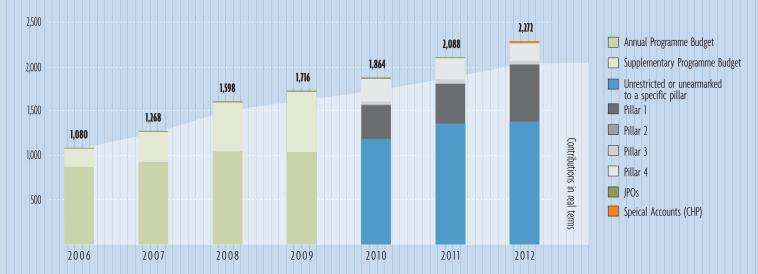
In 2012, UNHCR used 36 per cent, or USD 88.7 million, of its Operational Reserve to meet additional needs for field operations, Global Programmes and Headquarters. Of the requirements met from the Operational Reserve, 46 per cent were for Global Programmes with the largest allocation made towards private-sector fundraising activities (USD 15 million); followed by Asia and the Pacific (USD 21.8 million or 25 per cent); Africa (USD 8.3 million or 9.4 per cent); Headquarters (USD 6.7 million or 7.6 per cent); the Middle East and North Africa (USD 5.4 million or 6.1 per cent); and the Americas (USD 5.2 million or 5.9 per cent).

The use of the NAM Reserve continued to decline, with only USD 1.3 million, or 6.5 per cent, utilized in the course of 2012. Requirements for the JPO scheme remained at USD 12 million.

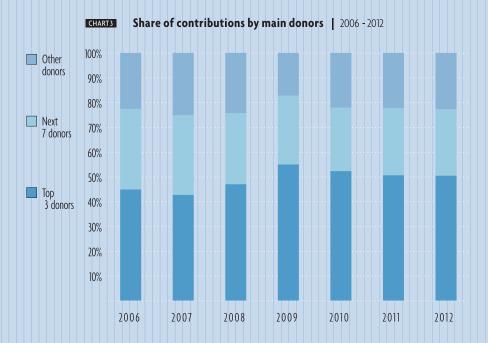
| Income |

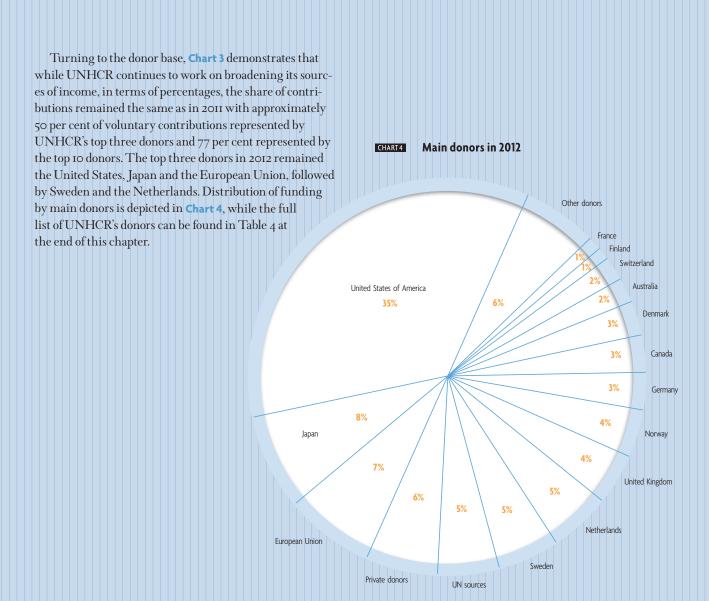
trong donor support continued in 2012 with voluntary contributions increasing to USD 2.3 billion, for budget year 2012, approximately 9 per cent higher than in 2011. Overall funds available to UNHCR operations for budget year 2012 totalled USD 2.6 billion, and included a carry-over from 2011 of USD 232 million, net income from adjustments, transfers and other sources of USD 58.4 million and USD 2.3 billion in voluntary contributions, including the United Nations Regular Budget assessed contribution of USD 46.98 million. Contributions of USD 16 million were also received for the Common Humanitarian Pipeline special account. Contributions to UNHCR are illustrated by the type of budget in nominal and real terms in Chart 2.





Note: Contributions in real terms have been adjusted with the United States Consumer Price Index, using 2006 as the base year. http://www.bls.gov/cpi/





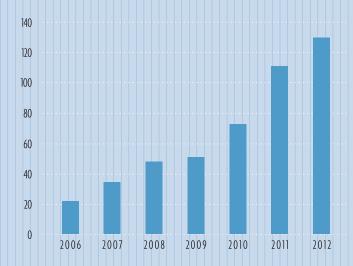
POOLED FUNDING AND DEVELOPMENT PARTNERSHIPS

n 2012, further efforts were devoted to securing funding from decentralized humanitarian, transitional and development sources. This placed considerable demands on field operations to support these fundraising efforts. UNHCR has therefore developed fundraising training and provided institutional support from Headquarters for the preparation of project proposals and reports. Further investment will be necessary to build organizational capacity – at both headquarters and field levels – to produce consistently high quality proposals and reports concerning the implementation of projects funded by such funding streams.

Thanks to these efforts, the current upward trend in the volume of contributions received from such sources, including UN-managed pooled and trust funds, continued in 2012. UNHCR received funding from 23 UN pooled funds, four more than in 2011. The total amount of contributions received from these sources in 2012 was USD 121.3 million, compared with USD 89.1 million in 2011. The largest contributions came from the Central Emergency Response Fund (CERF), the Common Humanitarian Funds (CHFs), the UN Delivering as One Funds and the Joint United Nations Programme on HIV and AIDS (UNAIDS). Among these funds, the CERF contributed the largest share, with total contributions amounting to an unprecedented USD 70 million. The CERF is a significant funding source, ranking as UNHCR's 8th largest source of income in 2012. In addition, significant contributions were received from the CHFs for South Sudan, Sudan, Somalia and the Democratic Republic of the Congo, totalling USD 21 million; USD 6.8 million from the UN Delivering as One Funds; and USD 4.9 million from UNAIDS.

In 2012, UNHCR continued to strengthen its partner-ships with development actors, including UNDP and the World Bank, as well as its efforts to ensure that displacement issues are on the development agenda. UNHCR increasingly seeks to work with such partners on holistic approaches to preventing protracted refugee situations at an early stage of displacement situations. UNHCR is also increasingly partnering with development actors and others on solutions to existing protracted refugee and IDP situations, including through the Transitional Solutions Initiative (TSI) and the Solutions Strategy for Afghan Refugees.

CHARTS Contributions from the private sector (USD millions) | 2006 - 2012



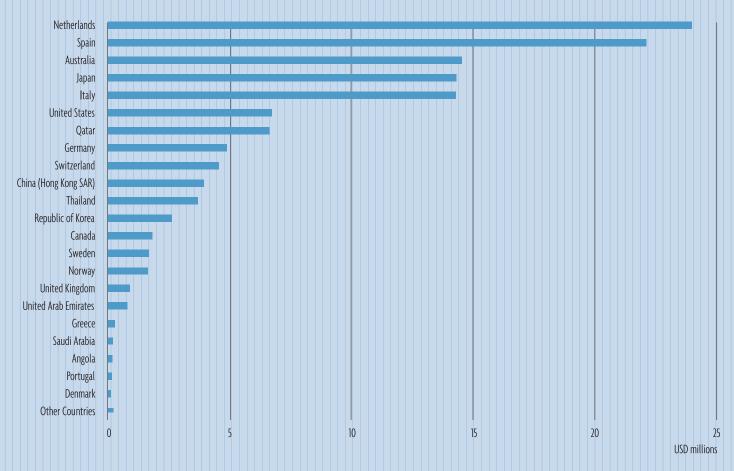
PRIVATE-SECTOR FUNDRAISING

NHCR saw a continued increase in contributions from the private sector, raising USD 130.1 million from its private-sector fundraising (PSFR) network in 2012, a growth of 17 per cent since 2011. Chart 5 demonstrates the evolution in private-sector income over the years, which has grown by 500 per cent since 2006.

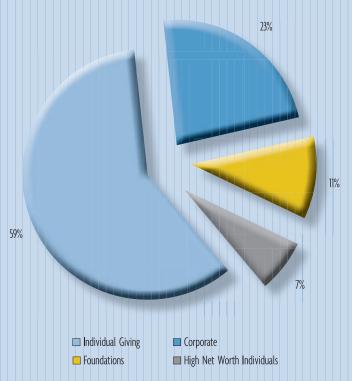
As seen in **Chart 6**, which shows private-sector contributions by origin, the private-sector donor base is increasing and expanding. Contributions from private donors in the Netherlands, Spain, Australia, Japan, Italy, the United States and Qatar, were among the top 10 private donors to UNHCR in 2012.

Individual donors, highlighted in **Chart 7**, remain the largest source of private-sector contributions, with USD 77.3 million or 59 per cent of private-sector income. Growth in the Leadership Giving programme, which includes contributions from corporate partners, foundations and major individual donors (high net worth individuals), is also evident, with USD 52.8 million in total contributions.

