

# Funding UNHCR

## | Introduction |

UNHCR presented a global needs-based budget for 2011, amounting to USD 3.3 billion, to the Executive Committee for approval in October 2010. This budget was revised during the year to respond to unforeseen and new emergency needs, and reached USD 3.8 billion by the end of 2011. In spite of the global financial and economic crises that persisted in 2011, the Office continued to receive strong support from its donors. With sustained contributions from its traditional donors and growing support from new and non-traditional donors, as well as the private sector, UNHCR received USD 2.1 billion in voluntary contributions, USD 224 million more than in 2010. However, even with this increase in voluntary contributions, only 55 per cent of the budgetary requirements were covered, leaving unmet many of the needs of UNHCR's beneficiaries.

## | The global needs assessment |

UNHCR bases its budgetary planning around a presentation of the requirements it has identified through the Global Needs Assessment (GNA) in order to fulfil responsibilities asked of the organization by the international community. At the start of this process in early 2009, UNHCR operations worked to design plans and budgets for 2010 and 2011 that would respond comprehensively to the needs of persons of concern. A thorough review at Headquarters in April and May 2009 ensured that UNHCR's requirements and programme of work for the biennium were coherent and realistic, given the available capacities on the ground.

In early 2010, field operations, regional offices and bureaux worked to update and review plans and budgets for 2011 in line with revised population projections and needs assessments. This was an essential step in the process, enabling the Office to adapt its programmes to evolving operating contexts. As in previous years, operations used participatory assessments with persons of concern to identify programme objectives. Operations also emphasized the involvement of national and local governments, UN and non-governmental partners, as well as local host communities, in calculating and adjusting budgetary requirements.

UNHCR then took a phased approach throughout the biennium to implement the plans and budgets determined under the GNA. The level of expenditure authorized was constantly regulated in line with the funding that was made available. This was a complex task, involving careful review and prioritization of objectives, and the sequencing of needs to be addressed, as funds became available.

The biennium was marked by a succession of displacement crises which generated critical needs that could not have been foreseen at the time of planning. In 2011, UNHCR launched several supplementary budgets to respond to the situations of people uprooted in Côte d'Ivoire, Libya, Somalia and Sudan.

## | Global Strategic Priorities |

The Global Strategic Priorities (GSPs), adopted by UNHCR in August 2009, reflected areas of critical concern within the context of the GNA. The GSPs defined a common set of priorities for global operations in 2010 and 2011, supported by the Office's Results Framework.

In 2010 and 2011, operations used the GSPs in the planning and prioritization processes to steer the focus towards life-saving interventions, including delivering essential services and assuring key protection activities; improving access to education and livelihoods in protracted displacement situations; strengthening protection capacity in situations of mixed migration; improving the responses in a number of urban refugee situations; ensuring emergency preparedness and response; and facilitating durable solutions. The GSPs were also used by regional offices and Headquarters in the review of plans and budget allocations.

The GSPs established global targets for the organization for the 2010-2011 biennium in relation to these priority areas. The results of UNHCR's efforts to reach these global targets are listed in the chapter on the Global Strategic Priorities. Comments and observations on a number of aspects of this initial phase of results-based reporting are inserted in several of the thematic chapters of this report, and further analysis will feed into current and future planning and resource allocation processes.

# R's programmes

## | Requirements |

UNHCR's overall budget in 2011 increased from USD 3.3 billion to USD 3.8 billion with the establishment of six supplementary programmes. Within the overall budget, the total requirements for programmed activities increased from USD 3.1 billion to USD 3.7 billion. The additional USD 631.8 million represented transfers of USD 125.9 million and USD 5 million from the Operational and "New or additional activities – mandate-related" (NAM) Reserves, respectively, as well as the amount of USD 500.9 million for supplementary programmes, which were established to address unforeseen and new emergency needs in refugee and IDP displacement situations throughout the world. These supplementary programmes included:

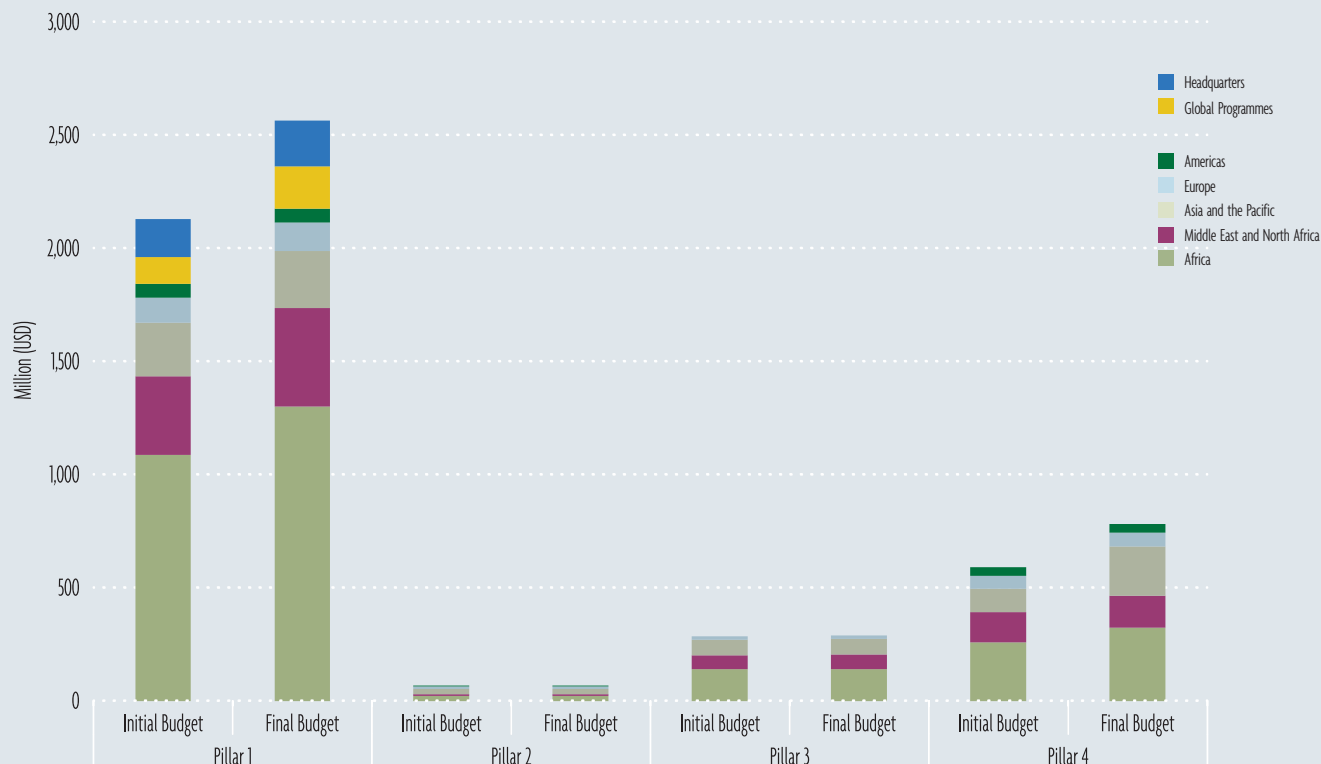
- Emergency assistance to flood-affected populations in Pakistan (USD 121.5 million)
- The emergency situation in Kyrgyzstan (USD 11.4 million)
- Emergency response in North Africa and the Mediterranean (USD 110 million)
- Emergency preparedness and response in the Côte d'Ivoire situation (USD 126 million)
- Emergency preparedness and response in the Sudan situation (USD 60.6 million)
- The Somalia displacement crisis (USD 71.3 million)

As shown in **Chart 1**, which reflects initial and final requirements by pillar and geographic region, USD 2.6 billion, or 69 per cent of overall programmed activities, was allocated to Pillar 1 for refugee programmes, followed by IDP projects in Pillar 4 (USD 781.2 million, or 21 per cent). Reintegration projects (Pillar 3) and stateless programmes (Pillar 2) represented 8 per cent (USD 289.4 million) and 2 per cent (USD 66.3 million), respectively. While this trend is comparable to last year's, the overall requirements have increased by more than USD 565 million in comparison with 2010, largely driven by new crises, notably in the North and sub-Saharan regions of Africa, as well as the sustained high level of operations in the Middle East and Asia regions.

Africa continued to account for the largest part of total programmed activities – USD 1.8 billion or 48 per cent. The bulk of the requirements (USD 1.3 billion or 73 per cent) were in Pillar 1 for refugee programmes, followed by USD 323.6 million or 18 per cent for IDP projects in Pillar 4.

Requirements for North Africa and the Middle East (USD 651.6 million) were second highest, representing 18 per cent of overall programmed activities, followed by Asia and the Pacific (USD 559.4 million or 15 per cent), Europe (USD 212 million or 6 per cent) and the Americas (USD 102.6 million or 3 per cent). The largest requirements were for the operations in the Sudan and South Sudan which

**CHART 1** Programmed activities: initial and final budgets by region and pillar | 2011



Note: Excludes JPOs

amounted to USD 239 million, 51 per cent (USD 122.8 million) of which were for IDP projects. These operational requirements expanded significantly in the run-up to and following the actual declaration of independence by South Sudan in July 2011. South Sudan will be reported as a separate operation as of 2012.

Pakistan was the second largest operation worldwide, after the Sudan and South Sudan, with requirements of USD 233.4 million, including USD 152.3 million or 65 per cent for IDP projects (the largest IDP operation in 2011). Kenya had the third-largest level of requirements, amounting to USD 216.3 million, almost exclusively related to refugee programmes under Pillar 1. Operations in Kenya expanded significantly in the course of 2011 due to the Somalia displacement crisis. Requirements for operations in Iraq and Chad also exceeded USD 200 million in 2011, reaching USD 208.7 million and USD 207.2 million, respectively. The combined requirements of these operations represent 33 per cent of the total requirements in the Field.

In 2011, UNHCR utilized 57 per cent, or USD 125.9 million, of its Operational Reserve to meet unforeseen needs in ongoing operations, as well as new, emergency needs which arose during the year. One third of the total requirements met from the Operational Reserve were for Africa (USD 42.9 million or 34 per cent); followed by Europe (USD 10.4 million or 8 per cent); the Americas (USD 5.8 million or 5 per cent); the Middle East and North Africa (USD 2 million or 1.6 per cent); and Asia and the Pacific (USD 2.9 million or 2.3 per cent). Transfers to Global Programmes and Headquarters amounted to USD 51.6 million and USD 10.4 million, respectively (41 per cent and 8.2 per cent, respectively).

Unlike previous years, UNHCR utilized only 25 per cent or USD 5 million of the NAM Reserve, with almost two-thirds of requirements met from the NAM

Reserve being for Africa (USD 3.2 million or 65 per cent). Requirements for the Junior Professional Officer (JPO) scheme remained at USD 12 million.

## | Income |

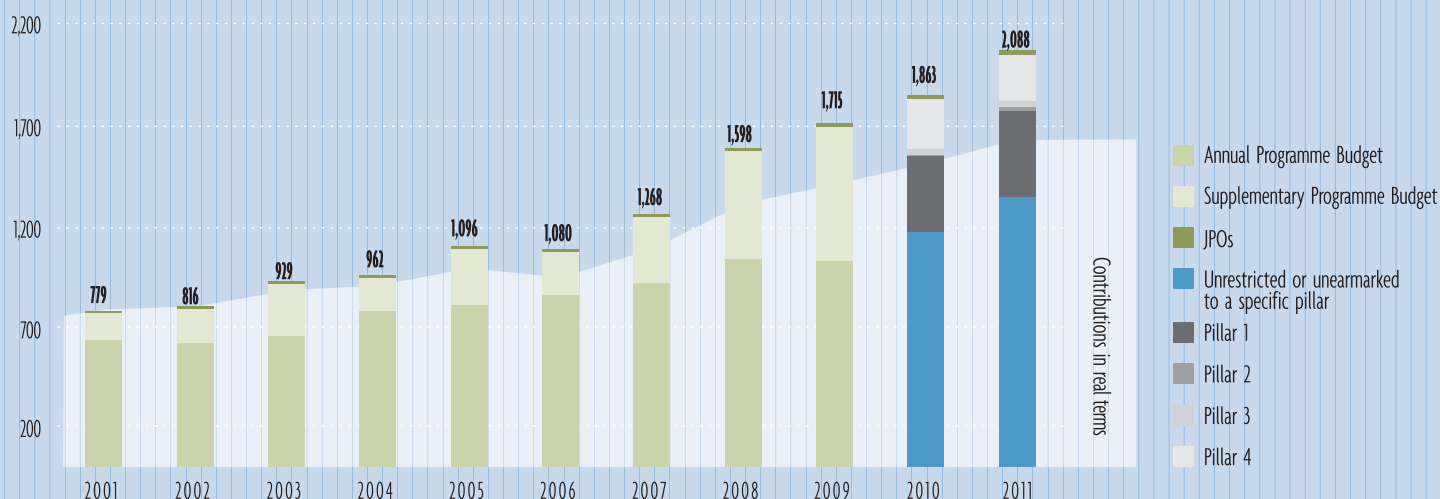
Funds available in 2011 reached a record level of USD 2.4 billion. This sum comprised: a carry-over of USD 234 million from 2010; net income of USD 46 million in 2011 from adjustments, transfers and other sources; and a total of USD 2.1 billion in contributions received in 2011, including the assessed contribution from the United Nations Regular Budget amounting to USD 44.1 million.

Chart 2 shows the contributions to UNHCR by type of budget in nominal and real terms. While the Office is strenuously pursuing efforts to diversify its donor base, Chart 3 indicates that 50 per cent of voluntary contributions come from UNHCR's top three donors, and 78 per cent from the top ten donors. The top donors in 2011 remained the United States, Japan and the European Union, followed closely by the United Kingdom and Sweden. Please see Chart 4 for further details on UNHCR's main donors.

### POOLED FUNDING AND DEVELOPMENT PARTNERSHIPS

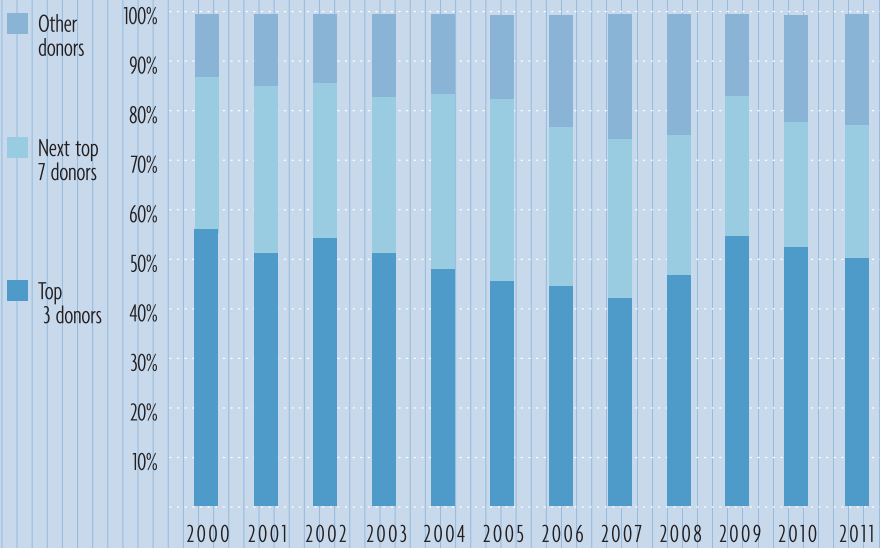
The importance of securing funding for the work of the Office from decentralized humanitarian, transitional and development sources continued to grow in 2011, requiring field operations to dedicate additional resources to these fund-raising efforts. UNHCR has therefore worked to reinforce the Field's capacity through fund-raising training as well as institutional support from Headquarters in preparing submissions. Efforts are being pursued to enable field staff to produce high quality proposals and reports concerning the implementation of projects funded by these kinds of funding streams.

CHART 2 Contributions to UNHCR in nominal and real terms (USD millions) | 2001 - 2011



Note: Contributions in real terms have been adjusted with the United States consumer price index, using 2001 as the base year.

**CHART 3** Share of contributions by main donors | 2000 - 2011

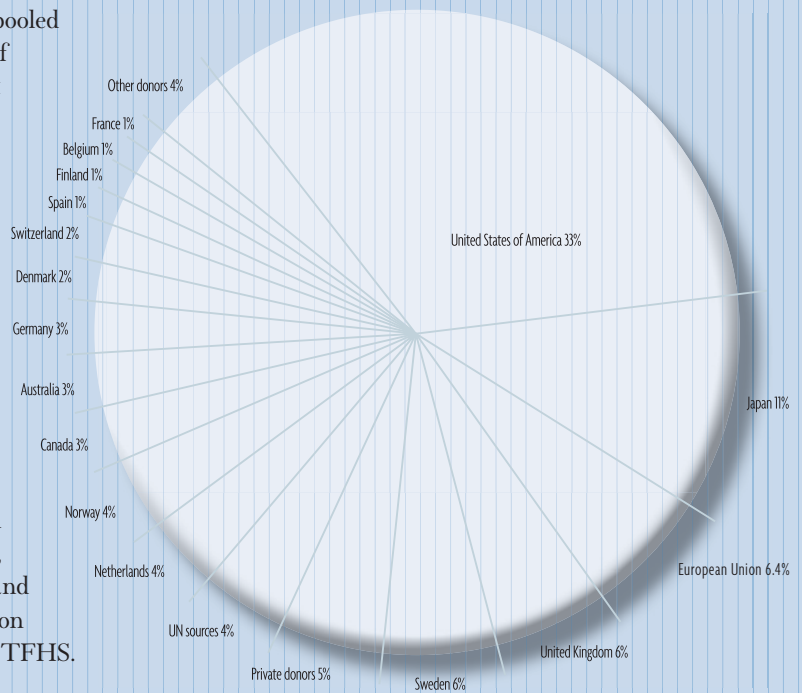


Thanks to these efforts, the current upward trend in the volume of contributions received from such sources, including UN-managed pooled and trust funds, continued in 2011. UNHCR received funding from 19 UN pooled funds, six more than in 2010. The total amount of contributions received from these sources in 2011 was USD 89.1 million, compared with USD 77.8 million in 2010. The largest contributions came from the Central Emergency Response Fund (CERF), the Common Humanitarian Funds (CHF), the Peace Building Fund (PBF) and the UN Trust Fund for Human Security (UNTFHS).

Of all of these, the CERF contributed the largest share, with total contributions amounting to USD 50.2 million. The CERF is a significant funding source, now ranking as UNHCR's 11th largest source of income in 2011.

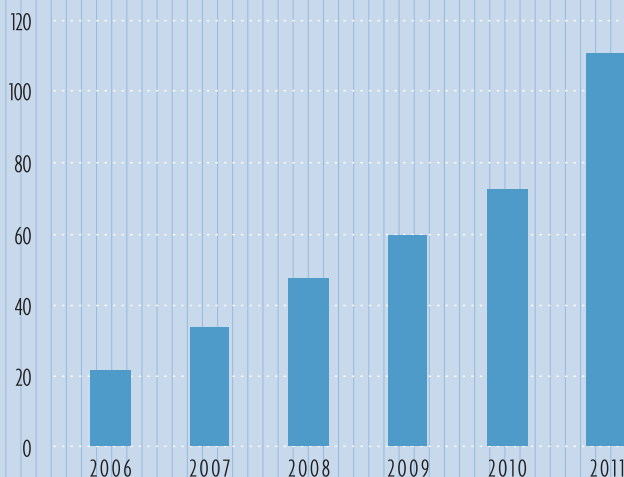
Other significant contributions were received from the CHFs for the Central African Republic, the Democratic Republic of the Congo, Somalia and Sudan, totalling USD 12.4 million; USD 8.7 million from the PBF; and USD 2.0 million from the UNTFHS.

**CHART 4** Main donors in 2011

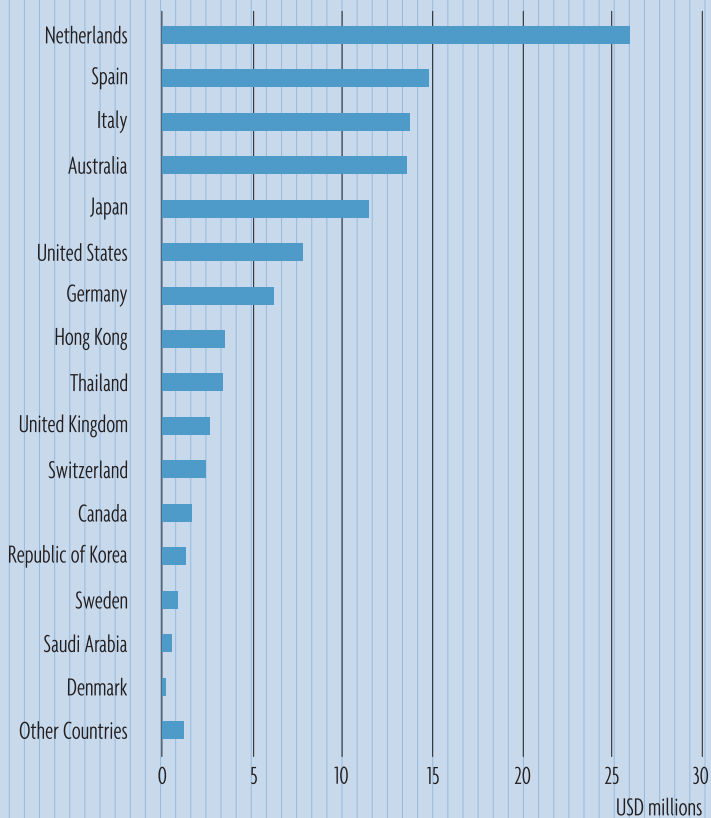


In 2011, UNHCR also continued to prioritize efforts to bring in more funds from development funding sources. To find sustainable solutions for people of concern, the Office is aware that it needs to establish strong development partnerships and access to resources beyond those required for emergencies and humanitarian relief operations. UNHCR has been pursuing opportunities to reinforce its partnerships with development actors to achieve solutions to displacement in as many situations as possible, including through the Transitional Solutions Initiative (TSI), a joint endeavour with UNDP, the World Bank, and other partners. In 2011, pilot TSI programmes were launched in Eastern Sudan and Colombia. These efforts will be scaled up over time as inter-agency development partnerships are further strengthened.