CHART6 2012 Private-sector contributions by origin







As in past years, UNHCR continued to advocate for unrestricted income, which allows for greater flexibility amongst operations. In 2012, 67 per cent of private-sector income was unearmarked or broadly earmarked. As can be seen in **Chart 8**, the number of individual donors by the end of 2012 increased to almost 628,000, a growth of approximately 29 per cent compared to 2011. These contributions are due in large part to face-to-face fundraising, which has been a cornerstone of the private-sector global programme and is implemented by UNHCR offices and national associations.

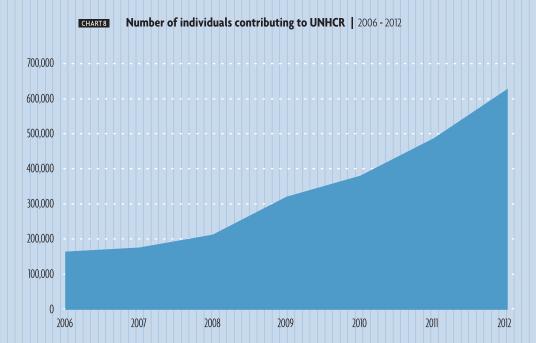
Globally, there were more than 1,000 face-to-face canvassers in any working week engaging the public on UNHCR activities while recruiting donors, with the goal of increasing recurring donations to UNHCR. This technique of sharing the story of UNHCR and describing the vital work carried out by the Office has proven to be highly effective and donors have responded generously.

A number of other fundraising techniques were also employed throughout the private-sector fundraising programme.

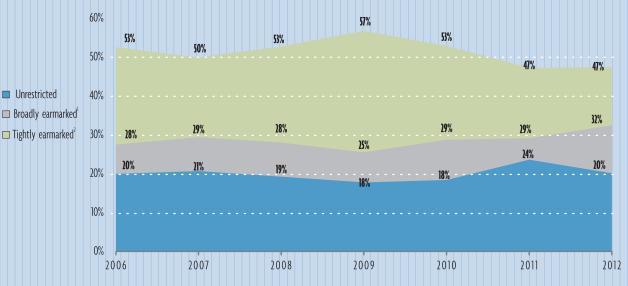
Several fundraising country programmes have tested and implemented Direct Response Television (DRTV) fundraising campaigns to recruit recurring donors, in addition to digital fundraising, direct mail fundraising, telemarketing and print and radio advertising.

In 2012, national association partners in Australia, Germany, Japan, Spain and the United States made unprecedented contributions to UNHCR, both with funding and also through engagement with civil society in their respective countries. These national associations are: Australia for UNHCR, España con ACNUR, Japan for UNHCR, UNO-Flüchtlingshilfe, and USA for UNHCR (see chapter on Drawing support from the Private Sector). Fundraising was also carried out directly in 12 countries through UNHCR Representations.

Overall, UNHCR continued to build upon the success of previous years, focusing on growing its Leadership Giving programme and acquiring new individual donors to UNHCR, who represent long-term, sustainable private-sector revenue to the organization.







- ¹ Contributions earmarked at the regional, subregional or thematic level
- ² Contributions earmarked at the country or sector level

| Quality of contributions |

NHCR relies on early and unrestricted donor support in order to provide predictable and uninterrupted protection and assistance for populations of concern. Continued and predictable funding is essential for UNHCR to plan, budget and implement its operations in a timely and efficient manner.

As can be seen in **Chart 9**, unrestricted contributions to UNHCR, which had shown an encouraging increase to 24 per cent in 2011, fell to 20 per cent in 2012. This decrease was offset by an increase in broadly earmarked contributions, from 29 per cent in 2011 to 32 per cent in 2012, while tightly earmarked contributions, those at the country and sector levels, remained at 47 per cent. **Chart 10** illustrates a further breakdown of the level of earmarking of contributions received by UNHCR in 2012. Given the important role unrestricted contributions play in allowing operations to start up and continue without interruption throughout the year, especially in times when new emergencies tend to divert resources from less visible operations, UNHCR will continue to encourage donors to provide unrestricted support.

| Management of funds |

NHCR's total budget in 2012 reached USD 4.3 billion (comprised of USD 4.1 billion for programmed activities; USD 178.9 million in reserve balances; and USD 12 million for JPOs). This represents an increase of USD 433.6 million (or 11 per cent) in comparison with the 2011 final budget. Funds available reached USD 2.6 billion, representing an increase of USD 188.5 million (or 8 per cent) from 2011. Expenditure also increased by some USD 176.7 million (or 8 per cent) compared to 2011, reaching USD 2.36 billion. The total 2012 expenditure included USD 2.35 billion for programmed activities, including programme support, and USD 8.6 million for JPOs. The resultant 2012 closing balance was USD 236.1 million, which includes funds specifically earmarked to ensure the continuation of some of the programmed activities in 2013.

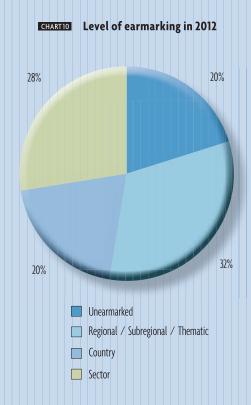


Chart 11 illustrates the trends of budgets, funds available and expenditure. The marked increase in requirements as of 2010 corresponded to the move to comprehensive needs-based planning and budgeting (see chapter on *Funding UNHCR's programmes* in the *UNHCR Global Report* 2010). The chart illustrates a corresponding increase in funds available and expenditure; nevertheless, the difference between funds available and overall requirements remains evident, amounting to a gap of some USD 1.6 billion (or 39 per cent) in 2012.

Expenditure for refugee programmes (Pillar I) amounted to USD 1.85 billion, or 79 per cent of the total expenditure for programmed activities. This represented an increase of 13 per cent in comparison with expenditure for refugee programmes in 2011. Expenditure for IDP projects (Pillar 4) amounted to USD 343.6 million. This reflects a decrease of USD 35.3 million (or 9 per cent) in comparison with expenditure for IDP projects in 2011. The ratio of expenditure for IDP projects in 2012 was 15 per cent of the total expenditure for programmed activities (17 per cent in 2011). Expenditure on reintegration projects (Pillar 3) and stateless programmes (Pillar 2) amounted to USD 118.4 million and USD 34.8 million (or 5 per cent and 1 per cent, respectively). Chart 12 provides further details on expenditure breakdown by region and pillar.

As can be seen in **Chart 13**, expenditure in Africa accounted for 41 per cent of total expenditure on programmed activities, an increase of 2 per cent in comparison with 2011. Expenditure in the Middle East and North

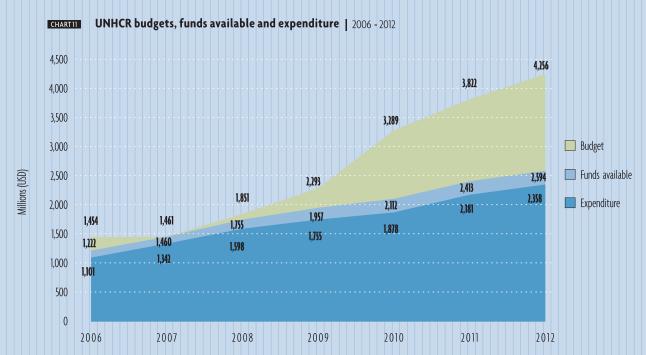
Africa region accounted for 22 per cent, up 5 per cent from 2011. These increases reflect the continued and new displacements in these regions.

Expenditure in the Asia and the Pacific region went down from 18 to 13 per cent while Europe and the Americas continued to account for 6 and 3 per cent of the expenditure, respectively. Expenditure for Global Programmes decreased to 7 per cent (compared to 8 per cent in 2011). Similarly, expenditure for Headquarters fell to 8 per cent (compared to 9 per cent in 2011).

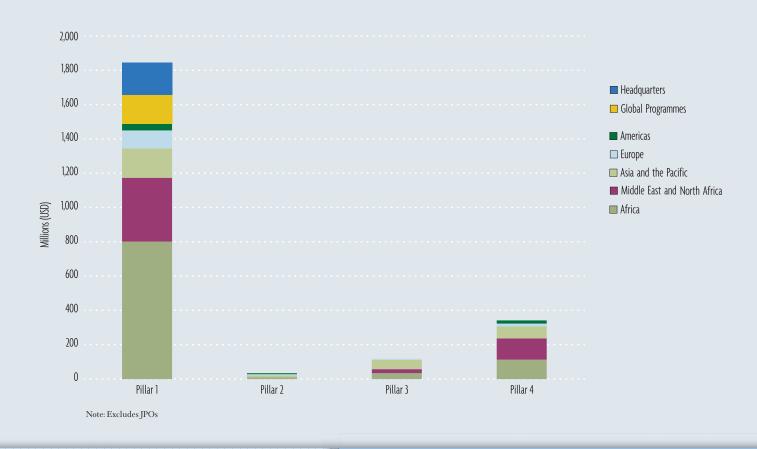
In 2012 UNHCR established a special account to administer the Common Humanitarian Pipeline in Sudan, previously administered by the World Food Programme. The special account was established in compliance with UNHCR's Financial Rules (A/AC.96/503/Rev.10 Art. 6.15-6.16) and it should be noted that the special account is not part of UNHCR's budget. During 2012 UNHCR received USD 16.1 million in revenue for the special account, and expenditure under the special account was USD 13.8 million.