**CHART 6 Contributions from the private sector (USD millions) | 2006 - 2011**



**CHART 5 2011 Private sector contributions by origin**



**PRIVATE SECTOR FUND RAISING**

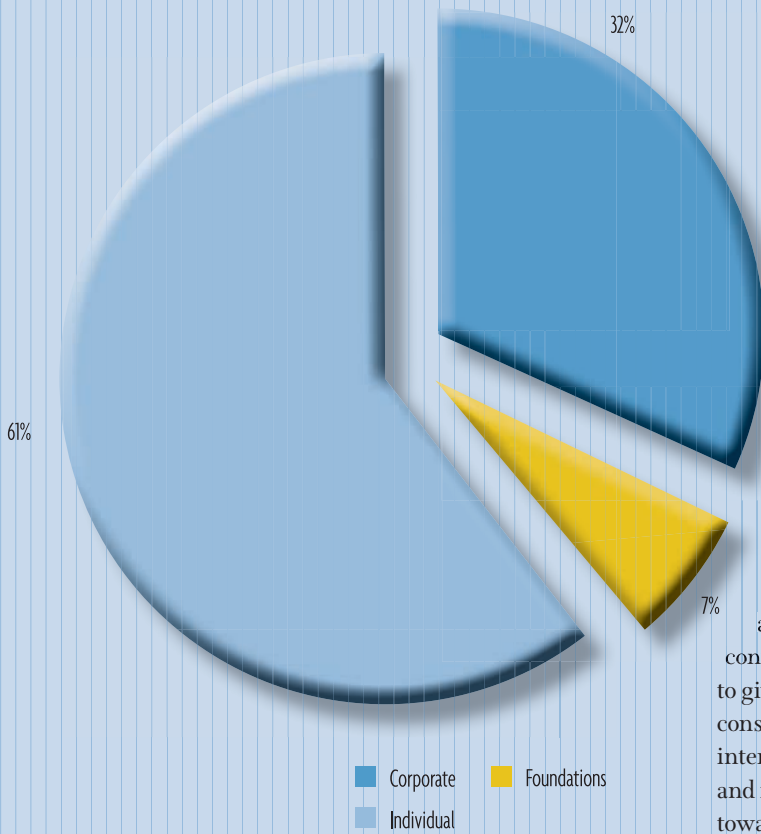
Private donors provided a total of USD 111 million to UNHCR in 2011, an increase against 2010 income of 53 per cent. This strong growth is in large part due to income from a well-established global programme of face-to-face fund raising targeted at regular donors, which is implemented by UNHCR field offices and national associations.

Thanks to a growing Leadership Giving programme, 2011 also saw a record increase in income from corporations, foundations and “High Net Worth Individuals” (HNWI) compared to 2010, with an exceptional pledge of USD 62 million from the IKEA Foundation to be disbursed over three years (see Working in Partnership chapter for more details). **Chart 5** shows contributions from the private sector by country of origin and **Chart 6** provides an overview of how contributions from the private sector have evolved since 2006.

Securing unrestricted income remains an overarching priority for UNHCR. In 2011, 53 per cent of private sector total income was unearmarked or broadly earmarked. Individual donors continued to be the primary source of unearmarked funding, and in the past year, an additional 75,000 people have joined the ranks of UNHCR’s individual donors, bringing their total number to 487,696. This represents an increase of 18 per cent compared to 2010. UNHCR’s private sector fund raising efforts continued to focus primarily on attracting, retaining and nurturing these individual donors through regular engagement, including through online channels.



**CHART 7** Private sector contributions in 2011 by source

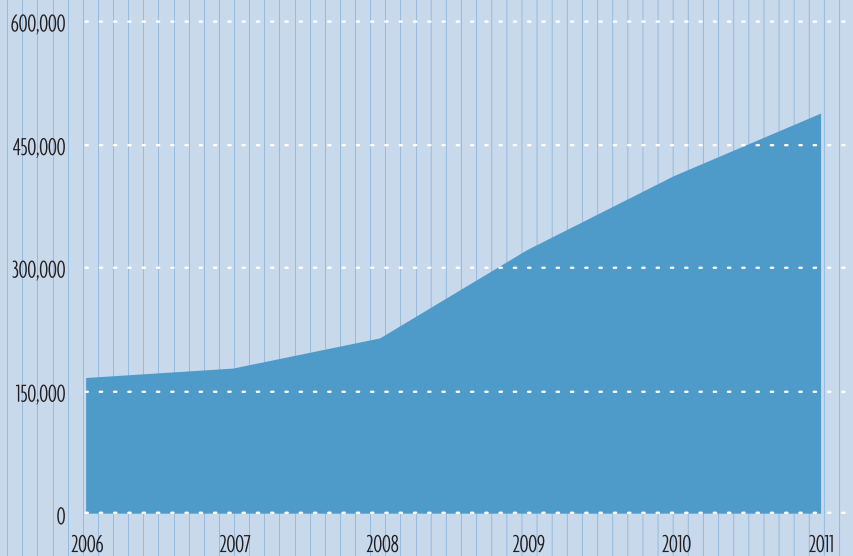


**Chart 7**, which gives a breakdown of private sector contributions by source, shows that individual donors were the largest source of private sector contributions, providing 61 per cent of the total private sector income. **Chart 8** shows the overall growth in the number of individuals who have contributed to UNHCR from 2006 to 2011.

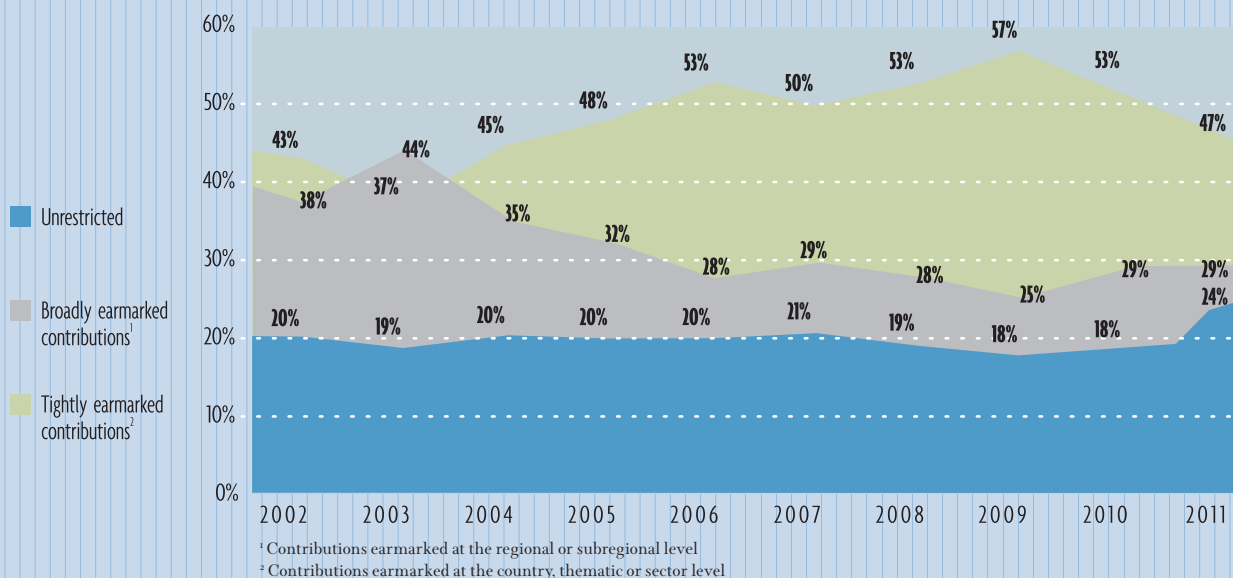
UNHCR has undertaken a robust investment plan and initiated new strategies to increase funding for its comprehensive needs-based budget. In order to expand its private donor base and secure a substantial increase in contributions, the Office has continued to give emphasis to enlisting new donors, consolidating partnerships with national and international corporations and foundations, and identifying solutions to direct funds toward UNHCR's greatest needs as identified in prioritized plans.

A number of branch offices and national associations expanded activities aimed at corporations, foundations and HNWI to great effect. Globally, this income stream continues to increase.

**CHART 8** Number of individuals contributing to UNHCR | 2006 - 2011



**CHART 9** Earmarking trend - percentage of total contributions | 2002 - 2011



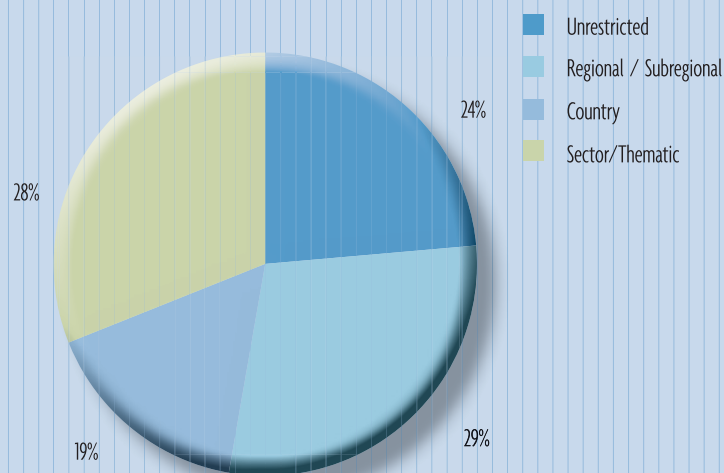
## | Quality of contributions |

Early and unrestricted contributions allow UNHCR to carry out its protection and assistance work for populations of concern in an uninterrupted and predictable manner. Sustained donor support and predictable funding patterns are therefore critical for the Office to be able to plan, budget and implement operations in a timely and efficient way.

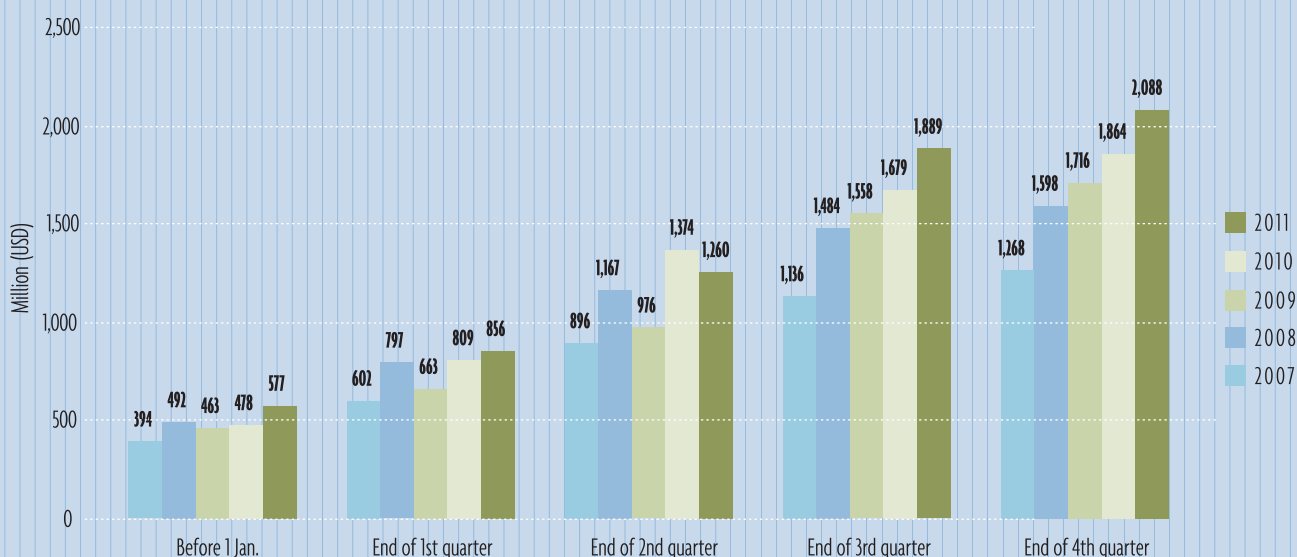
Chart 9 shows an increase in the percentage of unrestricted contributions, from 18 per cent in 2010 to 24 per cent in 2011, as well as an encouraging decline in the percentage of tightly earmarked contributions, including those at the country and sector/thematic levels, which continued from 2010. Given the importance of unrestricted and broadly earmarked funding for its operations, this trend is greatly welcomed by UNHCR. Chart 10 shows a breakdown of the level of earmarking for the contributions received in 2011.

Chart 11 gives an overview of the point in time during the year when contributions were made to UNHCR over the past five years.

**CHART 10** Level of earmarking in 2011



**CHART 11** Timing of contributions



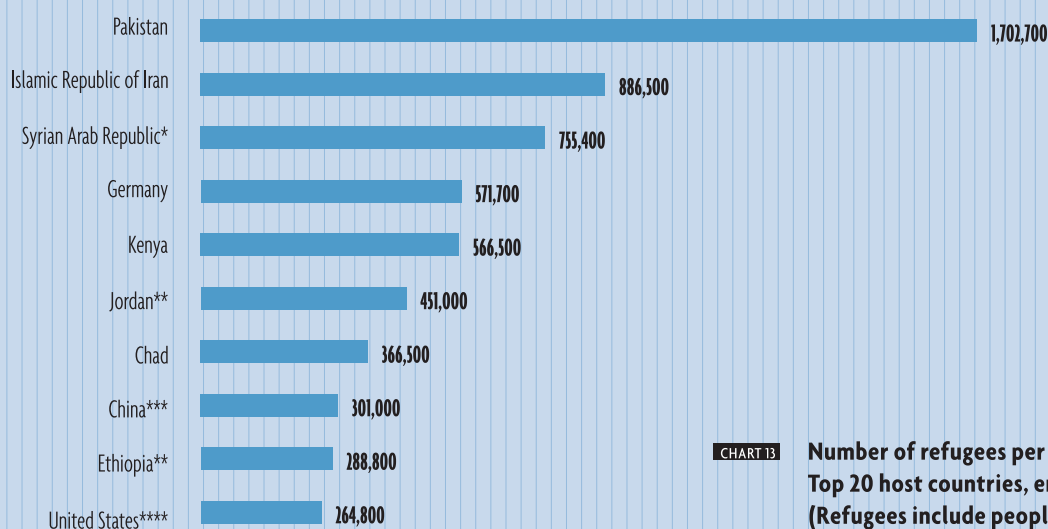
## | Contributions of host countries |

UNHCR is deeply conscious of the generosity and substantial contributions of countries hosting refugees. While the Office provides protection and various forms of essential services, refugees are often sustained by the resources and support of their hosting communities. As shown in **Chart 12**, Pakistan remains the number 1 refugee-hosting country, followed by the Islamic Republic of Iran, both countries hosting mainly Afghan

refugees. In the Syrian Arab Republic, the third largest hosting country, Iraqi refugees made up the main refugee population.

Looking at the number of refugees per 1,000 inhabitants shows a different picture, as indicated in **Chart 13**. Using this criterion, Jordan comes out as the main refugee-hosting country, with 73 refugees per 1,000 inhabitants, followed by the Syrian Arab Republic and

**CHART 12** Refugee population including people in refugee-like situations  
Top 10 host countries, end-2011



Note:

All figures are rounded.

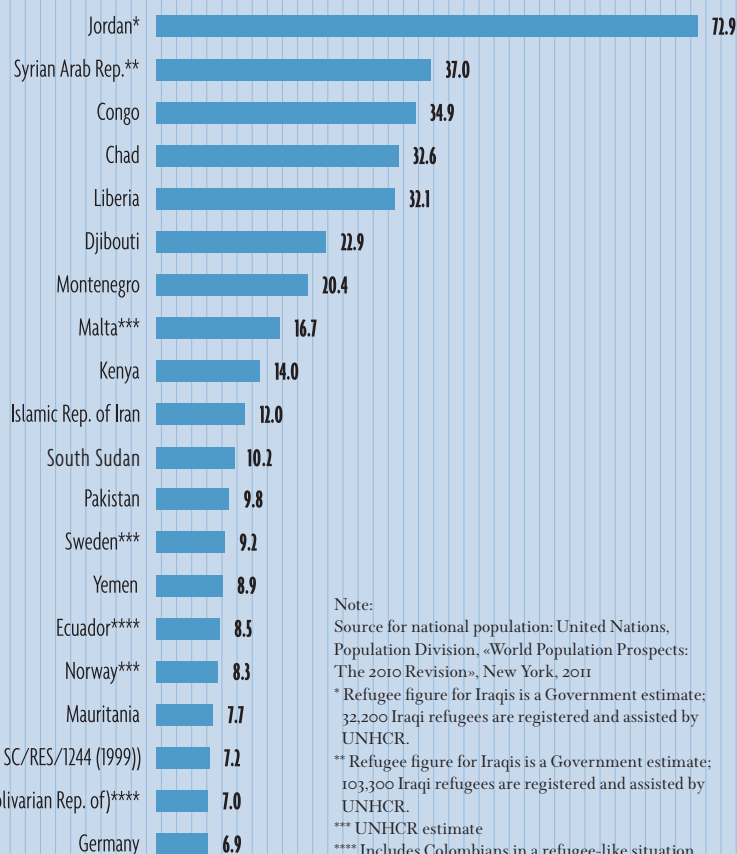
\* Refugee figure for Iraqis is a Government estimate; 103,300 Iraqi refugees are registered and assisted by UNHCR.

\*\* Refugee figure for Iraqis is a Government estimate; 32,200 Iraqi refugees are registered and assisted by UNHCR.

\*\*\* The 300,000 Vietnamese refugees are well integrated and in practice receive protection from the Government of China.

\*\*\*\* UNHCR estimate based on recognized asylum-seekers during the past 10 years.

**CHART 13** Number of refugees per 1,000 inhabitants  
Top 20 host countries, end-2011  
(Refugees include people in refugee-like situations)



Note:

Source for national population: United Nations, Population Division, «World Population Prospects: The 2010 Revision», New York, 2011

\* Refugee figure for Iraqis is a Government estimate; 32,200 Iraqi refugees are registered and assisted by UNHCR.

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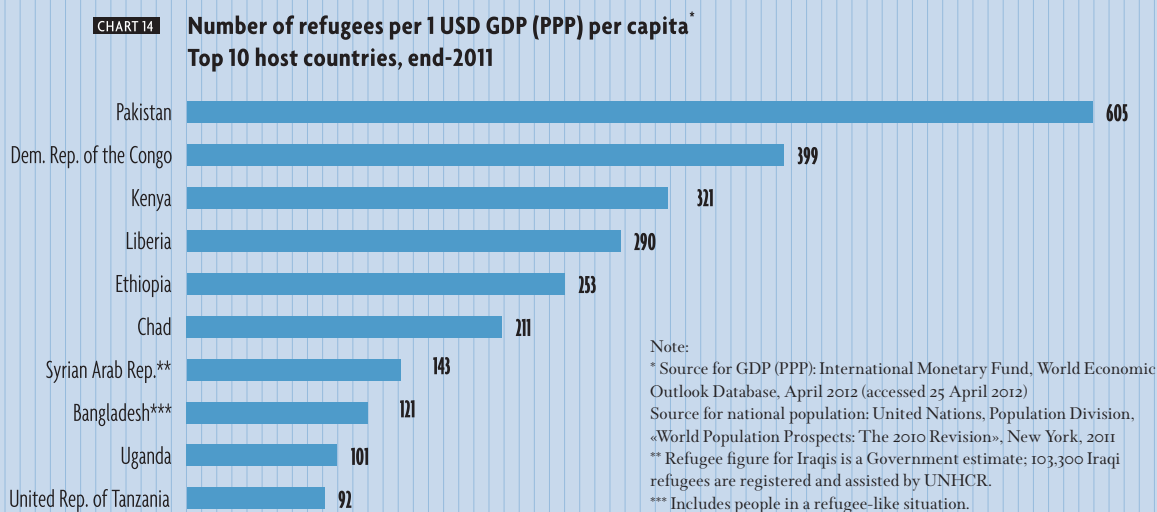
\*\*\* UNHCR estimate

\*\*\*\* Includes Colombians in a refugee-like situation.



then the Congo. When measuring the number of refugees per 1 USD GDP (PPP) per capita, Pakistan is again shown to be shouldering the greatest responsibility, followed by the Democratic Republic of the Congo, Kenya and Liberia.

Chart 14 provides more details.



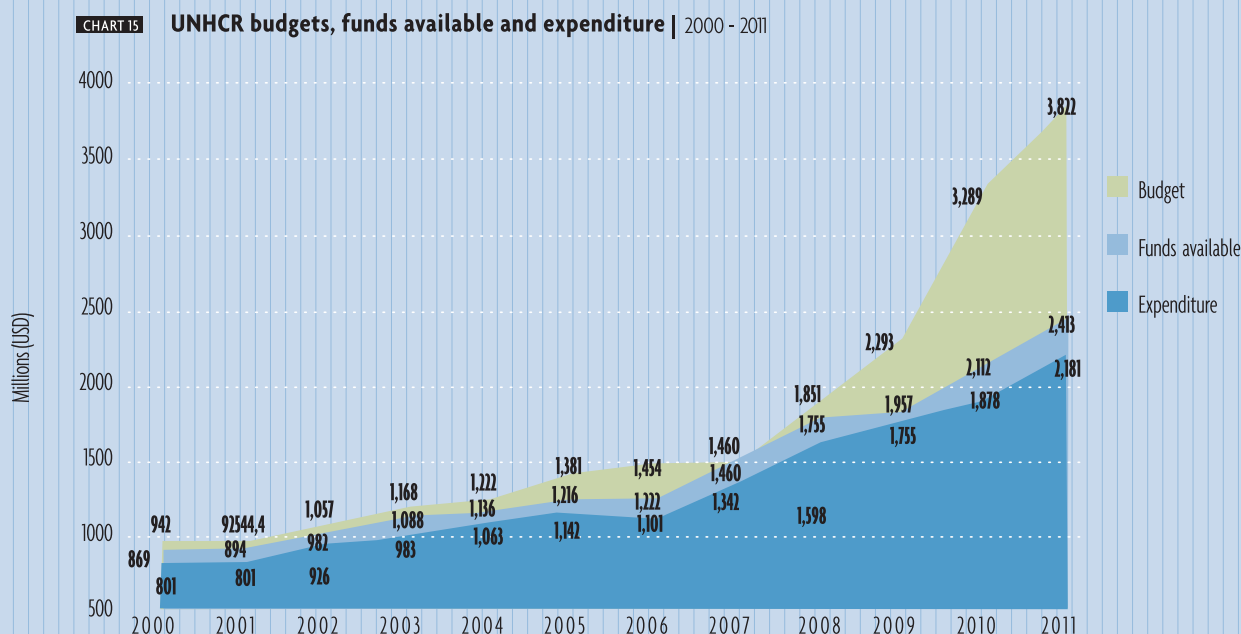
## | Management of funds |

UNHCR's total budget in 2011 was USD 3.8 billion (comprising amounts for programmed activities of USD 3.7 billion, reserve balances of USD 108.5 million and funds for JPOs of USD 12 million). With funds available of USD 2.4 billion and expenditure of USD 2.2 billion, the closing balance for 2011 amounted to USD 232 million. This closing balance included specific earmarked funds for the continuation of programmed activities in 2012.