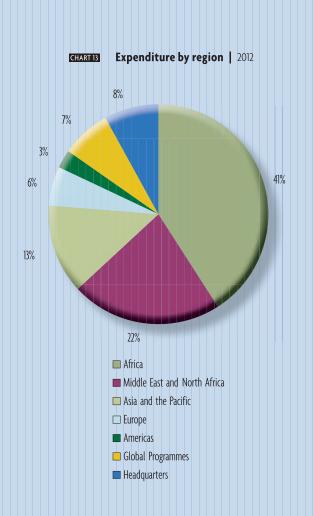
| Conclusion |

n the face of the different complex emergencies and other significant challenges in 2012, UNHCR was once again tested to respond quickly on multiple fronts. The Office is extremely grateful for the continued commitment of donors through their support, both political and financial, which is vital to enable it to continue to deliver protection and assistance to populations of concern.



Note: Includes the UN Regular Budget and excludes the Common Humanitarian Pipeline in Sudan. Funds include voluntary contributions, secondary income, adjustments, transfers and balance at the beginning of the year.





International Public Sector Accounting Standards

Effective 1 January 2012, UNHCR implemented the International Public Sector Accounting Standards (IPSAS). Preparations for IPSAS adoption were carried out before the end of 2011. They included the revision of UNHCR's Financial Rules; the development and issuance of IPSAS-compliant policies and procedures; and the training of staff. To facilitate the transition to IPSAS in 2012, UNHCR performed two interim closing exercises to ensure that 2012 year-end financial statements were on track for full compliance with IPSAS. Subsequently, the financial statements for 2012 were prepared for the first time in accordance with IPSAS. It should be noted that while the accounts are now recorded on an accrual basis, all income and expenditures shown in this report have been converted on a modified cash basis. In this way, they can be compared with the budgets, which are still formulated on a modified cash basis. A summary comparison of budget and actual amounts will be shown in UNHCR's 2012 financial statements, which will be presented to the Executive Committee at its 64th plenary session in October 2013.

The adoption of IPSAS is a United Nations system-wide initiative in the context of the reform of UN management practices and the improvement of transparency and accountability. UNHCR is committed to these developments and has now successfully implemented IPSAS. By adopting best practices in financial reporting for the international public sector, UNHCR is laying the foundation for greater transparency, a more judicious stewardship of its resources and increased availability of information to support results-based management. It is recognized that even though a solid basis for IPSAS implementation is now in place, the organization must make continuous efforts to realize the full benefits of these standards in the long term. In addition, UNHCR must ensure that senior management in every business unit takes ownership and drives the delivery of the intended benefits of IPSAS implementation. The Office will focus on ensuring that it has the resources and governance structure required for IPSAS compliance in the long term and that the benefits from IPSAS are realized to the maximum extent.

(USD

Subregion		Pillar 1 Refugee programme	Pillar 2 Stateless programme	Pillar 3 Reintegration projects	Pillar 4 IDP projects	Total
Central Africa and the	Budget	253,366,749	3,337,933	81,606,471	61,967,431	400,278,58
Great Lakes	Expenditure	132,436,992	1,303,448	14,972,607	29,148,337	177,861,38
East and Horn of	Budget	1,038,688,336	9,720,180	3,388,411	165,167,480	1,216,964,40
Africa	Expenditure	515,570,675	5,149,053	2,677,752	73,899,146	597,296,62
West Africa	Budget	208,031,758	4,466,223	24,132,362	21,098,700	257,729,0
	Expenditure	113,209,694	1,421,161	17,266,317	8,910,825	140,807,9
Southern Africa	Budget	85,583,047	2,965,297	0	1,986,354	90,534,69
	Expenditure	43,110,099	597,834	0	1,302,192	45,010,1
North Africa	Budget	154,326,742	88,890	0	16,925,723	171,341,3
	Expenditure	86,780,046	83,506	0	4,565,979	91,429,5
Middle East	Budget	452,266,097	3,190,566	29,914,264	209,439,448	694,810,3
	Expenditure	286,743,809	1,068,041	22,865,697	119,368,925	430,046,4
South-West Asia	Budget	150,610,281	876,992	106,403,295	71,591,227	329,481,7
	Expenditure	94,292,741	872,617	53,911,921	44,708,338	193,785,6
Central Asia	Budget	12,506,704	2,872,403	0	7,505,186	22,884,2
	Expenditure	5,693,672	1,662,345	0	3,528,072	10,884,08
South Asia	Budget	36,204,339	1,501,421	1,411,101	7,553,888	46,670,74
	Expenditure	20,535,376	858,044	623,778	4,357,006	26,374,20
South-East Asia	Budget	65,887,161	12,662,620	455,000	30,707,409	109,712,19
	Expenditure	38,192,999	7,657,469	370,409	19,056,378	65,277,2
East Asia and the	Budget	16,141,246	384,108	0	0	16,525,3
Pacific	Expenditure	12,805,394	267,413	0	0	13,072,80
Eastern Europe	Budget	99,814,537	2,464,598	0	13,377,064	115,656,19
	Expenditure	58,553,602	1,569,064	0	6,504,085	66,626,7
South-Eastern Europe	Budget	23,743,305	4,916,840	8,114,798	26,806,897	63,581,84
	Expenditure	10,008,993	3,455,773	5,694,841	9,232,488	28,392,09
Northern, Western,	Budget	51,619,228	3,020,154	0	0	54,639,38
Central and Southern Europe	Expenditure	37,529,049	2,439,546	0	0	39,968,59
North America and	Budget	8,757,631	9,645,232	0	3,203,654	21,606,5
the Caribbean	Expenditure	6,361,647	6,261,499	0	1,991,868	14,615,0
Latin America	Budget	51,177,526	0	0	28,353,219	79,530,74
	Expenditure	31,549,876	0	0	17,084,575	48,634,4
Global Programmes	Budget	184,425,761	0	0	0	184,425,7
	Expenditure	170,947,458	0	0	0	170,947,4
Headquarters ¹	Budget	188,360,593	0	0	0	188,360,5
	Expenditure	188,073,198	0	0	0	188,073,19
Subtotal programmed	Budget	3,081,511,041	62,113,457	255,425,702	665,683,680	4,064,733,88
activities	Expenditure	1,852,395,320	34,666,813	118,383,322	343,658,214	2,349,103,66
Operational Reserve	Budget	160,154,616	0	0	0	160,154,6
NAM Reserve ²	Budget	18,718,554	0	0	0	18,718,5
Junior Professional	Budget	12,000,000	0	0	0	12,000,00
Officers	Expenditure	8,606,581	0	0	0	8,606,5
	Budget	3,272,384,211	62,113,457	255,425,702	665,683,680	4,255,607,0
	Expenditure	1,861,001,901	34,666,813	118,383,322	343,658,214	2,357,710,2

 $^{^1} The annual programme includes allocations from the UN Regular Budget as follows: USD 46.976.300 (budget) and USD 46.976.300 (expenditure). \\$

² "New or additional activities - mandate-related" Reserve

TABLE 2

Supplementary budgets in 2012

(USD)

Description		Budget
Sudan Situation Emergency Response	East and Horn of Africa	214,648,497
	Subtotal	214,648,497
Mali Situation Emergency Response	West Africa	93,195,995
	Middle East and North Africa	30,365,071
	Subtotal	123,561,066
Syria Situation Response	Middle East and North Africa	218,678,718
	Europe	52,013,122
	Headquarters	684,645
	Subtotal	271,376,485
Food assistance to Iraqi and	Middle East and North Africa	20,000,000
non-Iraqi urban refugees	Subtotal	20,000,000
Refugee Status Determination project	Middle East and North Africa	13,178,006
at "Camp New Iraq"	Subtotal	13,178,006
Emergency Response to IDPs in	Middle East and North Africa	12,800,000
southern Yemen	Subtotal	12,800,000
Democratic Republic of the	East and Horn of Africa	18,964,000
Congo Situation Response	Central Africa and the Great Lakes	18,227,103
	Subtotal	37,191,103
	Total	692,755,157