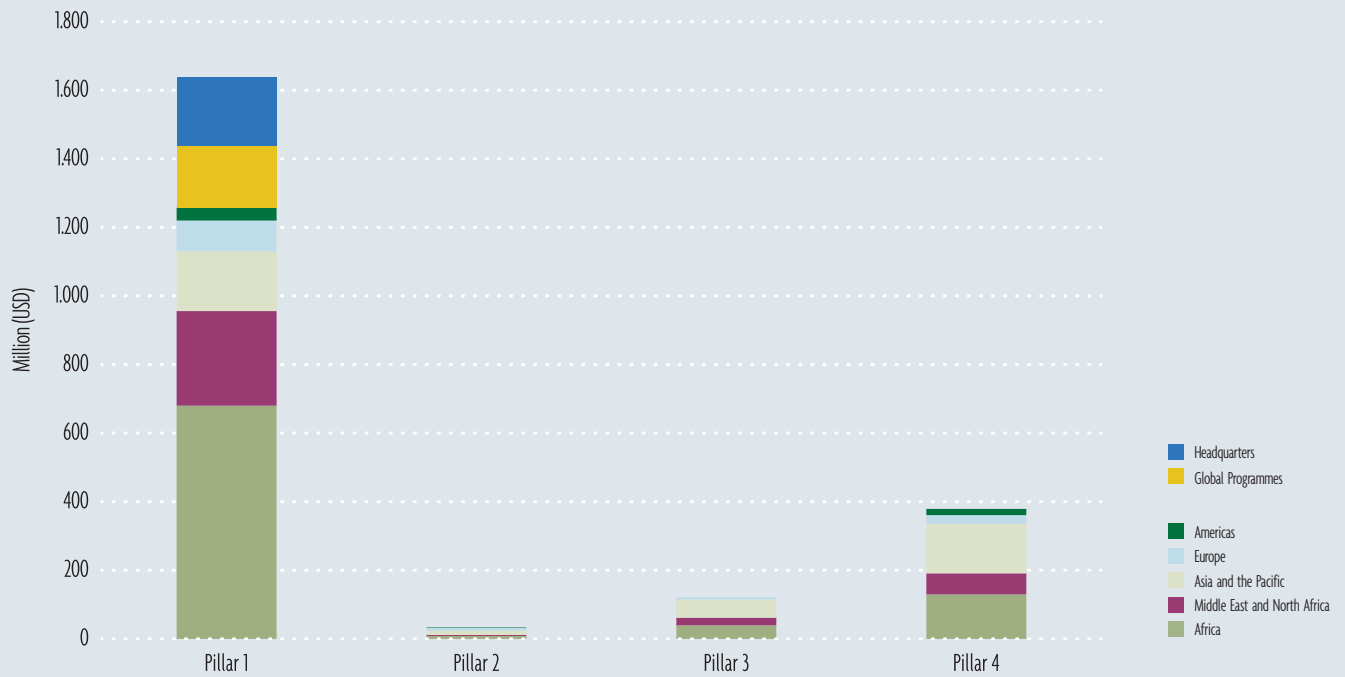
The total expenditure in 2011 was USD 2.18 billion, which included USD 2.17 billion for programmed activities and USD 9.6 million for JPOs. This represented an increase

of USD 302.9 million (or 16 per cent) in comparison with expenditure in 2010. Chart 15 illustrates the trends of budgets, funds available and expenditure, showing the sharp increase in requirements as of 2010, corresponding to the move to comprehensive needs-based planning and budgeting. It also illustrates the commensurate increase in funds available and expenditure; nevertheless, the gap between funds available and overall requirements remains evident.

Expenditure for refugee programmes (Pillar 1) amounted to three-quarters of the total expenditure for programmed activities, amounting to USD 1.6 billion.



**CHART 16 Expenditure for programmed activities by region and pillar | 2011**



Note: Excludes JPOs

This represented a noteworthy increase of 22 per cent in comparison with expenditure for refugee programmes in 2010. With expenditure of USD 378.8 million (or 17 per cent), the IDP projects (Pillar 4) expenditure was the second highest; however, a decrease of 7 per cent in comparison with expenditure in 2010 should be noted. Expenditure on reintegration projects (Pillar 3) and stateless programmes (Pillar 2) amounted to USD 121.4 million and USD 33.5 million, respectively (or 6 per cent and 2 per cent, respectively). **Chart 16** provides further details on expenditure breakdown by region and pillar.

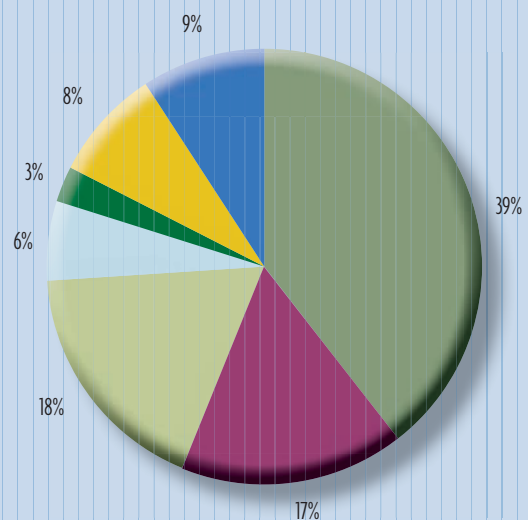
The distribution of expenditure by region corresponds by and large to that in 2010. Expenditure in Africa accounted for 39 per cent of total expenditure on programmed activities, representing an incremental increase of 3 per cent in comparison with 2010. Expenditure in the Asia and the Pacific region has gone down from 20 to 18 per cent, followed by the Middle East and North Africa region (17 per cent). Europe and the Americas accounted for 6 and 3 per cent of the expenditure, respectively. Global Programmes increased to 8 per cent (compared to 7 per cent in 2010). Expenditure on Headquarters remained at 9 per cent. **Chart 17** reflects these ratios. Most of the expenditure was on field operations providing protection in combination with various forms of solutions (36 per cent).

### | Conclusion |

The year 2011 presented UNHCR with significant operational challenges. Emergencies in North and West Africa, as well as in the Horn of Africa, tested the ability of the Office to respond rapidly to multiple

crises with adequate resources. Fortunately, donors continued to extend their commitment to UNHCR's humanitarian efforts. Moving forward, the Office will continue its focus on expanding its donor base and work to provide donors with high quality, timely reporting on the results achieved with their generous contributions.

**CHART 17 Expenditure by region | 2011**



Note: Excludes JPOs

TABLE 1

## Budget and expenditure in 2011

(USD)

Subregion		PILLAR 1 Refugee programme	PILLAR 2 Stateless programme	PILLAR 3 Reintegration projects	PILLAR 4 IDP projects	Total
Central Africa and the Great Lakes	Budget	211,765,910	4,243,123	107,347,488	70,309,311	393,665,832
	Expenditure	124,566,405	1,855,346	22,560,708	24,365,664	173,348,123
East and Horn of Africa	Budget	830,921,869	9,957,503	11,284,311	219,753,256	1,071,916,939
	Expenditure	420,793,532	3,449,757	6,698,150	96,990,727	527,932,166
West Africa	Budget	173,311,293	5,043,153	19,448,039	29,072,575	226,875,060
	Expenditure	91,657,247	2,035,097	9,560,808	6,505,169	109,758,321
Southern Africa	Budget	84,802,049	2,225,653	2,528,102	4,432,293	93,988,097
	Expenditure	43,203,158	1,262,126	421,090	1,816,898	46,703,272
North Africa	Budget	134,295,541	0	0	10,848,957	145,144,498
	Expenditure	87,616,984	0	0	2,565,042	90,182,026
Middle East	Budget	302,138,453	9,125,605	65,062,863	130,076,739	506,403,660
	Expenditure	188,012,882	2,624,737	22,644,704	58,950,744	272,233,067
South-West Asia	Budget	129,867,863	815,199	67,444,591	175,612,790	373,740,443
	Expenditure	98,519,013	559,758	53,174,972	122,468,855	274,722,598
Central Asia	Budget	9,071,299	3,359,513	0	10,732,964	23,163,776
	Expenditure	6,265,606	2,441,548	0	4,521,867	13,229,021
South Asia	Budget	36,295,884	1,501,952	0	17,498,959	55,296,795
	Expenditure	22,802,926	867,767	0	9,467,396	33,138,089
South-East Asia	Budget	60,668,451	14,736,347	377,372	14,367,668	90,149,838
	Expenditure	35,566,671	8,354,763	153,242	7,874,513	51,949,189
East Asia and the Pacific	Budget	15,405,017	1,169,397	0	460,000	17,034,414
	Expenditure	11,710,261	798,244	0	444,056	12,952,561
Eastern Europe	Budget	49,303,098	4,343,496	2,265,525	28,709,429	84,621,548
	Expenditure	33,092,644	2,432,476	529,092	14,627,045	50,681,257
South-Eastern Europe	Budget	27,855,110	4,495,037	13,679,143	30,236,719	76,266,009
	Expenditure	18,254,825	3,255,945	5,636,745	10,184,034	37,331,549
Central Europe	Budget	9,695,418	648,188	0	0	10,343,606
	Expenditure	7,835,611	502,769	0	0	8,338,380
Northern, Western and Southern Europe	Budget	38,704,414	2,092,148	0	0	40,796,562
	Expenditure	30,005,836	1,864,045	0	0	31,869,881
North America and the Caribbean	Budget	8,774,165	2,372,077	0	6,477,459	17,623,701
	Expenditure	7,445,300	1,106,965	0	1,863,358	10,415,623
Latin America	Budget	52,220,811	188,018	0	32,567,240	84,976,069
	Expenditure	30,698,376	125,344	0	16,209,445	47,033,165
Global Programmes	Budget	188,162,479	0	0	0	188,162,479
	Expenditure	180,456,496	0	0	0	180,456,496
Headquarters <sup>1</sup>	Budget	201,057,316	0	0	0	201,057,316
	Expenditure	199,234,589	0	0	0	199,234,589
Subtotal programmed activities	<b>Budget</b>	<b>2,564,316,440</b>	<b>66,316,409</b>	<b>289,437,434</b>	<b>781,156,359</b>	<b>3,701,226,642</b>
	<b>Expenditure</b>	<b>1,637,738,362</b>	<b>33,536,687</b>	<b>121,379,511</b>	<b>378,854,813</b>	<b>2,171,509,373</b>
Operational Reserve	Budget	93,381,549	0	0	0	93,381,549
NAM Reserve <sup>2</sup>	Budget	15,031,152	0	0	0	15,031,152
NAM support costs	Budget	68,238	0	0	0	68,238
Junior Professional Officers	Budget	12,000,000	0	0	0	12,000,000
	Expenditure	9,589,954	0	0	0	9,589,954
	<b>Budget</b>	<b>2,684,797,379</b>	<b>66,316,409</b>	<b>289,437,434</b>	<b>781,156,359</b>	<b>3,821,707,581</b>
	<b>Expenditure</b>	<b>1,647,328,316</b>	<b>33,536,687</b>	<b>121,379,511</b>	<b>378,854,813</b>	<b>2,181,099,327</b>

<sup>1</sup> Includes allocations from the UN Regular Budget as follows: USD 44,058,600 (budget) and USD 44,058,600 (expenditure).

<sup>2</sup> "New or additional activities - mandate-related" Reserve

TABLE 2

## Supplementary budgets in 2011

(USD)

Description	Budget	
<b>Emergency assistance to flood-affected populations in Pakistan</b>	Asia and the Pacific	121,117,284
	Headquarters	372,890
	<b>Subtotal</b>	<b>121,490,174</b>
<b>Kyrgyzstan emergency situation</b>	Asia and the Pacific	11,442,964
	<b>Subtotal</b>	<b>11,442,964</b>
<b>North Africa and Mediterranean emergency response</b>	Europe	3,487,930
	Middle East and North Africa	105,656,883
	Headquarters	855,188
	<b>Subtotal</b>	<b>110,000,001</b>
<b>Emergency preparedness and response to the Côte d'Ivoire situation</b>	West and Central Africa	125,758,709
	Headquarters	235,127
	<b>Subtotal</b>	<b>125,993,836</b>
<b>Emergency preparedness and response for the Sudan situation</b>	East and Horn of Africa	55,259,780
	Global Programmes	5,360,308
	<b>Subtotal</b>	<b>60,620,088</b>
<b>Somalia displacement crisis</b>	East and Horn of Africa	71,330,519
	<b>Subtotal</b>	<b>71,330,519</b>
<b>Total</b>	<b>500,877,582</b>	

TABLE 3

## Summary of contributions in 2011

(USD)

Donor	Unearmarked or broadly earmarked	PILLAR 1 Refugee programme	PILLAR 2 Stateless programme	PILLAR 3 Reintegration projects	PILLAR 4 IDP projects	JPOs	Total
<b>Governments and the European Commission</b>	1,284,016,466	341,708,556	5,162,278	43,302,241	189,957,068	8,620,874	1,872,767,482
<b>Intergovernmental bodies</b>	300,000	14,344,148	0	72,760	574,733	0	15,291,641
<b>UN funds</b>	152,844	45,757,752	888,100	630,528	40,845,648	865,432	89,140,304
<b>Private donors</b>	64,497,286	42,183,820	0	160,000	4,234,186	0	111,075,292
<b>UN Regular Budget</b>	0	44,058,600	0	0	0	0	44,058,600
<b>Total</b>	<b>1,348,966,596</b>	<b>488,052,875</b>	<b>6,050,378</b>	<b>44,165,530</b>	<b>235,611,635</b>	<b>9,486,306</b>	<b>2,132,333,319</b>

TABLE 4

## Total contributions in 2011

(USD)

Donor	Contributions	JPOs	Total
Governments and the European Commission			
United States of America	698,168,056	0	698,168,056
Japan	225,199,398	907,246	226,106,644
European Union	133,191,382	0	133,191,382
United Kingdom	120,693,340	0	120,693,340
Sweden	117,819,401	854,812	118,674,212
Netherlands	76,879,116	1,682,779	78,561,895
Norway	75,251,573	858,370	76,109,943
Canada	58,543,383	0	58,543,383
Australia	56,537,400	0	56,537,400
Germany	54,964,199	714,022	55,678,221
Denmark	46,248,344	602,203	46,850,547
Switzerland	31,168,077	456,793	31,624,870
Spain <sup>1</sup>	30,536,757	356,633	30,893,391
Finland	27,684,871	389,549	28,074,419
Belgium	26,227,857	702,270	26,930,127
France	25,481,992	499,215	25,981,207
Ireland	11,196,310	0	11,196,310
Luxembourg	9,855,453	108,789	9,964,242
Italy	7,450,420	391,289	7,841,708
New Zealand	6,238,753	0	6,238,753
Republic of Korea	4,600,000	96,905	4,696,905
Brazil	3,750,034	0	3,750,034
Austria	3,196,776	0	3,196,776
Greece	2,130,540	0	2,130,540
Russian Federation	2,000,000	0	2,000,000
Hungary	1,703,995	0	1,703,995
Kuwait	1,000,000	0	1,000,000
Morocco	1,000,000	0	1,000,000
Poland	809,610	0	809,610
South Africa	610,288	0	610,288
United Arab Emirates	500,000	0	500,000
Liechtenstein	331,996	0	331,996
Portugal	300,000	0	300,000
Monaco	282,523	0	282,523
Estonia	275,644	0	275,644
China	250,000	0	250,000
Romania	209,245	0	209,245
Slovenia	204,703	0	204,703
Iceland	202,558	0	202,558
Turkey	201,000	0	201,000
Czech Republic	126,794	0	126,794
Saudi Arabia	112,000	0	112,000

## Total contributions in 2011

(USD)

Donor	Contributions	JPOs	Total
Algeria	100,000	0	100,000
Argentina	100,000	0	100,000
Chile	100,000	0	100,000
Oman	100,000	0	100,000
Qatar	100,000	0	100,000
Malta	79,082	0	79,082
Serbia	63,683	0	63,683
Israel	60,000	0	60,000
Andorra	51,591	0	51,591
Mexico	50,000	0	50,000
Cyprus	34,409	0	34,409
Egypt	25,000	0	25,000
Lithuania	20,520	0	20,520
Azerbaijan	20,000	0	20,000
Holy See	20,000	0	20,000
Thailand	20,000	0	20,000
Costa Rica	17,397	0	17,397
Slovak Republic	13,141	0	13,141
Colombia	10,000	0	10,000
Côte d'Ivoire	10,000	0	10,000
Singapore	10,000	0	10,000
Bulgaria	8,000	0	8,000
<b>Subtotal</b>	<b>1,864,146,608</b>	<b>8,620,874</b>	<b>1,872,767,482</b>
<b>Intergovernmental bodies</b>			
World Bank	10,511,355	0	10,511,355
African Union	1,015,000	0	1,015,000
OPEC Fund for International Development	989,234	0	989,234
Intergovernmental Authority on Development (IGAD)	863,361	0	863,361
African Development Bank	630,000	0	630,000
Economic Community of West African States (ECOWAS)	500,000	0	500,000
Council of Europe Development Bank (CEB)	472,046	0	472,046
International Organization for Migration (IOM)	260,645	0	260,645
Arab Gulf Programme for Development (AGFUND)	50,000	0	50,000
<b>Subtotal</b>	<b>15,291,641</b>	<b>0</b>	<b>15,291,641</b>
<b>UN funds</b>			
Central Emergency Response Fund (CERF) <sup>2</sup>	50,154,676	0	50,154,676
UN Peacebuilding Fund <sup>3</sup>	8,654,922	0	8,654,922
Common Humanitarian Fund for Sudan <sup>4</sup>	7,603,182	0	7,603,182
UN Development Programme (UNDP)	6,535,279	0	6,535,279
Joint UN Programme on HIV and AIDS (UNAIDS)	4,629,145	0	4,629,145
Common Humanitarian Fund for Somalia <sup>5</sup>	2,697,469	0	2,697,469
UN Trust Fund for Human Security <sup>6</sup>	1,980,186	0	1,980,186
Common Humanitarian Fund for DRC <sup>7</sup>	1,798,901	0	1,798,901



## Total contributions in 2011

(USD)

Donor	Contributions	JPOs	Total
UN Delivering as One	1,363,118	0	1,363,118
UN Millennium Development Goals Achievement Fund <sup>8</sup>	231,808	865,432	1,097,240
UNDG Iraq Trust Fund	731,830	0	731,830
UN Children's Fund (UNICEF)	663,017	0	663,017
UN Population Fund (UNFPA)	486,375	0	486,375
Common Humanitarian Fund for CAR <sup>9</sup>	283,000	0	283,000
Stabilization and Recovery Funding Facility in Eastern DRC	270,000	0	270,000
Office of the UN High Commissioner for Human Rights (OHCHR)	100,000	0	100,000
Trust Fund for International Cooperation for Development	71,964	0	71,964
Food and Agriculture Organization (FAO)	15,000	0	15,000
World Health Organization (WHO)	5,000	0	5,000
<b>Subtotal</b>	<b>88,274,872</b>	<b>865,432</b>	<b>89,140,304</b>
<b>Private donors</b>			
IKEA Foundation	23,744,975	0	23,744,975
<i>España con ACNUR</i>	14,767,566	0	14,767,566
Private donors in Italy	13,615,035	0	13,615,035
Australia for UNHCR	13,604,566	0	13,604,566
Japan Association for UNHCR	8,669,682	0	8,669,682
<i>Deutsche Stiftung für UNO-Flüchtlingshilfe</i>	5,909,302	0	5,909,302
USA for UNHCR	5,873,000	0	5,873,000
Private donors in China (Hong Kong SAR)	3,468,084	0	3,468,084
Private donors in Thailand	3,330,039	0	3,330,039
Dutch Postcode Lottery (NPL)	1,854,396	0	1,854,396
Fast Retailing Co., Ltd. (UNIQLO)	1,767,838	0	1,767,838
Private donors in Canada	1,615,303	0	1,615,303
Private donors in the Republic of Korea	1,329,357	0	1,329,357
Private donors in Japan	1,019,761	0	1,019,761
Microsoft Corporation	977,550	0	977,550
Private donors in the United Kingdom	912,226	0	912,226
Lebara Foundation	848,656	0	848,656
Novartis Foundation	775,000	0	775,000
UN Foundation (UNFIP)	689,765	0	689,765
HQ online donations	639,961	0	639,961
World Assembly of Muslim Youth	533,333	0	533,333
ShelterBox Trust Limited	500,000	0	500,000
International Olympic Committee	408,456	0	408,456
Private donors in Sweden	340,954	0	340,954
Private donors in Switzerland	331,302	0	331,302
Swedish Postcode Lottery	320,137	0	320,137
Private donors in Greece	318,629	0	318,629
<i>Stichting Vluchteling</i>	278,915	0	278,915
BASF Social Foundation	272,851	0	272,851

## Total contributions in 2011

(USD)

Donor	Contributions	JPOs	Total
Hewlett-Packard	200,000	0	200,000
Asfari Foundation	199,456	0	199,456
The LEGO Foundation	184,094	0	184,094
Private donors in Portugal	183,834	0	183,834
United Parcel Service	170,000	0	170,000
Charities Aid Foundation	155,639	0	155,639
Skype Communications	150,000	0	150,000
Lions Club International	149,400	0	149,400
<i>Foundaca Calouste Gulbenkian</i>	145,349	0	145,349
<i>Comitato Collaborazione Medica</i>	143,340	0	143,340
Divac Foundation	118,653	0	118,653
Private donors in Netherlands	90,429	0	90,429
Private donors in the United States of America	77,716	0	77,716
Private donors in Pakistan	65,562	0	65,562
<i>Svenska Cellulosa Aktiebolaget</i>	60,924	0	60,924
Procter & Gamble	45,866	0	45,866
Private donors in Austria	43,368	0	43,368
<i>Redes Energeticas Nacionais</i>	34,200	0	34,200
<i>Amitié sans Frontières</i>	32,852	0	32,852
GOAL Ireland	18,948	0	18,948
PricewaterhouseCoopers Ltd.	16,741	0	16,741
Private donors in Argentina	13,617	0	13,617
Private donors in the United Arab Emirates	13,171	0	13,171
Private donors in Mexico	11,670	0	11,670
Private donors in Kenya	7,818	0	7,818
Private donors in Australia	7,549	0	7,549
Private donors in Jordan	6,943	0	6,943
Private donors in Spain	4,288	0	4,288
Private donors in Bangladesh	2,164	0	2,164
Private donors in Malaysia	1,976	0	1,976
Private donors in France	1,418	0	1,418
Private donors in Denmark	860	0	860
Private donors in the Czech Republic	807	0	807
<b>Subtotal</b>	<b>111,075,292</b>	<b>0</b>	<b>111,075,292</b>
<b>Total</b>	<b>2,078,788,414</b>	<b>9,486,306</b>	<b>2,088,274,719</b>

Note: Includes indirect support costs that are recovered from contributions to Pillars 3 and 4, supplementary budgets and the "New or additional activities - mandate-related" (NAM) Reserve.

<sup>1</sup> Contribution from central government: USD 24,848,701; contribution from other public sources channelled through *España con ACNUR*: USD 6,044,690.