TABLE 3

Summary of contributions in 2012

(USD

Donor	Unearmarked or broadly earmarked	Pillar 1 Refugee programme	Pillar 2 Stateless programme	Pillar 3 Reintegration projects	Pillar 4 IDP projects	JPOs	Speical Accounts (CHP)¹	Total
Governments and the European Union	1,292,933,963	496,395,670	9,860,814	28,678,188	153,724,597	9,968,686	4,950,980	1,996,512,899
Intergovern- mental bodies	0	22,703,908	0	492,851	346,160	0	0	23,542,919
UN funds	15,051	63,636,063	1,016,602	5,339,380	40,210,023	0	11,129,089	121,346,208
Private donors	76,596,609	50,485,961	0	19,420	3,009,127	0	0	130,111,116
UN Regular Budget	0	46,976,300	0	0	0	0	0	46,976,300
Total	1,369,545,624	680,197,901	10,877,416	34,529,839	197,289,907	9,968,686	16,080,069	2,318,489,442

Note: Includes indirect support costs that are recovered from contributions to Pillars 3 and 4, supplementary budgets and the "New or additional activities - mandate-related" (NAM) Reserve

¹Common Humanitarian Pipeline in Sudan

Donor	Contributions	JPOs	Total ¹
Governments and the European Union			
United States of America	791,120,742	2,350,000	793,470
Japan	184,840,510	539,476	185,379
European Union	166,944,814	0	166,944
Sweden	117,915,465	385,782	118,301
Netherlands	102,169,590	1,263,261	103,432
United Kingdom	99,585,966	0	99,585
Norway	83,994,687	868,256	84,862
Germany	68,200,819	1,061,627	69,262
Canada	64,989,067	0	64,989
Denmark	57,646,744	492,809	58,139
Australia	48,379,940	264,533	48,644
Switzerland	37,340,180	207,279	37,547
Finland	23,805,751	522,412	24,328
France	22,491,363	768,576	23,259
Belgium	16,850,476	0	16,850
Spain ²	13,979,819	937,090	14,916
Saudi Arabia	13,698,670	0	13,698
Italy	12,827,585	0	12,827
Ireland	12,090,556	0	12,090
Luxembourg	10,415,584	99,424	10,515,
New Zealand	6,024,688	0	6,024
Republic of Korea	4,936,587	208,161	5,144
Brazil	3,635,936	0	3,635
Kuwait	3,606,762	0	3,606
Austria	2,593,834	0	2,593
Russian Federation	2,542,110	0	2,54
Hungary	2,172,522	0	2,172
United Arab Emirates	1,698,602	0	1,698
Greece	1,436,911	0	1,43
Morocco	1,278,534	0	1,278
Colombia	1,000,000	0	1,000,
Poland	694,879	0	694
Turkey	500,000	0	500,
China	474,630	0	474
Czech Republic	337,052	0	337
Liechtenstein	326,236	0	326
Portugal	300,000	0	300,
South Africa	275,005	0	275
Monaco	252,294	0	252
Romania	236,847	0	236
Argentina	226,000	0	226,
Estonia	191,304	0	191

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Donor	Contributions	JPOs	Total ¹
Viet Nam	180,000	0	180,000
Kazakhstan	169,236	0	169,236
Bulgaria	141,792	0	141,792
Croatia	137,056	0	137,056
Ukraine	125,000	0	125,000
Slovenia	115,282	0	115,282
Botswana	113,288	0	113,288
Côte d'Ivoire	102,178	0	102,178
Algeria	100,000	0	100,000
Chile	100,000	0	100,000
Israel	100,000	0	100,000
Philippines	100,000	0	100,000
Qatar	100,000	0	100,000
Serbia	100,000	0	100,000
Armenia	98,712	0	98,712
Namibia	88,399	0	88,399
Turkmenistan	81,792	0	81,792
Kyrgyzstan	67,014	0	67,014
Slovak Republic	64,019	0	64,019
Nigeria	63,735	0	63,735
Azerbaijan	55,478	0	55,478
Iceland	51,000	0	51,000
Indonesia	50,000	0	50,000
Malta	43,605	0	43,605
Andorra	31,852	0	31,852
Mexico	25,000	0	25,000
Holy See	20,000	0	20,000
Thailand	20,000	0	20,000
Lithuania	17,986	0	17,986
Costa Rica	15,385	0	15,385
Latvia	13,333	0	13,333
Cyprus	13,011	0	13,011
Singapore	10,000	0	10,000
Afghanistan	1,000	0	1,000
Subtotal	1,986,544,212	9,968,686	1,996,512,899
Intergovernmental bodies			
World Bank	18,695,340	0	18,695,340
Economic Community of West African States	3,326,100	0	3,326,100
Council of Europe Development Bank	470,668	0	470,668
African Union	400,000	0	400,000
Arab Gulf Programme for United Nations Development	357,833	0	357,833
Organizations	337,033		337,033
OPEC Fund for International Development	160,792	0	160,792
International Organization for Migration	132,185	0	132,185
Subtotal	23,542,919	0	23,542,919

			(USD)
Donor	Contributions	JPOs	Total ¹
UN funds			
Central Emergency Response Fund ³	70,023,500	0	70,023,500
Common Humanitarian Fund for South Sudan ⁴	10,430,326	0	10,430,326
United Nations World Food Programme	9,266,261	0	9,266,261
United Nations Delivering as One ⁵	6,775,725	0	6,775,725
Common Humanitarian Fund for Sudan ⁶	5,209,361	0	5,209,361
Joint United Nations Programme on HIV and AIDS	4,900,000	0	4,900,000
United Nations Peacebuilding Fund ⁷	3,394,414	0	3,394,414
Common Humanitarian Fund for Somalia ⁸	3,205,801	0	3,205,801
United Nations Development Programme	2,115,240	0	2,115,240
Democratic Republic of the Congo Pooled Fund ⁹	2,114,424	0	2,114,424
Stabilization and Recovery Funding Facility in Eastern DRC ¹⁰	1,215,000	0	1,215,000
United Nations Population Fund	681,331	0	681,331
United Nations Trust Fund for Human Security	678,321	0	678,321
United Nations Ethiopia Humanitarian Response Fund	639,712	0	639,712
United Nations Emergency Relief Fund	596,792	0	596,792
Food and Agriculture Organization	100,000	0	100,000
Subtotal	121,346,208	0	121,346,208
vate donors			
España con ACNUR	22,077,956	0	22,077,956
IKEA Foundation	20,484,302	0	20,484,302
Australia for UNHCR	14,230,310	0	14,230,310
rivate donors in Italy	13,635,994	0	13,635,994
apan Association for UNHCR	12,347,346	0	12,347,346
Educate A Child Programme	6,240,000	0	6,240,000
Deutsche Stiftung für UNO-Flüchtlingshilfe	4,879,196	0	4,879,196
USA for UNHCR	4,415,672	0	4,415,672
Private donors in China (Hong Kong SAR)	3,927,743	0	3,927,743
Private donors in Thailand	3,691,828	0	3,691,828
Dutch Postcode Lottery	3,380,087	0	3,380,087
Private donors in the Republic of Korea	2,629,245	0	2,629,245
Care and Aid Foundation	2,017,751	0	2,017,751
Fast Retailing Co., Ltd. (UNIQLO)	1,779,237	0	1,779,237
Private donors in Switzerland	1,692,039	0	1,692,039
Norwegian Refugee Council	1,628,000	0	1,628,000
United Nations Fund for International Partnerships	1,564,450	0	1,564,450
Swedish Postcode Lottery	1,364,670	0	1,364,670
Private donors in Canada	1,280,644	0	1,280,644
Her Highness Sheikha Jawaher bint Mohammed Bin Sultan Al Qassimi ¹¹	800,000	0	800,000
Morneau Shepell	536,167	0	536,167
Novartis Foundation	485,858	0	485,858
Said Foundation	355,864	0	355,864
Qatar Charity	322,986	0	322,986
International Olympic Committee	315,751	0	315,751

Total contributions in 2012

(USD)

Donor	Contributions	JPOs	Total ¹
Private donors in Sweden	305,766	0	305,766
RedR	285,000	0	285,000
Private donors in Greece	273,255	0	273,255
United Nations Foundation	270,479	0	270,479
Microsoft	250,000	0	250,000
Prosolidar Foundation	224,755	0	224,755
AC Milan	194,805	0	194,805
Banco Espirito Santo Angola	190,000	0	190,000
World Assembly of Muslim Youth	186,667	0	186,667
Band Aid	160,514	0	160,514
Consiglio Italiano per i Rifugiati	152,255	0	152,255
TOMS Shoes	142,605	0	142,605
Danish Refugee Council	121,500	0	121,500
Private donors in Portugal	120,512	0	120,512
Diana, Princess of Wales Memorial Fund	108,466	0	108,466
Private donors in Japan	98,660	0	98,660
Private donors in the United Kingdom	97,871	0	97,87
Charities Aid Foundation	96,397	0	96,397
Private donors in the United States of America	75,722	0	75,722
ShelterBox	68,656	0	68,656
Bouamatou Foundation	59,576	0	59,576
Fuji Optical	59,007	0	59,00
CESVI	58,114	0	58,114
Turing Foundation	51,480	0	51,480
One Billion Strong	50,000	0	50,000
Private donors in Benin	49,779	0	49,779
Vluchteling Foundation	48,886	0	48,886
Center for International Migration and Integration	47,598	0	47,598
Divac Foundation	39,835	0	39,83
Hewlett-Packard	34,438	0	34,438
Redes Energeticas Nacionais	31,056	0	31,056
Private donors in Saudi Arabia	20,660	0	20,660
Other Private Donors	53,709	0	53,709
Subtotal	130,111,116	0	130,111,110
Total	2,261,544,455	9,968,686	2,271,513,142