<sup>2</sup> Multi-donor funding mechanism.

<sup>3</sup> Multi-donor funding mechanism.

<sup>4</sup> Funded by the Governments of Denmark, Ireland, Netherlands, Norway, Spain, Sweden and the United Kingdom.

<sup>5</sup> Funded by the Governments of Australia, Denmark, Finland, Ireland, Italy, Netherlands, Norway, Sweden, Switzerland and the United Kingdom.

<sup>6</sup> Funded by the Government of Japan.

<sup>7</sup> Funded by the Governments of Belgium, Canada, Luxembourg, Ireland, Netherlands, Norway, Spain, Sweden and the United Kingdom.

<sup>8</sup> Funded by the Government of Spain.

<sup>9</sup> Funded by the Governments of Ireland, Netherlands, Norway, Sweden and the United Kingdom.

TABLE 5

## Transfers from the 2011 Operational Reserve

(USD)

1. Operational Reserve approved by the Executive Committee in October 2010		219,310,054
2. Transfers from the Operational Reserve (by regions/countries)		
<b>AFRICA</b>		
Burundi	Strengthening protection capacity	159,356
Chad	Support for <i>Détachement Intégré de Sécurité</i> (DIS) in Chad	8,600,178
Côte d'Ivoire	Strengthening protection capacity	195,471
Democratic Republic of the Congo	Strengthening protection capacity	510,747
Ethiopia	Emergency response for Somali refugees in Ethiopia	2,900,000
	Influx from Sudan's Blue Nile State into western Ethiopia	2,994,000
Kenya	Strengthening protection capacity	300,933
Kenya Regional Support Hub	Strengthening protection capacity	196,378
Mozambique	Emergency operation in Nampula and Cabo Delgado Province	1,000,000
Rwanda	Strengthening protection capacity	305,197
Senegal Regional Office	ECOWAS Ministerial conference on humanitarian assistance and IDPs in West Africa	404,719
Somalia	Strengthening protection capacity	184,657
	Emergency response for Somalia situation	3,000,000
South Africa	Strengthening protection capacity	284,890
Sudan	Strengthening protection capacity	457,884
	Improvement of office premises, staff accommodation and procurement of ICT equipment in Southern Sudan	3,952,664
	<i>Light Years Ahead</i> fund-raising package	685,778
	Emergency response for Sudan	3,000,000
	Sudan operations	3,863,942
Uganda	Airlift of non-food items to South Sudan	9,672,000
	<i>Light Years Ahead</i> fund-raising package	101,000
Zimbabwe	Strengthening protection capacity	175,835
	<b>Subtotal</b>	<b>42,945,628</b>
<b>MIDDLE EAST AND NORTH AFRICA</b>		
Israel	Strengthening protection capacity	78,666
Jordan	Strengthening protection capacity	153,279
Lebanon	Syrian refugees in Lebanon	1,254,153
Tunisia	Strengthening protection capacity	138,670
Yemen	Strengthening protection capacity	355,248
	<b>Subtotal</b>	<b>1,980,016</b>
<b>ASIA AND THE PACIFIC</b>		
India	Strengthening protection capacity	117,886
	Relocation of office	750,000
Indonesia	Strengthening protection capacity	270,748
Japan	Assistance to disaster-affected population in Japan	460,000
Kazakhstan Regional Office	Strengthening protection capacity	322,038
Malaysia	Strengthening protection capacity	113,538
Pakistan	Strengthening protection capacity	200,240
Thailand Regional Office	Strengthening protection capacity	321,320
	Relief effort in response to floods	50,000
	Procurement of non-food items for disaster-affected population	250,000
	<b>Subtotal</b>	<b>2,855,770</b>

(USD)

EUROPE		
Belgium Regional Office	Strengthening protection capacity	167,682
Italy Regional Office	Strengthening protection capacity	102,365
	Asylum reform project in Greece	5,004,302
Turkey	Strengthening protection capacity	268,955
	Improvement of UNHCR's provision of protection to asylum-seekers and refugees	1,946,422
	Influx of Syrian refugees	1,239,960
	Earthquake emergency in Turkey	1,582,000
Sweden Regional Office	Strengthening protection capacity	78,398
		<b>Subtotal</b>
		<b>10,390,084</b>
AMERICAS		
Argentina Regional Office	Strengthening protection capacity	154,892
Colombia	Strengthening protection capacity	131,725
Ecuador	Strengthening protection capacity	105,031
Panama Regional Office	Strengthening protection capacity	112,349
United States of America Regional Office	Strengthening protection capacity	137,413
	Assistance to Haitian IDPs	3,064,464
	Stateless programme	1,500,000
	Protection against statelessness	610,520
		<b>Subtotal</b>
		<b>5,816,394</b>
GLOBAL PROGRAMMES		
Division of Emergency, Security and Supply	Strengthening of supply management	300,000
	Restructuring of supply management	545,452
	Warehouse management	450,000
	Global fleet management project	1,444,760
	Additional security needs	1,023,497
	Strengthening stockpiling capacity for shelter	1,810,000
	Strengthening capacity in the engineering and environmental sectors	937,950
Division of External Relations	Strengthening capacity of private sector fund raising	7,830,968
	Income growth project	8,869,461
	UNHCR's 60 <sup>th</sup> anniversary commemoration activities	1,164,000
	Nansen Refugee Award	351,777
	Production of <i>The State of the World's Refugees</i>	128,548
	Income Growth Fund investments and exchange rate losses in 2011	6,368,707
Division of Human Resources Management	Additional needs for staff security and safety	365,154
Division of Information Systems and Telecommunications	Structural reorganization	2,996,957
	Focus Phase 2 Project	3,115,097
	Information and communication technology infrastructure upgrade	4,715,275
Division of International Protection	Canadian Consultant Management Initiative project	104,600
	UNHCR's 60 <sup>th</sup> anniversary commemoration activities	1,647,000
	Education for all project	159,000
	SGBV strategy and intervention	219,605
	Resettlement deployees	1,400,000
	ninemillion.org	503,104

**(USD)**

Division of Programme Support and Management	Strengthening refugee public health programmes	550,000
	Health-related projects	3,144,000
	Health information system	300,000
	Central Fund for Influenza Action	275,288
	Community access technology	214,138
	Global HIV and AIDS programmes	294,596
	Joint IDP Profiling Service (JIPS)	285,307
Executive Direction and Management	Urban refugee policy	66,588
<b>Subtotal</b>		<b>51,580,829</b>

**HEADQUARTERS**

Bureaux and desks	Strengthening protection capacity	132,818
	Strengthening Director's Office in Brussels	93,542
Division of External Relations	Strengthening capacity of private sector fund raising	616,181
	UNHCR's 60 <sup>th</sup> anniversary commemoration activities	624,000
	Production of "The State of the World's Refugees"	89,000
	Transitional Solutions Initiative	52,918
Division of Financial and Administrative Management	Canadian Consultant Management Initiative project	149,465
	Creation of Implementing Partnership Management Service	956,648
Division of Human Resources Management	Strengthening of Career Management Support Section and Recruitments and Postings Section	706,610
Division of Information Systems and Telecommunications	Structural reorganization	1,805,000
Division of International Protection	Canadian Consultant Management Initiative project	20,000
	Strengthening protection capacity	323,513
	UNHCR's 60 <sup>th</sup> anniversary commemoration activities	140,000
	SGBV strategy and intervention	70,000
	Coordination of commemorations activities	122,571
Division of Programme Support and Management	Focus Phase 2 Project	603,526
Executive Direction and Management	Canadian Consultant Management Initiative project	226,435
	Secondment to OCHA	249,234
	Urban refugee policy	29,412
Global Service Centre	Strengthening of supply management	154,729
	IPSAS project	1,114,388
	Global fleet management project	188,000
	Office premises	1,876,793
Staff Council	Publication of staff magazine	15,000
<b>Subtotal</b>		<b>10,359,783</b>

**Total transferred 125,928,505****3. Balance****93,381,549**

TABLE 6

**Transfers from the 2011 “New or additional activities - mandate-related” (NAM) Reserve**

(USD)

1. “New or additional activities - mandate-related” Reserve approved by the Executive Committee in October 2010		<b>20,000,000</b>
2. Transfers from the “New or additional activities - mandate-related” Reserve (by regions/countries)		
<b>AFRICA</b>		
Democratic Republic of the Congo	Strengthening protection capacity	2,418,000
Sudan	Self-reliance activities in East Sudan	806,451
	Subtotal	<b>3,224,451</b>
<b>ASIA AND THE PACIFIC</b>		
Islamic Republic of Iran	Improvement of resettlement programme	222,028
	Subtotal	<b>222,028</b>
<b>AMERICAS</b>		
Argentina Regional Office	Resettlement programme for Latin American countries	430,088
United States of America Regional Office	Stateless activities in the Caribbean	232,500
	Subtotal	<b>662,588</b>
<b>GLOBAL PROGRAMMES</b>		
Division of Human Resources Management	Development of e-learning courses on Best Interest Determination (BID) and support to UNHCR’s urban policy	120,000
Division of International Protection	SGBV strategy and intervention	48,177
Division of Programme Support and Management	Joint IDP Profiling Service (JIPS)	556,866
	Subtotal	<b>725,043</b>
<b>HEADQUARTERS</b>		
Division of External Relations	Strengthening of consolidated appeals process	20,000
Division of Programme Support and Management	Water and shelter innovation programme	46,500
	Subtotal	<b>66,500</b>
	Total transferred	<b>4,900,610</b>
3. 7 per cent support costs		<b>68,238</b>
4. Total transfers and support costs		<b>4,968,848</b>
5. Balance		<b>15,031,152</b>



TABLE 7

**Contributions to the Operational Reserve**

(USD)

Donor	All pillars
United States of America	24,100,000
<b>Total</b>	<b>24,100,000</b>

TABLE 8

**Contributions to the JPO scheme**

(USD)

Donor	Total
Netherlands	1,682,779
Japan	907,246
UN Millennium Development Goals Achievement Fund <sup>1</sup>	865,432
Norway	858,370
Sweden	854,812
Germany	714,022
Belgium	702,270
Denmark	602,203
France	499,215
Switzerland	456,793
Italy	391,289
Finland	389,549
Spain	356,633
Luxembourg	108,789
Republic of Korea	96,905
<b>Total</b>	<b>9,486,306</b>

<sup>1</sup> Funded by the Government of Spain.