Note: Includes indirect support costs that are recovered from contributions to Pillars 3 and 4, supplementary budgets and the "New or additional activities - mandate-related" (NAM) Reserve and excludes the UN Regular Budget

 $^{^{1}}$ Includes contribution towards the Common Humanitarian Pipeline of USD 16,080,069

 $^{{}^{2}\}text{Contribution from central government; USD 8,773,785; contribution from other public sources channelled through \textit{España con ACNUR: USD 6,143,124}}$

³ Funded by Governments of Australia, Belgium, Denmark, Germany, the Netherlands, Norway, Sweden, the United Kingdom and 66 other donors. For details of all donors click the CERF hyperlink: http://cerf.un.org

 $^{^{\}mathbf{4}} \ Funded \ by \ Governments \ of \ Australia, Denmark, Ireland, the \ Netherlands, Norway, Sweden \ and the \ United \ Kingdom$

 $^{^{\}bf 5}$ Funded by Governments of the Netherlands, Norway, Spain and the United Kingdom.

⁶ Funded by Governments of Australia, Denmark, Ireland, the Netherlands, Norway, Spain, Sweden and the United Kingdom.

⁷ Funded by Governments of Canada, Denmark, Germany, Finland, the Netherlands, Norway, Sweden, the United Kingdom and 14 other donors. For details of donors click the UNPBF hyperlink: http://www.unpbf.org/index.shtml

⁸ Funded by Governments of Australia, Denmark, Finland, Germany, Ireland, the Netherlands, Norway, Sweden, Switzerland and the United Kingdom

⁹ Funded by Governments of Belgium, Ireland, Luxembourg, Norway, Spain, Sweden and the United Kingdom.

¹⁰ Funded by Government of Belgium

¹¹ USD 800,000 received in 2012 for a total pledge of USD 1,000,000 from Her Highness Sheikha Jawaher bint Mohammad Al Qasimi, wife of the Ruler of Sharjah (United Arab Emirates) and Chairperson of the Supreme Council for Family Affairs

Transfers from the 2012 Operational Reserve

Operational Reserve approved by th	e Executive Committee in October 2011	248,848,8
Transfers from the Operational Rese	erve (by regions/countries/headquarters)	
AFRICA		
Democratic Republic of the Congo	Strengthening water, sanitation and hygiene capacities	61,01
Regional Office	Global staff accommodation support in hardship operations	30,95
Kenya	Strengthening finance, project control and programme capacities	44,23
	Refugee resettlement	1,281,23
Kenya Regional Support Hub	Relocation-strengthening of office	1,000,00
	Strengthening finance, project control and programme capacities	55,38
Liberia	Reintegration of Liberian returnees	5,267,4
Senegal Regional Office	Strengthening water, sanitation and hygiene capacities	87,53
	Strengthening donor relations and resource mobilization capacity	58,0
Somalia	Global staff accommodation support in hardship operations	46,03
South Sudan	Global staff accommodation support in hardship operations	281,05
United Republic of Tanzania	Global staff accommodation support in hardship operations	85,99
	Subtotal	8,298,89
MIDDLE EAST AND NORTH	AFRICA	
Algeria	Strengthening finance, project control and programme capacities	48,82
Egypt	Response to critical unmet needs	4,892,3
	Strengthening finance, project control and programme capacities	43,48
Lebanon	Strengthening protection capacity	54,5
Libya	Global staff accommodation support in hardship operations	95,90
Tunisia	Strengthening water, sanitation and hygiene capacities	112,45
Yemen	Strengthening finance, project control and programme capacities	161,6
	Subtotal	5,409,10
ASIA AND THE PACIFIC		
Japan	Strengthening donor relations and resource mobilization capacities	37,7
Myanmar	IDP emergency in Kachin State	7,302,76
•	IDP emergency in Rakhine State	2,610,20
Pakistan	Shelter intervention in Sindh province	
	Strengthening water, sanitation and hygiene capacities	90,85
	Global staff accommodation support in hardship operations	151,35
Philippines	Provide protection to persons affected by tropical storm Washi	1,550,22
Republic of Korea	Strengthening donor relations and resource mobilization capacity	24,67
Sri Lanka	Global staff accommodation support in hardship operations	8,70
	Subtotal	21,776,50

Hungary Regional Office in-kind contribution for office premises in Central Europe 374,306 AMERICAS United States Regional Office	EUROPE				
Milera Case Activities for stateless people in the Dominican Republic Strengthening donor relations and resource mobilization capacity \$28,666	Hungary Regional Office	In-kind contribution for office premises in Central Europe	374,306		
United States Regional Office Strengthening donor relations and resource mobilization capacity Panama Regional Office Strengthening protection capacity Stubitotal 52,2851 Bivision of International Protection Education For All project Education Project Global sexual and gender-based violence coordination project Resettlement deployment scheme Service in-kind contribution for deployment of experts Service in-kind contribution for deployment of experts Service in-kind contribution for deployment of experts from Swiss Agency for Development and Cooperation Service in-kind contribution for deployment of experts from Swiss Agency for Development and Cooperation Service in-kind contribution for deployment of experts United Nations Department of Safety and Security jointly financed security costs Costs Division of External Relations Private-sector fundralsing activities' Strengthening donor relations and resource mobilization capacity Assistance to refugee programme in Hilaweyn and Kobe, Ethiopia Service in-kind contribution for deployment of experts Division of Human Resources Management Strengthening finance, project control and programme capacities Special project for information management Global staff accommodation support in hardship operations Strengthening finance, project control and programme capacities Special project for information management capacity Strengthening flobal Learning Centre capacity Strengthening human resources management capacity Strengthening solval Learning Centre capacity Strengthening water, sanitation and hygiene capacities Strengthening water, sanitation and hygiene capacities Special project for information management HIV and AIDS prevention Health programmes and health information systems support Joint IDP Profiling Service capacity-building project Service in-kind contribution for deployment of experts Canadian Consultant Management initiative project Service in-kind contribut		Subtotal	374,306		
Strengthening donor relations and resource mobilization capacity 52,856 Strengthening protection capacity 52,851 52,851 52,84,504 52,851 52,84,504 52,84,	AMERICAS				
Strengthening donor relations and resource mobilization capacity 52,856 Strengthening protection capacity 52,851 52,851 52,84,504 52,851 52,84,504 52,84,		Activities for stateless people in the Dominican Republic	5,162,687		
Panama Regional Office Strengthening protection capacity 52,851 Subtotal 5,244,504 Subtotal 6,245,004 Subto			28,966		
Division of International Protection Education For All project 159,000 1,041,000	Panama Regional Office		52,851		
Division of International Protection Education For All project Education project Education project Colobal sexual and gender-based violence coordination project Resettlement deployment scheme 2,000,000 18,500 1			5,244,504		
Division of International Protection Education For All project Education project Education project Colobal sexual and gender-based violence coordination project Resettlement deployment scheme 2,000,000 18,500 1	GLOBAL PROGRAMMES				
Global sexual and gender-based violence coordination project Resettlement deployment scheme Service in-kind contribution for deployment of experts 148,500 Division of Emergency, Security and Supply Service in-kind contribution for deployment of experts from Swiss Agency for Development and Cooperation Service in-kind contribution for right of use of warehouse space Service in-kind contribution for deployment of experts United Nations Department of Safety and Security jointly financed security costs Division of External Relations Private-sector fundraising activities' Strengthening donor relations and resource mobilization capacity Assistance to refugee programme in Hilaweyn and Kobe, Ethiopia Service in-kind contribution for deployment of experts Special project for information management Special project for information management Global staff accommodation support in hardship operations Strengthening Global Learning Centre capacity Strengthening water, sanitation and hygiene capacities Special project for information management Special project for information managem		Education For All project	159,000		
Global sexual and gender-based violence coordination project Resettlement deployment scheme Service in-kind contribution for deployment of experts 148,500 Division of Emergency, Security and Supply Service in-kind contribution for deployment of experts from Swiss Agency for Development and Cooperation Service in-kind contribution for right of use of warehouse space Service in-kind contribution for deployment of experts United Nations Department of Safety and Security jointly financed security costs Division of External Relations Private-sector fundraising activities' Strengthening donor relations and resource mobilization capacity Assistance to refugee programme in Hilaweyn and Kobe, Ethiopia Service in-kind contribution for deployment of experts Special project for information management Special project for information management Global staff accommodation support in hardship operations Strengthening Global Learning Centre capacity Strengthening water, sanitation and hygiene capacities Special project for information management Special project for information managem		Education project	1,041,000		
Resettlement deployment scheme Service in-kind contribution for deployment of experts 148,500 Division of Emergency, Security and Supply Service in-kind contribution for deployment of experts from Swiss Agency for Development and Cooperation Service in-kind contribution for right of use of warehouse space Service in-kind contribution for deployment of experts United Nations Department of Safety and Security jointly financed security costs Division of External Relations Private-sector fundraising activities Division of External Relations Private-sector fundraising activities Strengthening donor relations and resource mobilization capacity Assistance to refugee programme in Hilaweyn and Kobe, Ethiopia Service in-kind contribution for deployment of experts Service in-kind contribution for deployment of experts Special project for information management Special project for information management Global staff accommodation support in hardship operations Strengthening human resources management capacity Strengthening Global Learning Centre capacity Strengthening Global Learning Centre capacity Strengthening Global Focus developments and other enhancements Connect and Collaborate programme Global Focus developments and other enhancements Strengthening water, sanitation and hygiene capacities Strengthening water, sanitation and hygiene capacities Special project for information management Water, sanitation, and hygiene promotion and nutrition programmes HIV and AIDS prevention Health programmes and health information systems support Joint IDP Profiling Service capacity-building project Service in-kind contribution for deployment of experts					
Service in-kind contribution for deployment of experts 148,500			2.000.000		
Division of Emergency, Security and Supply Service in-kind contribution for deployment of experts from Swiss Agency for Development and Cooperation Service in-kind contribution for right of use of warehouse space 1,458,899 Service in-kind contribution for deployment of experts 2,843,500 United Nations Department of Safety and Security jointly financed security costs 15,000,000 1,892,735 15,000,000 1,892,735 15,000,000 1,892,735 15,000,000 1,892,735 1		• •			
Service in-kind contribution for right of use of warehouse space Service in-kind contribution for deployment of experts United Nations Department of Safety and Security jointly financed security costs Division of External Relations Private-sector fundraising activities' Strengthening donor relations and resource mobilization capacity Assistance to refugee programme in Hilaweyn and Kobe, Ethiopia Service in-kind contribution for deployment of experts Strengthening finance, project control and programme capacities Special project for information management Global staff accommodation support in hardship operations Strengthening Global Learning Centre capacity Strengthening Global Learning Centre capacity Division of Information Systems and Telecommunications Global Focus developments and other enhancements Division of Programme Support and Management Strengthening water, sanitation and hygiene capacities Special project for information management Water, sanitation, and hygiene promotion and nutrition programmes HIV and AIDS prevention Health programmes and health information systems support Joint IDP Profiling Service capacity-building project Service in-kind contribution for deployment of experts Executive Direction and Management Canadian Consultant Management Initiative project Innovation initiative 1,458,899 2,843,500 1,892,735 1,892		Service in-kind contribution for deployment of experts from Swiss Agency			
Service in-kind contribution for deployment of experts United Nations Department of Safety and Security jointly financed security costs Division of External Relations Private-sector fundraising activities! 15,000,000 Strengthening donor relations and resource mobilization capacity 110,000 Assistance to refugee programme in Hilaweyn and Kobe, Ethiopia Service in-kind contribution for deployment of experts 170,000 Division of Human Resources Strengthening finance, project control and programme capacities Special project for information management Global staff accommodation support in hardship operations Strengthening human resources management capacity Strengthening Global Learning Centre capacity Strengthening Global Learning Centre capacity Strengthening Sobal Learning Centre capacity Division of Information Systems and Telecommunications Global Focus developments and other enhancements 1,214,605 Division of Programme Support and Management Strengthening water, sanitation and hygiene capacities Special project for information management Special project for information management Water, sanitation, and hygiene promotion and nutrition programmes HIV and AIDS prevention Health programmes and health information systems support Joint IDP Profiling Service capacity-building project Service in-kind contribution for deployment of experts	Supply		1,458,899		
Division of External Relations Private-sector fundraising activities Strengthening donor relations and resource mobilization capacity 110,000 Assistance to refugee programme in Hilaweyn and Kobe, Ethiopia Service in-kind contribution for deployment of experts 170,000 Division of Human Resources Strengthening finance, project control and programme capacities Special project for information management Special project for information management Global staff accommodation support in hardship operations Strengthening human resources management capacity Strengthening Global Learning Centre capacity Strengthening Global Learning Centre capacity Strengthening Support and Collaborate programme Global Focus developments and other enhancements Strengthening water, sanitation and hygiene capacities Special project for information management Special project for information management Special project for information management Water, sanitation, and hygiene promotion and nutrition programmes HIV and AIDS prevention Health programmes and health information systems support Joint IDP Profiling Service capacity-building project Service in-kind contribution for deployment of experts			2,843,500		
Division of External Relations Private-sector fundraising activities' Strengthening donor relations and resource mobilization capacity Assistance to refugee programme in Hilaweyn and Kobe, Ethiopia Service in-kind contribution for deployment of experts 170,000 Division of Human Resources Management Special project for information management Global staff accommodation support in hardship operations Strengthening human resources management capacity Strengthening Global Learning Centre capacity Division of Information Systems and Telecommunications Global Focus developments and other enhancements Division of Programme Support and Management Strengthening water, sanitation and hygiene capacities Strengthening water, sanitation and hygiene capacities Special project for information management Water, sanitation, and hygiene promotion and nutrition programmes HIV and AIDS prevention Health programmes and health information systems support Joint IDP Profiling Service capacity-building project Service in-kind contribution for deployment of experts Executive Direction and Management Canadian Consultant Management Initiative project Innovation initiative 15,000,000 170,000 180,5000 180,5000 180,5000 180,00		United Nations Department of Safety and Security jointly financed security			
Assistance to refugee programme in Hilaweyn and Kobe, Ethiopia Service in-kind contribution for deployment of experts 170,000 Division of Human Resources Management Strengthening finance, project control and programme capacities Special project for information management Global staff accommodation support in hardship operations Strengthening human resources management capacity Strengthening Global Learning Centre capacity Strengthening Global Learning Centre capacity Strengthening Global Focus developments and other enhancements Global Focus developments and other enhancements Strengthening water, sanitation and hygiene capacities Special project for information management Special project for information management Water, sanitation, and hygiene promotion and nutrition programmes HIV and AIDS prevention Health programmes and health information systems support Joint IDP Profiling Service capacity-building project Service in-kind contribution for deployment of experts Canadian Consultant Management Initiative project Innovation initiative 898,065	Division of External Relations		15,000,000		
Assistance to refugee programme in Hilaweyn and Kobe, Ethiopia Service in-kind contribution for deployment of experts 170,000 Division of Human Resources Management Strengthening finance, project control and programme capacities Special project for information management Global staff accommodation support in hardship operations Strengthening human resources management capacity Strengthening Global Learning Centre capacity Strengthening Global Learning Centre capacity Strengthening Global Focus developments and other enhancements Global Focus developments and other enhancements Strengthening water, sanitation and hygiene capacities Special project for information management Special project for information management Water, sanitation, and hygiene promotion and nutrition programmes HIV and AIDS prevention Health programmes and health information systems support Joint IDP Profiling Service capacity-building project Service in-kind contribution for deployment of experts Canadian Consultant Management Initiative project Innovation initiative 898,065		Strengthening donor relations and resource mobilization capacity	110,000		
Service in-kind contribution for deployment of experts 170,000		· ,	163,330		
Management Special project for information management Global staff accommodation support in hardship operations Strengthening human resources management capacity Strengthening Global Learning Centre capacity Division of Information Systems and Telecommunications Global Focus developments and other enhancements Division of Programme Support and Management Special project for information and hygiene capacities Special project for information management Water, sanitation, and hygiene promotion and nutrition programmes HIV and AIDS prevention Health programmes and health information systems support Joint IDP Profiling Service capacity-building project Service in-kind contribution for deployment of experts Executive Direction and Management Canadian Consultant Management Initiative project Innovation initiative 351,500 625,000 81,659 6,000,000 1,214,605 6,			170,000		
Management Special project for information management Global staff accommodation support in hardship operations Strengthening human resources management capacity Strengthening Global Learning Centre capacity Division of Information Systems and Telecommunications Global Focus developments and other enhancements Division of Programme Support and Management Special project for information and hygiene capacities Special project for information management Water, sanitation, and hygiene promotion and nutrition programmes HIV and AIDS prevention Health programmes and health information systems support Joint IDP Profiling Service capacity-building project Service in-kind contribution for deployment of experts Executive Direction and Management Canadian Consultant Management Initiative project Innovation initiative 351,500 625,000 81,659 6,000,000 1,214,605 6,	Division of Human Resources	Strengthening finance, project control and programme capacities	325,200		
Strengthening human resources management capacity Strengthening Global Learning Centre capacity Division of Information Systems and Telecommunications Connect and Collaborate programme Global Focus developments and other enhancements Division of Programme Support and Management Strengthening water, sanitation and hygiene capacities Strengthening water, sanitation and hygiene capacities Special project for information management Special project for information management Water, sanitation, and hygiene promotion and nutrition programmes HIV and AIDS prevention Health programmes and health information systems support Joint IDP Profiling Service capacity-building project Service in-kind contribution for deployment of experts Executive Direction and Management Canadian Consultant Management Initiative project Innovation initiative	Management	Special project for information management	351,500		
Strengthening human resources management capacity Strengthening Global Learning Centre capacity Division of Information Systems and Telecommunications Connect and Collaborate programme Global Focus developments and other enhancements Division of Programme Support and Management Strengthening water, sanitation and hygiene capacities Strengthening water, sanitation and hygiene capacities Special project for information management Special project for information management Water, sanitation, and hygiene promotion and nutrition programmes HIV and AIDS prevention Health programmes and health information systems support Joint IDP Profiling Service capacity-building project Service in-kind contribution for deployment of experts Executive Direction and Management Canadian Consultant Management Initiative project Innovation initiative		Global staff accommodation support in hardship operations	625,000		
Division of Information Systems and Telecommunications Global Focus developments and other enhancements Division of Programme Support and Management Strengthening water, sanitation and hygiene capacities Special project for information management Special project for information management Water, sanitation, and hygiene promotion and nutrition programmes HIV and AIDS prevention Health programmes and health information systems support Joint IDP Profiling Service capacity-building project Service in-kind contribution for deployment of experts Executive Direction and Management Canadian Consultant Management Initiative project Innovation initiative 6,000,000 1,214,605 610,200 610			50,000		
Division of Information Systems and Telecommunications Global Focus developments and other enhancements Division of Programme Support and Management Strengthening water, sanitation and hygiene capacities Special project for information management Special project for information management Water, sanitation, and hygiene promotion and nutrition programmes HIV and AIDS prevention Health programmes and health information systems support Joint IDP Profiling Service capacity-building project Service in-kind contribution for deployment of experts Executive Direction and Management Canadian Consultant Management Initiative project Innovation initiative 6,000,000 1,214,605 610,200 610		Strengthening Global Learning Centre capacity	81,659		
Telecommunications Global Focus developments and other enhancements Division of Programme Support and Management Strengthening water, sanitation and hygiene capacities Special project for information management Water, sanitation, and hygiene promotion and nutrition programmes HIV and AIDS prevention Health programmes and health information systems support Joint IDP Profiling Service capacity-building project Service in-kind contribution for deployment of experts Executive Direction and Management Canadian Consultant Management Initiative project Innovation initiative 1,214,605 610,200 936,774 965,000 937,227 937,227 937,227 937,000 937,227 937,000 937,227 937,000 937,000	Division of Information Systems and		6,000,000		
Division of Programme Support and Management Special project for information management Special project for information management Water, sanitation, and hygiene promotion and nutrition programmes HIV and AIDS prevention Health programmes and health information systems support Joint IDP Profiling Service capacity-building project Service in-kind contribution for deployment of experts Executive Direction and Management Canadian Consultant Management Initiative project Innovation initiative 610,200 61		Global Focus developments and other enhancements	1,214,605		
Management Special project for information management Water, sanitation, and hygiene promotion and nutrition programmes HIV and AIDS prevention Health programmes and health information systems support Joint IDP Profiling Service capacity-building project Service in-kind contribution for deployment of experts Executive Direction and Management Canadian Consultant Management Initiative project Innovation initiative 536,774 965,000 937,227 330,000 371,529 223,500 898,065	Division of Programme Support and	Strengthening water, sanitation and hygiene capacities	610,200		
HIV and AIDS prevention Health programmes and health information systems support Joint IDP Profiling Service capacity-building project Service in-kind contribution for deployment of experts Executive Direction and Management Canadian Consultant Management Initiative project Innovation initiative 937,227 771,529 223,500 898,065		Special project for information management	536,774		
HIV and AIDS prevention Health programmes and health information systems support Joint IDP Profiling Service capacity-building project Service in-kind contribution for deployment of experts Executive Direction and Management Canadian Consultant Management Initiative project Innovation initiative 937,227 771,529 223,500 898,065		Water, sanitation, and hygiene promotion and nutrition programmes	965,000		
Joint IDP Profiling Service capacity-building project 771,529 Service in-kind contribution for deployment of experts 223,500 Executive Direction and Management Canadian Consultant Management Initiative project 37,000 Innovation initiative 898,065			937,227		
Joint IDP Profiling Service capacity-building project 771,529 Service in-kind contribution for deployment of experts 223,500 Executive Direction and Management Canadian Consultant Management Initiative project 37,000 Innovation initiative 898,065		Health programmes and health information systems support	330,000		
Service in-kind contribution for deployment of experts 223,500 Executive Direction and Management Canadian Consultant Management Initiative project 37,000 Innovation initiative 898,065			771,529		
Executive Direction and Management Canadian Consultant Management Initiative project 37,000 Innovation initiative 898,065			223,500		
Innovation initiative 898,065	Executive Direction and Management		37,000		
Strengthening Protection of Children of Concern to Ordrich 33,000		Strengthening Protection of Children of Concern to UNHCR	35,000		
Global Service Centre Enterprise Risk Management 122,500	Global Service Centre				
Subtotal 40,847,841			40,847,841		