TABLE 9

## Junior Professional Officers sponsored between 2001 and 2011

(USD)

Sponsoring government	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	Total
United States	12	5	5	6	3	6	9	4	2	3	9	64
Japan	2	6	4	5	4	1	3	1	3	3	0	32
France	4	4	4	5	3	3	4	1	0	3	1	32
Denmark	2	6	0	5	4	3	0	6	2	0	2	30
Netherlands	5	0	2	3	7	3	2	4	2	3	1	32
Sweden	0	5	2	7	0	3	1	2	3	0	2	25
Norway	2	1	5	1	2	4	4	1	3	2	3	28
Spain	2	0	0	0	3	2	4	5	9	5	2	32
Italy	3	3	3	2	2	1	3	1	1	1	1	21
Germany	1	2	1	1	1	2	2	5	2	3	1	21
Finland	1	1	2	2	3	1	2	3	3	0	0	18
Developing countries sponsored by the Netherlands	0	0	0	2	3	1	3	2	3	1	0	15
Canada	1	0	3	0	0	3	0	3	0	0	0	10
Switzerland	1	1	1	1	0	2	2	0	2	0	1	11
Belgium	2	0	1	0	2	1	2	0	0	1	0	9
Republic of Korea	1	1	1	0	0	2	0	1	0	0	1	7
Austria	0	0	0	1	0	1	2	0	0	0	0	4
Developing countries sponsored by Belgium	1	0	1	0	0	0	0	0	0	0	0	2
Liechtenstein	0	1	0	0	1	0	1	0	0	0	0	3
Nigeria	0	1	0	0	0	0	0	0	0	0	0	1
Developing countries sponsored by Japan	0	1	0	0	0	0	0	0	0	0	0	1
Luxembourg	0	0	0	0	1	0	0	1	0	0	0	2
<i>Organisation Internationale de la Francophonie</i>	0	0	0	0	0	0	0	0	0	0	0	0
Portugal	1	0	0	1	0	0	0	0	0	0	0	2
Australia	0	0	0	0	0	0	0	0	1	0	0	1
Developing countries sponsored by Finland	0	1	0	0	0	0	0	0	0	0	0	1
Ireland	0	0	0	0	1	0	0	0	0	0	0	1
United Kingdom	1	0	0	0	0	0	0	0	0	0	0	1
<b>Total</b>	<b>42</b>	<b>39</b>	<b>35</b>	<b>42</b>	<b>40</b>	<b>39</b>	<b>44</b>	<b>40</b>	<b>36</b>	<b>25</b>	<b>24</b>	<b>406</b>

TABLE 10

**Budgetary in-kind contributions**

(USD)

Donor	Description	Total
France	Towards UNHCR's emergency response to the Libya situation	47,629
Germany	Budgetary in-kind contribution from BMZ channelled through GTZ	5,482,221
Germany	"Budgetary in-kind contribution from the Federal Foreign Office channelled through the Federal Agency for Technical Relief	918,867
Hungary	Premises for UNHCR Global Service Centre (GSC) in Budapest	1,703,995
International Organization for Migration	Three buses "Swaraj Mazda" for Nepal	20,055
Ireland	Towards the humanitarian situation in Syria	270,715
Italy	Towards refugees in Daadab, Kenya, in response to the Somali crisis	385,957
Japan	Towards refugees in Daadab, Kenya	1,081,178
Norway	Towards response to the Libya crisis in Tunisia	95,159
Fast Retailing Co., Ltd. (UNIQLO)	Recycled clothing (including transport costs) for Kenya, Nepal, South Sudan and Syria	402,621
IKEA Foundation	Mattresses, quilts and quilt covers (including transport costs) for the Libya emergency and solar lamps (including transport) for Dadaab, Kenya	2,227,230
Lions Club International (Sweden)	300 family tents, 9 hospital tents (including transport costs)	149,400
Svenska Cellulosa Aktiebolaget (Sweden)	1,646,590 sanitary pads (including transport costs) for Ethiopia	60,924
International Olympic Committee	28 bales of second-hand clothing (including transport costs)	54,239
Procter & Gamble	1,239,616 sanitary pads (including transport costs) for Ethiopia	45,866
ShelterBox Trust Limited	2,000 family tents (including transport costs) for Kenya	500,000
Microsoft Corporation	Software for Community Technology Access programme	977,550
United Parcel Service	Partial shipment to Tunisia of Ikea Foundation's donation for the Libya crisis	170,000
GOAL Ireland	300 family tents and transport from GOAL Sudan office to Dadaab, Kenya	18,948
Spain	In-kind goods for the Libya crisis	300,556
Sweden	In-kind goods (including transport costs) to Tunisia in response to the Libya crisis	92,204
Switzerland	Deployment of SDC Technical Experts on mission to UNHCR in various locations	1,648,640
UN Population Fund	In-kind donation of condoms for DRC	9,225
United Arab Emirates	Budgetary In-kind contribution of a 747 aircraft to transport non-food-items from Dubai to southern Tunisia in response to the Libya crisis	300,000
United Kingdom	In-kind goods for the Libya crisis	1,182,490
UN Children's Fund	Medicines for Dadaab, Kenya	663,017
<b>Total</b>		<b>18,808,685</b>

TABLE 11

**Extra-budgetary in-kind contributions**

(USD)

Donor	Description	Total
Algeria	Food, non -food and medical items for humanitarian relief of the Somali refugees in Dadaab	3,000,000
Germany <sup>1</sup>	Extra- Budgetary In-kind contribution from BMZ channelled through GTZ	2,874,603
Hungary	UNHCR office premises for the Regional Representation for Central Europe	272,619
Poland	UNHCR office premises in Warsaw	67,011
RedR (Australia)	RedR deployment of Technical Experts to UNHCR in 2011, to Asia (Afghanistan and the Philippines) and Africa (South Sudan)	93,000
The LEGO Foundation	LEGO toys for Algeria, Azerbaijan, Botswana, Ethiopia, India, Myanmar and Uganda	894,456
International Olympic Committee	Sports equipment for UNHCR Kyrgyzstan	51,338
Manpower Inc. (UK)	UNHCR Staff Survey 2011 conducted by Right Management Consultants (a Manpower company)	100,000
Lutheran World Relief	In-kind goods for UNHCR Azerbaijan	1,175,733
Saudi Arabia	Relief items and airlifting of the items to Mogadishu in response to the Somali displacement crisis	844,000
Spain	Extra-budgetary in-kind contribution to cover the rent of the UNHCR Branch Office in Madrid for the year 2011	469,231
Sweden	12 trucks, spare parts and tools from MSB Sweden to UNHCR Juba, Sudan	612,960
UN Population Fund	Condoms for Cameroon	83,280
United Arab Emirates	Warehouse in the Humanitarian City, Dubai	684,771
UN Children's Fund	Mosquito nets for Mozambique	8,000
World Food Programme	In-kind goods for Mozambique	218,636
<b>Total</b>		<b>11,449,636</b>

<sup>1</sup> Germany provided an additional extra-budgetary contribution of USD 136,708.

TABLE 12

## Unrestricted voluntary contributions in 2011

(USD)		(USD)	
Donor	Total	Donor	Total
United Kingdom	94,403,048	Poland	105,768
Sweden	82,165,791	Algeria	100,000
Netherlands	59,154,930	Argentina	100,000
Norway	52,102,201	Chile	100,000
Denmark	22,907,489	Oman	100,000
Japan	19,266,675	Qatar	100,000
Australia	16,227,181	Czech Republic	63,397
France	14,299,450	Israel	60,000
Canada	14,000,000	Greece	54,667
Switzerland	13,738,324	Estonia	50,390
Belgium	9,423,369	Mexico	50,000
Finland	9,198,423	Iceland	49,460
Ireland	8,591,549	Slovenia	40,000
Germany	8,063,951	Monaco	39,422
Spain	7,132,668	Cyprus	34,409
New Zealand	4,580,153	Andorra	20,464
Republic of Korea	2,500,000	Azerbaijan	20,000
Luxembourg	1,971,091	Thailand	20,000
Morocco	1,000,000	Costa Rica	17,397
Austria	810,440	Slovak Republic	13,141
Russian Federation	500,000	Colombia	10,000
Italy	408,719	Cote d'Ivoire	10,000
Portugal	300,000	Singapore	10,000
China	250,000	Bulgaria	8,000
Turkey	200,000	Serbia	5,597
United Arab Emirates	200,000	Holy See	5,000
Romania	140,845	Private donors	43,504,210
Liechtenstein	116,009		
Saudi Arabia	112,000	<b>Total</b>	<b>488,455,627</b>

TABLE 13

## List of corporate and foundation donations (over USD 100,000, cash or in-kind)

(USD)		(USD)	
Donor	Total	Donor	Total
IKEA Foundation	23,744,975	Google Inc. Charitable Giving Fund of Tides Foundation	500,000
Dutch Postcode Lottery (NPL)	1,854,396	ShelterBox Trust Limited	500,000
Fast Retailing Co., Ltd. (UNIQLO)	1,767,838	International Olympic Committee	408,456
Microsoft Corporation	991,888	<i>BILD hilft e.V. "Ein Herz für Kinder"</i>	332,144
Prosolidar	848,915	Swedish Postcode Lottery (SPL)	320,137
Lebara Foundation	848,656	Jolie-Pitt Foundation	302,000
Novartis Foundation	775,000	<i>La Caixa</i> Foundation	290,587
Intervida Foundation	704,225	<i>Stichting Vluchteling</i>	278,915
United Nations Foundation	689,765	BASF Social Foundation	272,851
World Assembly of Muslim Youth	533,333		

(USD)		(USD)	
Donor	Total	Donor	Total
Lions Club International	266,786	Western Union Foundation	160,000
Fondazione Nando Peretti	253,394	Banco Espirito Santo Angola	153,384
Diana Princess of Wales Memorial Fund	216,089	Skype Communications	150,000
Hewlett Packard	200,000	Calouste Gulbenkian Foundation	145,349
Asfari Foundation	199,456	Comitato Collaborazione Medica	143,340
Said Foundation	199,456	Fondazione Milan	122,989
Humanity United	198,572	Consiglio Italiano Rifugiati	118,857
LEGO Foundation	184,094	Divac Foundation	118,653
Khaled Hosseini Foundation	178,173	Lions Club Austria	113,333
Tokyo Marathon Foundation	173,089	Water for All / Atlas Copco	103,441
United Parcel Service	170,000	Harold Simmons Foundation	100,000
Banco Bilbao Vizcaya Argentaria	161,290		

TABLE 14

### 2011 Consolidated and Flash Appeals

Consolidated Appeals and Flash Appeals in which UNHCR participated	Total requirements of Consolidated and Flash Appeals	UNHCR's requirements in the appeals	2011 contributions earmarked to UNHCR's programmes	Percentage of earmarked contributions against UNHCR's total requirements
Afghanistan 2011	582,318,627	100,153,137	50,388,590	50%
Central African Republic 2011	141,947,471	34,352,255	4,653,108	14%
Chad 2011	535,276,140	208,949,721	75,703,354	36%
Haiti 2011 <sup>1</sup>	382,390,619	7,562,459	3,622,521	48%
Regional Response Plan for Iraqi Refugees	292,004,244	185,610,489	185,610,489	100%
Kenya Emergency Humanitarian Response Plan	741,818,150	230,342,207	127,498,403	55%
Mindanao Humanitarian Action Plan 2011 <sup>2</sup>	33,258,170	7,702,483	1,000,002	13%
Niger 2011	215,926,795	151,759	0	0%
Pakistan Rapid Response Plan Floods 2011 (September - March 2012)	356,759,669	6,018,554	6,175,819	103%
Regional Flash Appeal for the Libyan Crisis (March - September 2011)	336,182,831	80,659,396	72,532,168	90%
Republic of South Sudan 2011	619,673,235	83,184,116	26,414,791	32%
Somalia 2011	1,003,322,063	54,258,510	26,263,734	48%
Sri Lanka Joint Plan of Assistance to the Northern Province 2011	289,243,198	27,171,694	10,181,873	37%
Sudan 2011	1,132,952,016	149,103,167	77,360,989	52%
West Africa 2011	712,179,158	226,875,059	68,354,107	30%
Yemen Humanitarian Response Plan 2011	292,309,700	60,067,393	34,285,430	57%
<b>Total</b>	<b>7,667,562,086</b>	<b>1,462,162,399</b>	<b>770,045,378</b>	<b>53%</b>

<sup>1</sup> UNHCR's total requirements of USD 7562,459 were reduced in the appeal to USD 1,675,000.

<sup>2</sup> UNHCR's total requirements of USD 7702,483 were reduced in the appeal to USD 3,994,147.