HEADQUARTERS		(USD)
Bureaux and desks	Strengthening water, sanitation and hygiene capacities	392,026
	Administrative and support costs for the International Conference on the Solutions Strategy for Afghan Refugees to support Voluntary Repatriation, Sustainable Reintegration and Assistance to Host Countries	100,000
	The State of the World's Refugees project	33,475
	Strengthening donor relations and resource mobilization capacity	32,887
Department of Operations	Strengthening finance, project control and programme capacities	274,647
	Special project for information management	316,194
Division of External Relations	Inter-agency humanitarian coordination	273,15
	Transitional Solutions Initiative	176,571
	Strengthening donor relations and resource mobilization capacity	743,764
Division of Financial and	Strengthening financial management and administrative support services	446,932
Administrative Management	Strengthening internal audit services	275,716
	Strengthening administrative support for internal audit service	110,000
	Independent Audit and Oversight Committee	29,760
Division of Human Resources Management	Strengthening human resources management capacity	909,200
Division of International Protection	Strengthening protection capacity	139,148
Executive Direction and Management	Strengthening administrative support services	10,928
	Canadian Consultant Management Initiative project	238,725
	UN Financial Disclosure requirements	25,000
Global Service Centre	Strengthening management and administrative support services	43,110
	Special project for information management	15,289
	Strengthening human resources management capacity	519,959
	Service in-kind contribution for office premises and services	1,636,559
	Subtotal	6,743,041
	Total transferred	88,694,194
. Balance		160,154,617

¹ Transfer to the income growth fund, which is used for the development of key markets for private sector contributions

TABLE 6

Transfers from the 2012 "New or additional activities - mandate-related" (NAM) Reserve

(USD)

1. "New or additional activities - mandate	related" Reserve approved by the Executive Committee in October 2011	20,000,000
2. Transfers from the "New or additional	activities - mandate-related" Reserve (by regions/countries/headquarters)	
ASIA		
Bangladesh	Assistance to refugees from northern Rakhine State in Myanmar	609,556
	Subtotal	609,556
GLOBAL PROGRAMMES		
Division of Human Resources	Pilot project for development of national NGO emergency response capacity	467,290
Management		
	Subtotal	467,290
HEADQUARTERS		
Department of Operations	Strengthening the process of Joint Assessment Missions	204,600
	Subtotal	204,600
	Total transferred	1,281,446
3. Balance		18,718,554

TABLE 7

Contributions to the Operational Reserve

(USD)

Donor	All pillars
United States of America	29,900,000
Total	29,900,000

TABLE 8

Contributions to the Junior Professional Office scheme

Donor	Total
United States of America	2,350,000
Netherlands	1,263,261
Germany	1,061,627
Spain	937,090
Norway	868,256
France	768,576
Japan	539,476
Finland	522,412
Denmark	492,809
Sweden	385,782
Australia	264,533
Republic of Korea	208,161
Switzerland	207,279
Luxembourg	99,424
Total	9,968,686

TABLE 9

Junior Professional Officers sponsored between 2006 and 2012

Sponsoring government	2006	2007	2008	2009	2010	2011	2012	Total
United States of America	6	9	4	2	3	9	3	30
Spain	2	4	5	9	5	2	1	2
Norway	4	4	1	3	2	3	2	1
Germany	2	2	5	2	3	1	3	1
Netherlands	3	2	4	2	3	1	3	1
Denmark	3	0	6	2	0	2	1	1
France	3	4	1	0	3	1	2	1
Developing countries sponsored by the Netherlands	1	3	2	3	1	0	2	
Finland	1	2	3	3	0	0	3	•
Japan	1	3	1	3	3	0	1	.
Sweden	3	1	2	3	0	2	0	
Italy	1	3	1	1	1	1	0	
Belgium	1	2	0	0	1	0	3	
Switzerland	2	2	0	2	0	1	0	
Canada	3	0	3	0	0	0	0	
Republic of Korea	2	0	1	0	0	1	1	
Austria	1	2	0	0	0	0	0	
Australia	0	0	0	1	0	0	1	
Liechtenstein	0	1	0	0	0	0	0	
Luxembourg	0	0	1	0	0	0	0	
Total	39	44	40	36	25	24	26	23

Note: Numbers indicated correspond only to the year of hire for the Junior Professional Officer.

Donor	Description Description	(USD) Total
Argentina	Premises for UNHCR office in Buenos Aires	126,000
Armenia	Premises for UNHCR office in Yerevan	98,712
Austria	Premises for UNHCR offices in Vienna	46,752
Azerbaijan	Premises for UNHCR warehouse in Baku	25,478
Botswana	Premises for UNHCR office in Gaborone	13.288
CESVI	Tractor and trailers for UNHCR operations in Dadaab, Kenya	58,114
China	Premises for UNHCR office in Hong Kong SAR, China	124,630
Croatia	Premises for UNHCR office in Zagreb	70,032
zech Republic	Premises for UNHCR office in Prague	24,194
anish Refugee Council	Deployment of stand-by expert to UNHCR headquarters	121,500
st Retailing Co., Ltd. (UNIQLO)	Recycled clothing for UNHCR operations in Bangladesh, Kenya, Kyrgyzstan, Rwanda and Jordan; tote bags for refugee children in Kakuma, Kenya	1,779,237
iji Optical	New and used eyeglasses for UNHCR operations in Dadaab, Kenya	59,007
ingary	Premises for UNHCR offices in Budapest: Global Service Centre and Regional Representation for Central Europe	1,894,445
KEA Foundation	Solar-powered desk lamps for UNHCR operations in Bangladesh and Jordan	651,840
aternational Olympic Committee	Sports equipment for UNHCR operations in Bangladesh, Brazil, the Central African Republic, Ethiopia, India, Rwanda, South Africa, South Sudan and Zambia	256,257
eland	Relief items for UNHCR operations in Jordan and deployment of stand- by experts, through Irish Aid, to various UNHCR operations	1,046,058
aly	Emergency health and trauma kits for UNHCR operations in the Syrian Arab Republic, relief items for UNHCR operations in Burkina Faso and premises for UNHCR office in Rome	691,678
azakhstan	Premises for UNHCR office in Almaty and Astana	169,236
ıwait	Premises for UNHCR office in Kuwait City	106,762
vrgyzstan	Premises for UNHCR office in Bishkek	67,014
orocco	Premises for UNHCR office in Laayoune, Western Sahara	28,534
amibia	Premises for UNHCR office in Windhoek	88,399
igeria	Premises for UNHCR office in Lagos	63,735
orwegian Refugee Council	Deployment of stand-by experts to various UNHCR operations	1,628,000
ovartis Foundation	Medicine for UNHCR operations in South Sudan	485,858
oland	Premises for UNHCR office in Warsaw	72,597
atar Charity	Hygiene kits for UNHCR's operations in Rakhine State, Myanmar	20,793
edR	Deployment of stand-by experts to various UNHCR operations	285,000
Republic of Korea	Tents for UNHCR operations in Rakhine State, Myanmar	216,667
Romania	Premises for UNHCR offices in Bucharest and Timisoara	107,313
ussian Federation	Relief items for UNHCR operations in Dadaab, Kenya	542,110
helterBox	School supplies (classrooms-in-a-box) for UNHCR operations in Dadaab, Kenya	68,656
lovak Republic	Premises for UNHCR office in Bratislava	19,630
outh Africa	Premises for UNHCR office in Cape Town	26,145
Spain	Premises for UNHCR office in Madrid	470,297

2012 in-kind contributions

(USD)

Donor	Description	Total
Sweden	Deployment of stand-by experts to various UNHCR operations, and accommodation and office support to UNHCR compounds in South Sudan through MSB	1,018,386
Switzerland	Tents for UNHCR operations in Jordan and deployment of stand-by experts, through SDC, to various UNHCR operations	1,799,500
TOMS Shoes	Shoes for UNHCR operations in Uganda	142,605
Turkmenistan	Premises for UNHCR office in Ashgabat	81,792
United Arab Emirates	Premises for UNHCR warehouse in Dubai provided through the International Humanitarian City, and food items for UNHCR operations in Mauritania	1,498,602
United Kingdom	Vehicle for UNHCR operations in the Syrian Arab Republic	148,914
United Nations Foundation	Mosquito nets for UNHCR operations in Dollo Ado, Ethiopia and Dadaab, Kenya	270,479
United Nations Population Fund	Condoms for UNHCR operations in Burundi	15,667
United States of America	Nutributter for UNHCR operations in Chad and Mauritania	223,897
Viet Nam	Premises for UNHCR office space in Hanoi	180,000
World Food Programme	Fabric-covered warehouse for UNHCR operations in Sudan, food items for UNHCR operations in Mozambique and Tunisia and relief items for the Common Humanitarian Pipeline in Sudan	9,266,261
	Total	26,200,070

Note: Support toward early childhood development activities received from the LEGO Foundation, in the form of LEGO charity boxes to Burundi, Chad, Jordan, Kenya, Liberia, Lithuania, Malaysia, Morocco, Myanmar, Serbia, South Africa, and Tajikistan.

TABLE 11 Unrestricted voluntary contributions in 2012

	(USD)
Donor	Total
Sweden	81,464,332
Netherlands	49,803,408
Norway	49,471,170
United Kingdom	46,402,802
Denmark	28,689,259
Japan	22,441,243
Australia	18,036,072
Switzerland	15,195,006
France	14,000,000
Canada	13,930,348
Belgium	12,870,013
Germany	10,133,333
Finland	9,333,333
Ireland	8,100,930
New Zealand	5,016,722
Republic of Korea	2,800,000
Kuwait	2,000,000
Luxembourg ¹	2,000,000
Morocco	1,000,000
Saudi Arabia	1,000,000
Austria	790,885
Russian Federation	500,000
China	350,000
Portugal	300,000
Turkey	200,000
United Arab Emirates	200,000
Hungary	199,357

Donor		Total
South Africa		190,186
Romania		129,534
Liechtenstein		110,254
Algeria		100,000
Argentina		100,000
Chile		100,000
Israel		100,000
Philippines		100,000
Qatar		100,000
Estonia		54,870
Indonesia		50,000
Azerbaijan		30,000
Mexico		25,000
Thailand		20,000
Costa Rica		15,385
Latvia		13,333
Slovak Republic		13,333
Cyprus		13,011
Andorra		12,422
Serbia		10,000
Singapore		10,000
Bulgaria		9,000
Holy See		5,000
Afghanistan		1,000
Private donors		59,667,143
	Total	457,207,686

¹The contribution from Luxembourg of USD 2,000,000 was recorded for Headquarters as regionally earmarked but was later confirmed to be for any of UNHCR's activities planned in the Global Appeal 2012-2013.

List of corporate, foundation and high net-worth individuals' donations (over USD 100,000, cash or in-kind)

Donor	Total
IKEA Foundation	20,484
Educate A Child Programme	6,240
Dutch Postcode Lottery	3,380
Care and Aid Foundation	2,01
Fast Retailing Co., Ltd. (UNIQLO) ¹	2,17
Norwegian Refugee Council	1,628
United Nations Fund for International Partnerships	1,564
Swedish Postcode Lottery	1,364
Islamic Relief USA ²	1,000
Her Highness Sheikha Jawaher bint Mohammed Bin Sultan Al Qassimi³	800
$Intervida^4$	66.
Silicon Valley Community Foundation ⁵	500
Morneau Shepell	53
Novartis Foundation	485
Said Foundation	355
Qatar Charity	322
International Olympic Committee	31
UPS ⁶	300
RedR	285
United Nations Foundation	270
Microsoft	250
Prosolidar Foundation	224
AC Milan	194
Banco Espirito Santo Angola	190
World Assembly of Muslim Youth	186
Band Aid	16
Fuji Optical ⁷	159
Consiglio Italiano per i Rifugiati	15:
TOMS Shoes	142
Danish Refugee Council	121
Jolie-Pitt Foundation ⁸	118
Banco Bilbao Vizcaya Argentaria (BBVA)9	123
Diana, Princess of Wales Memorial Fund	108
Diana, Trincess of water McInorial Lund	Total 46,8

 $^{^{1}}$ Contributions of 1,779,237 to UNHCR and USD 391,280 through Japan Association for UNHCR

² Contributions through USA for UNHCR

³ USD 800,000 received in 2012 for a total pledge of USD 1,000,000 from Her Highness Sheikha Jawaher bint Mohammad Al Qasimi, wife of the Ruler of Sharjah (United Arab Emirates) and Chairperson of the Supreme Council for Family Affairs

⁴ Contributions through España con ACNUR

⁵ Contributions through USA for UNHCR

⁶ Contributions through USA for UNHCR

 $^{^7}$ Contributions of USD 59,007 to UNHCR and USD 100,000 through Japan Association for UNHCR

 $^{^8}$ Contributions through USA for UNHCR

⁹ Contributions through España con ACNUR





